

# Performance Report

The performance of the BLM is made up of hundreds of individual actions performed each day by dedicated employees, volunteers and partners. These individual actions are part of the everyday business necessary to care for the public lands, and together these individual actions provide the valuable contributions needed to achieve performance success. It is the culmination of these many actions, which are focused on the long-term goals of the strategic and operating plans, that produce the positive outcomes presented as the performance measure results in this section.

The performance measures are created to provide a picture of the progress being made to reach specific goals, and they also point out areas where more effort may be needed. Both categories are evident in this section. There are also areas of performance that are decreasing to allow the funding and performance to be transferred to other priorities. The story can be complicated, and it takes many performance measures to tell the story for 2007.

This performance results section includes the four mission areas of the DOI strategic plan: resource protection; resource use; recreation; and serving communities. The individual performance measures in each of the sections focus on that section's goals and answer some basic performance questions about the overall work. Those questions include:

- Is access being provided to the public lands?
- Is public demand being met?
- Is restoration and conservation work helping to maintain the public lands?
- Is there customer satisfaction with the job being done?

This section also includes a key for the types of symbols used with the performance measures, and the validation and verification

process used to strengthen the reliability of performance data.

Each performance measure includes an abbreviation indicating what type of measure it is:

**SP – Strategic Plan Measure.** The BLM contributes to 72 measures in the Department of the Interior's strategic plan.

**Bureau – Bureau-Specific Measure.** The BLM has 76 operating plan measures that are not covered in the Department's strategic plan.

**Bureau/PART and SP/PART – Measures developed as a result of the Program Assessment Rating Tool.**

**Support Measure –** The work required to accomplish the measure produces results in more than one measure, and the full cost is already captured in the other measure; therefore, no cost is shown.

The Government Performance and Results Act requires all agencies to describe the means by which performance will be validated and verified in annual performance plans. The BLM uses the Department of the Interior's data validation and verification checklist as a guide to ensure the overall reliability of the performance data that is collected and submitted. The checklist incorporates a number of sections, including:

#### *Validation of Performance Measures:*

In 2007, all of the performance measures used by the BLM were validated during the Department of the Interior's strategic plan review process. The definitions for the performance measures were updated and the measurement processes clarified. Performance targets for each goal were evaluated and outyear strategies adjusted to reflect the current priorities and management decisions.

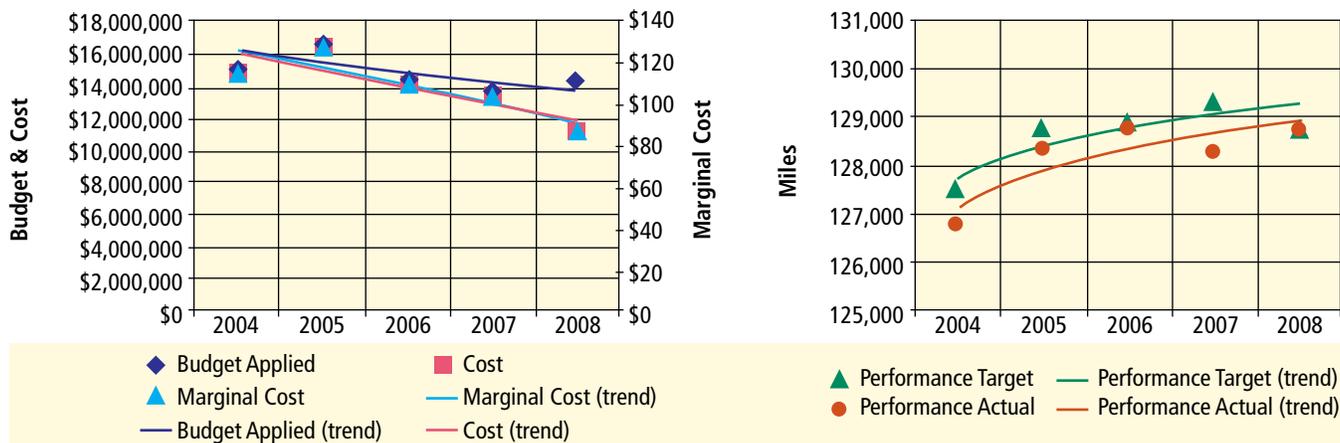


- *Data Entry and Transfer:* The Performance Management Data System is used by the BLM to collect performance information. A data entry manual is available online and standard data entry policy is established for all levels of the organization. Performance reporting requirements and improvement procedures are issued annually. In 2007, policy was issued in Instruction Memorandum No. 2007-129.
- *Data Security and Integrity:* The BLM provides the same high level of security for performance data that it does for financial data. Firewalls and password protection, security profiles, and access levels are standard practices for reporting performance and financial data in the BLM. The BLM systems run a backup every night. The disaster recovery plan covers all financial systems including the Management Information System, which houses the performance data.
- *Data Quality and Limitations:* Laws, Bureau manuals, and program policy define the performance standards used consistently across the BLM. These standards are available in every office. Performance measure definitions also include the unit of measure, or measurement process. All offices are required to maintain documentation to support reported performance. Program case files and final reports are available in each office. Individual program databases are also used to collect more detailed information. Quarterly reviews and program workshops are conducted to reinforce standard methods of data collection and verify consistency. The BLM has not used any preliminary or estimated data in the past 2 years.
- *Oversight and Certification:* Performance reporting is cascaded to every level of the organization and is included in employee evaluations. Manager certification of performance is required for the reporting period ending September 30, 2007, and is on file by October 15, 2007.

# Resource Protection

**1.1.01** Percent of BLM stream or shoreline miles that have achieved desired conditions where condition is known and as specified in management plans. (SP/PART) (Budget and cost stated in absolute dollars)

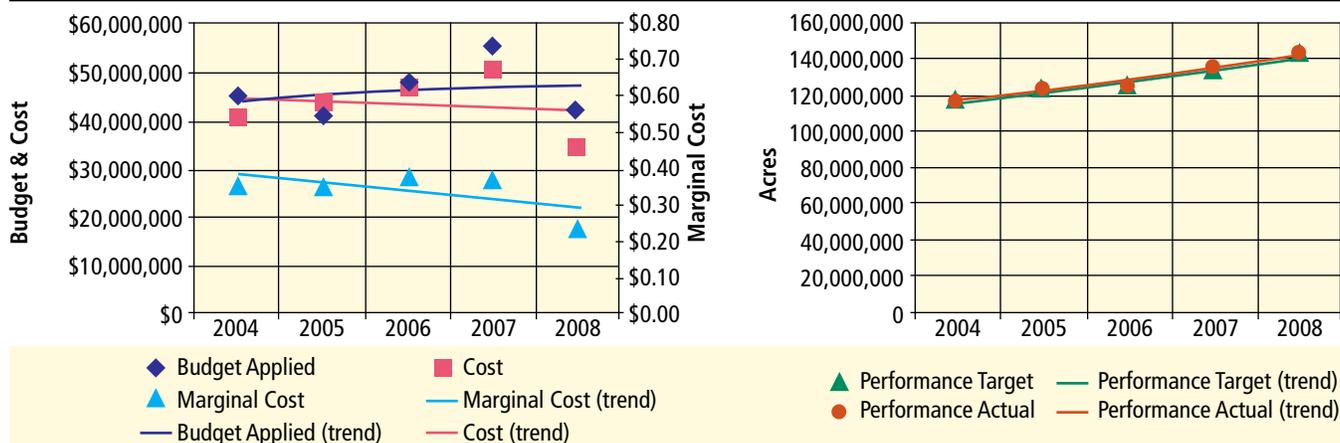
	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>	\$15,104,122	\$16,777,691	\$14,381,455	\$13,125,282	\$14,269,333	Exp. 0.3982
<b>Cost</b>	\$14,684,042	\$16,228,462	\$13,849,990	\$13,479,234	\$11,154,440	Exp. 0.7119
<b>Performance Target</b>	127,487	128,765	128,965	128,329	128,810	Power 0.7369
<b>Performance Actual</b>	126,821	128,329	128,829	128,310	128,810	Power 0.7605
<b>Performance Percent</b>	91	90	90	90	90	
<b>Marginal Cost</b>	\$115.79	\$126.46	\$107.51	\$105.05	\$86.60	Exp. 0.7418



**Target Met** – In 2007, 90%, or 128,310 out of 143,290 miles, achieved desired condition. Although the total percentage was maintained, there is a decrease of 519 miles over 2006. The decrease is due in large part to the effects of drought and wildland fire. It is the goal of this measure to increase the percent of stream/shoreline miles achieving desired condition to 92% by 2012.

**1.1.02** Percent of BLM acres that have achieved desired condition (proper functioning condition and land health standards) where condition is known and as specified in management plans. (SP/PART) (Budget and cost stated in absolute dollars)

	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>	\$44,913,671	\$41,183,213	\$45,839,961	\$54,799,565	\$42,365,512	Log. 0.0735
<b>Cost</b>	\$40,239,959	\$43,405,790	\$47,122,377	\$50,161,558	\$34,174,085	Exp. 0.0373
<b>Performance Target</b>	115,991,274	123,949,644	123,952,644	131,756,644	143,414,846	Exp. 0.9260
<b>Performance Actual</b>	115,991,274	123,949,644	123,952,644	135,410,846	143,414,846	Exp. 0.9442
<b>Performance Percent</b>	45	48	48	52	56	
<b>Marginal Cost</b>	\$0.35	\$0.35	\$0.38	\$0.37	\$0.24	Exp. 0.3329



**Target Met** – Performance for this measure shows that over time additional acres of desired condition are added for a trend of continuous improvement in lands managed by the BLM. In 2007, 52%, or 135,410,846 out of 258,000,000 acres, achieved desired condition. The 52% is an increase of 4% over 2006. It is the goal of this measure to increase the percent of acres achieving desired condition to 67% by 2012. The scope of this measure changed in 2007. Historical data is shown by applying the new scope to both the target and actual lines for the years 2004-2006.

**1.1.03 Wildland fire: number of treated burned acres that achieve the desired condition. (SP)**  
*(Support measure – no cost will be shown.)*

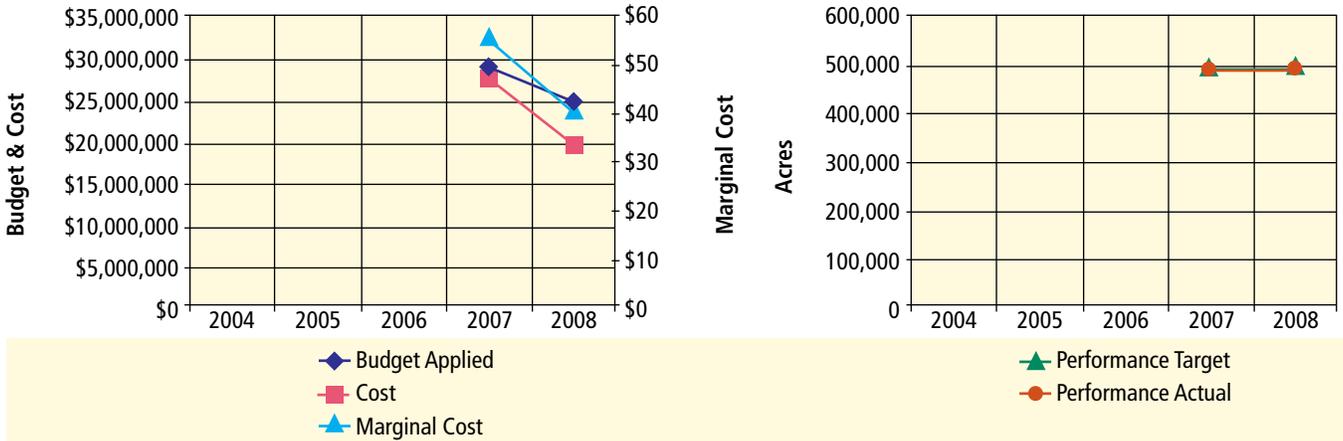
	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>						
<b>Cost</b>						
<b>Performance Target</b>				489,601	489,601	N/A
<b>Performance Actual</b>				489,601	489,601	N/A
<b>Performance Percent</b>						
<b>Marginal Cost</b>						



**Target Met** – This new measure establishes a baseline in 2007 of 489,601 treated burned acres achieving desired condition.

**1.1.04 Wildland fire: percent of acres treated which achieve fire management objectives as identified in applicable management plans. (SP)**  
*(Budget and cost stated in absolute dollars)*

(new measure)	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>				\$28,985,828	\$24,982,245	N/A
<b>Cost</b>				\$27,142,178	\$19,948,885	N/A
<b>Performance Target</b>				489,601	489,601	N/A
<b>Performance Actual</b>				489,601	489,601	N/A
<b>Performance Percent</b>				100	100	
<b>Marginal Cost</b>				\$55.44	\$40.75	N/A



**Target Met** – This new measure establishes a baseline in 2007 of 100%, or 489,601 out of 489,601, treated burned acres achieving desired condition.

**1.1.05** Percent of surface water acres managed by BLM that meet state EPA approved water quality standards. (SP)  
*(Support measure – no cost will be shown.)*

	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq	
<b>Budget Applied</b>							
<b>Cost</b>							
<b>Performance Target</b>	285,288	272,688	282,817	283,616	284,266	Exp.	0.0758
<b>Performance Actual</b>	285,288	282,167	282,966	283,616	284,266	Log.	0.0848
<b>Performance Percent</b>	88	87	87	87	88		



**Target Met** – Performance for this measure shows a gradual increase over time in the number of surface water acres that meet Environmental Protection Act approved water quality standards. In 2007, an additional 650 surface water acres met standards. The 650 acres of improvement in 2007 continues the trend of improvement for this measure.

**1.1.06** Percent of surface waters (stream miles) managed by BLM that meet state EPA approved water quality standards. (SP)  
*(Support measure – no cost will be shown.)*

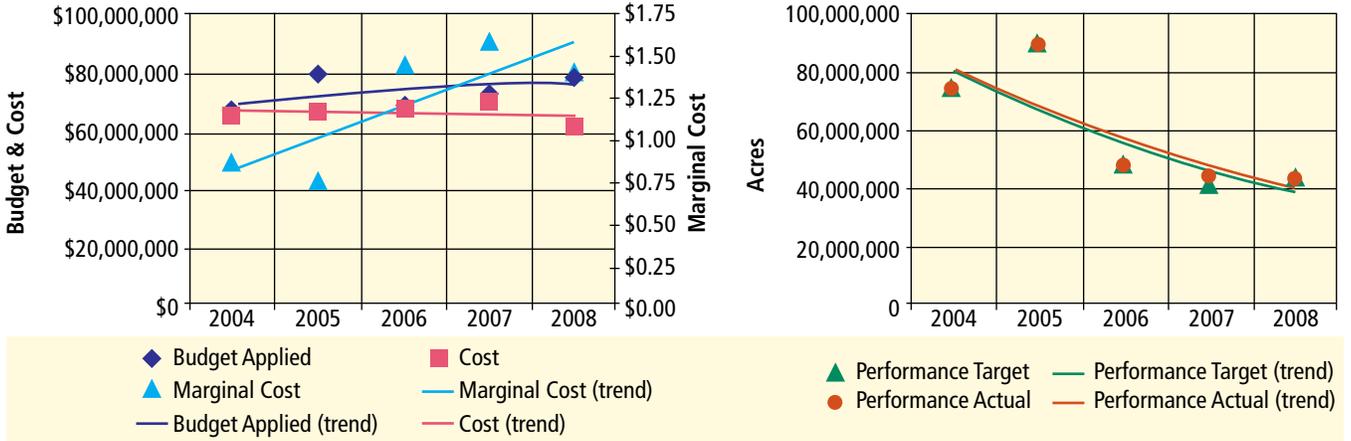
	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq	
<b>Budget Applied</b>							
<b>Cost</b>							
<b>Performance Target</b>	97,486	97,319	123,867	124,188	124,388	Log.	0.7736
<b>Performance Actual</b>	128,765	123,667	123,988	124,188	124,388	Log.	0.5898
<b>Performance Percent</b>	89	91	91	91	91		



**Target Met** – Performance for this measure shows a gradual increase over time in the number of surface water miles that meet state water quality standards. In 2007, an additional 200 miles of surface waters met standards. The 200 miles continue the trend of improvement for this measure.

**1.1.07** Number of acres of inventory, assessment, and monitoring of upland and wetlands. (BUR)  
*(Budget and cost stated in absolute dollars)*

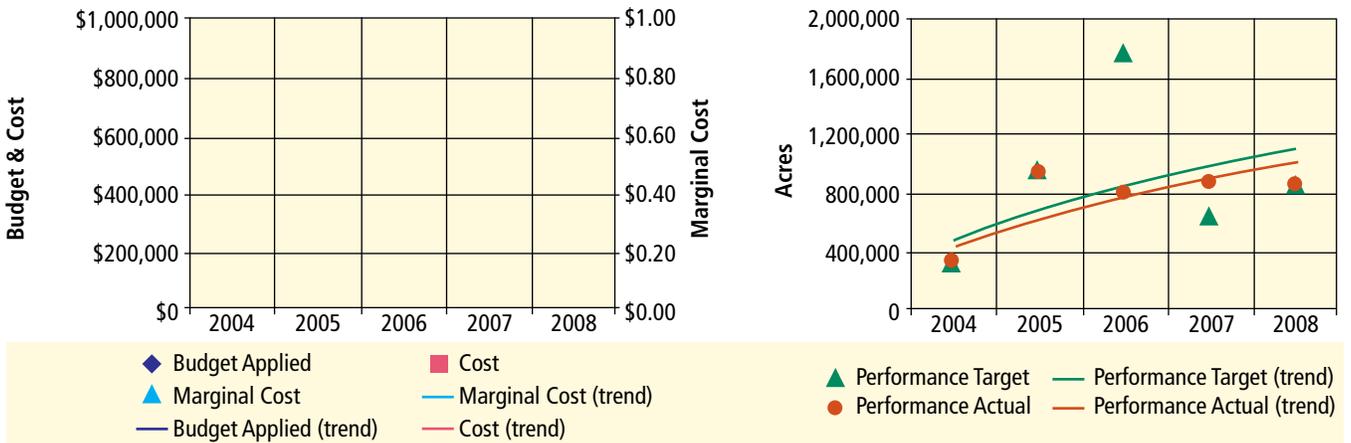
	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>	\$66,880,259	\$79,637,698	\$69,270,248	\$73,088,912	\$77,726,586	Power 0.2543
<b>Cost</b>	\$64,942,559	\$66,448,649	\$67,532,558	\$69,506,343	\$61,042,328	Exp. 0.0650
<b>Performance Target</b>	74,474,220	90,036,856	47,437,263	39,717,222	43,568,752	Exp. 0.6936
<b>Performance Actual</b>	74,474,220	90,036,856	47,437,263	43,658,752	43,568,752	Exp. 0.7050
<b>Marginal Cost</b>	\$0.87	\$0.74	\$1.42	\$1.59	\$1.40	Linear 0.6471



**Target Met** – Performance for this measure shows the level of effort each year to inventory, assess, and monitor uplands and wetlands. In 2007, 43,658,752 acres received actions that contributed to the process of returning degraded upland and wetland acres to desired condition. This is a new measure in 2007. Historical data is shown by using the actual performance numbers for both the target and actual lines.

**1.1.08** Number of acres of vegetation treated to achieve desired condition. (BUR)  
*(Support measure – no cost will be shown.)*

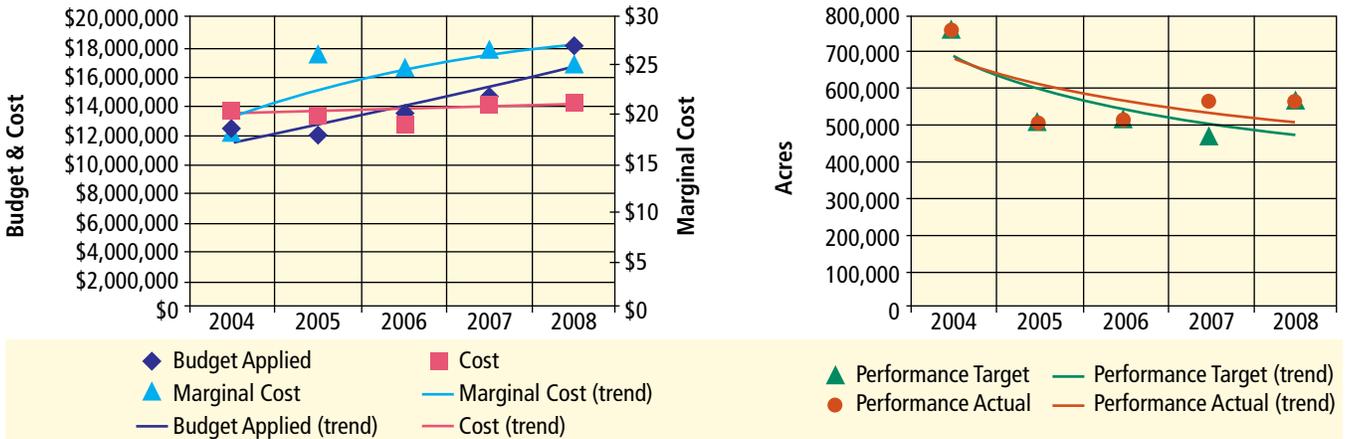
	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>						
<b>Cost</b>						
<b>Performance Target</b>	346,820	945,132	1,760,769	650,000	879,867	Power 0.3122
<b>Performance Actual</b>	346,820	945,132	815,637	879,867	879,867	Power 0.6543
<b>Marginal Cost</b>						



**Target Met** – Performance for this measure shows the level of effort each year to treat acres of vegetation. In 2007, 879,867 acres were treated to facilitate returning upland and wetland acres to desired condition. The measure of acres of vegetation treated is based on actual projects. The number of projects and the level of funding needed will vary each year. This is a new measure in 2007. Historical data is shown by using the actual performance numbers for both the target and actual lines.

**1.1.09** Number of acres of vegetative treatments evaluated. (BUR)  
*(Budget and cost stated in absolute dollars)*

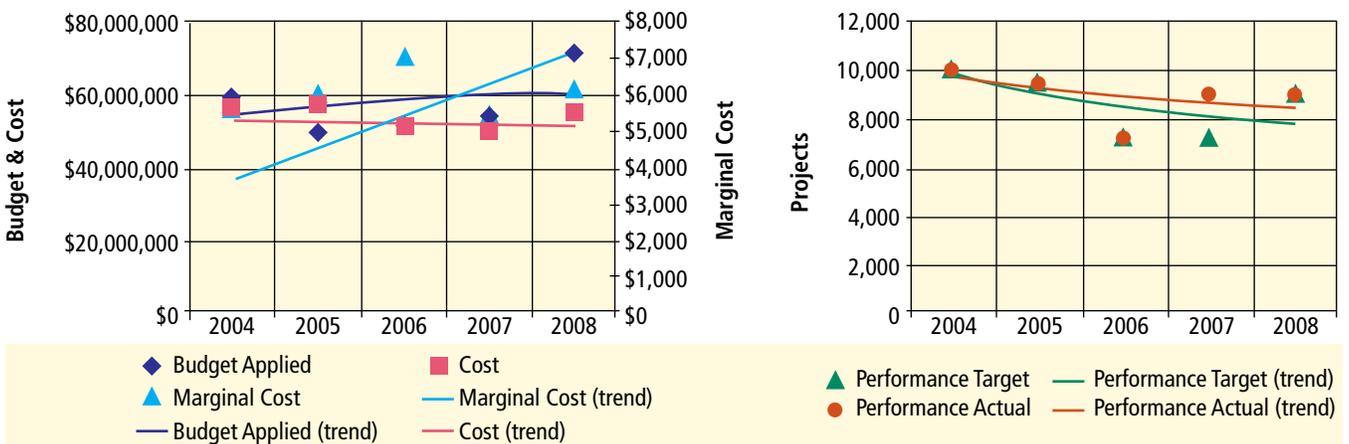
	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>	\$12,463,518	\$11,817,135	\$13,315,432	\$14,408,624	\$18,092,811	Exp. 0.8034
<b>Cost</b>	\$13,696,039	\$13,194,816	\$12,558,134	\$14,984,054	\$14,052,347	Linear 0.1879
<b>Performance Target</b>	757,804	506,307	512,840	470,558	561,668	Log. 0.5692
<b>Performance Actual</b>	757,804	506,307	512,840	561,668	561,668	Log. 0.4752
<b>Marginal Cost</b>	\$18.07	\$26.06	\$24.49	\$26.68	\$25.02	Power 0.6521



**Target Met** – Performance for this measure shows the number of acres of vegetative treatments evaluated to determine if desired conditions have been met. In 2007, 561,668 acres were evaluated. The measure of acres of vegetative treatments evaluated is based on actual projects. The number of projects and the level of funding needed will vary each year. This is a new measure in 2007. Historical data is shown by using the actual performance numbers for both the target and actual lines.

**1.1.10** Number of projects constructed or maintained or activity plans developed to achieve proper functioning condition and land health standards on uplands, wetlands, and riparian areas. (BUR)  
*(Budget and cost stated in absolute dollars)*

	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>	\$60,103,080	\$50,157,123	\$52,288,022	\$54,968,327	\$72,297,927	Linear 0.2731
<b>Cost</b>	\$56,792,808	\$57,693,212	\$51,543,643	\$49,954,495	\$55,719,637	Log. 0.2847
<b>Performance Target</b>	10,110	9,538	7,251	7,192	9,077	Log. 0.4083
<b>Performance Actual</b>	10,110	9,538	7,251	9,077	9,077	Log. 0.2525
<b>Marginal Cost</b>	\$5,617	\$6,049	\$7,108	\$5,503	\$6,139	Power 0.0598



**Target Met** – In 2007, a total of 9,077 projects were completed. The number of projects and the level of funding needed will vary each year. This is a new measure in 2007. Historical data is shown by using the actual performance numbers for both the target and actual lines.

**1.1.11** Number of BLM riparian (stream or shoreline) miles restored to the condition specified in management plans. (SP/PART)  
*(Support measure – no cost will be shown.)*

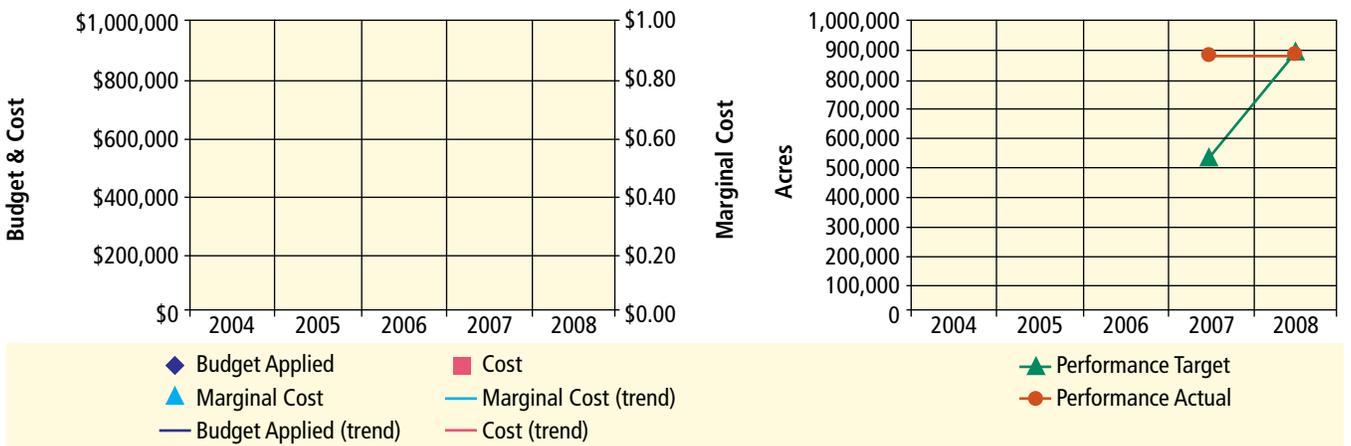
	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>						
<b>Cost</b>						
<b>Performance Target</b>	801	1,020	770	500	601	Exp. 0.5476
<b>Performance Actual</b>	801	1,020	770	601	601	Exp. 0.6172
<b>Marginal Cost</b>						



**Target Met** – This new measure establishes a baseline in 2007 of 601 riparian (stream/shoreline) miles restored to the condition specified in management plans. Proper functioning condition and land health standards are used to determine the number of miles restored. The goal is to restore 500 miles each year (2007-2012) for a total of 3,000 miles by 2012.

**1.1.12** Number of BLM upland acres restored to the condition specified in management plans. (SP/PART)  
*(Support measure – no cost will be shown.)*

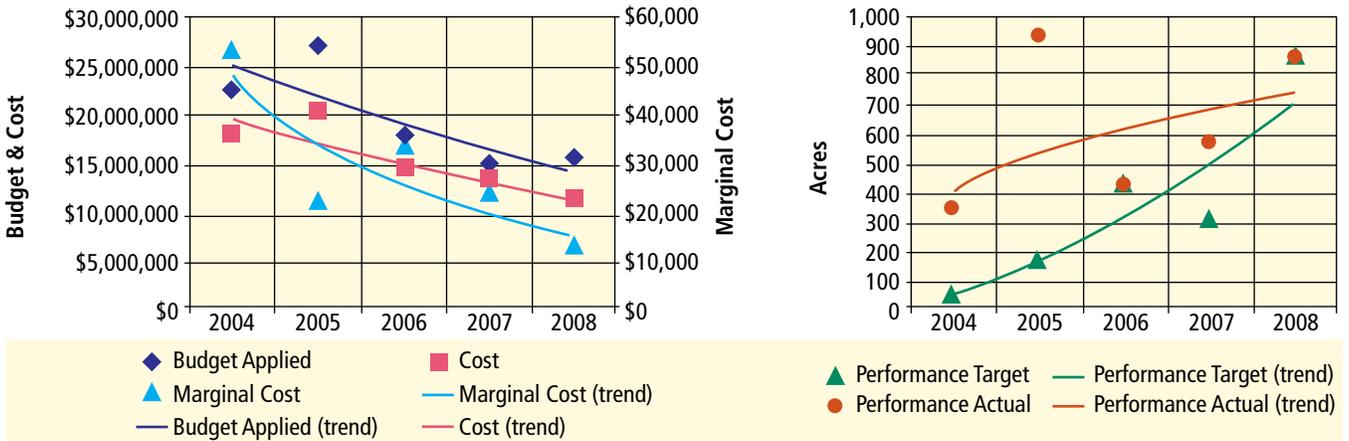
(new measure)	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>						
<b>Cost</b>						
<b>Performance Target</b>				535,000	868,577	N/A
<b>Performance Actual</b>				868,577	868,577	N/A
<b>Marginal Cost</b>						



**Target Met** – This new measure establishes a baseline in 2007 of 868,577 upland acres restored to the condition specified in management plans. Proper functioning condition and land health standards are used to determine the number of miles restored. The goal is to restore 535,000 upland acres each year (2007-2012) for a total of 3,210,000 acres by 2012.

**1.1.13** Percent of sites (acres) reclaimed or mitigated from the effects of degradation from past mining. (BUR)  
*(Budget and cost stated in absolute dollars)*

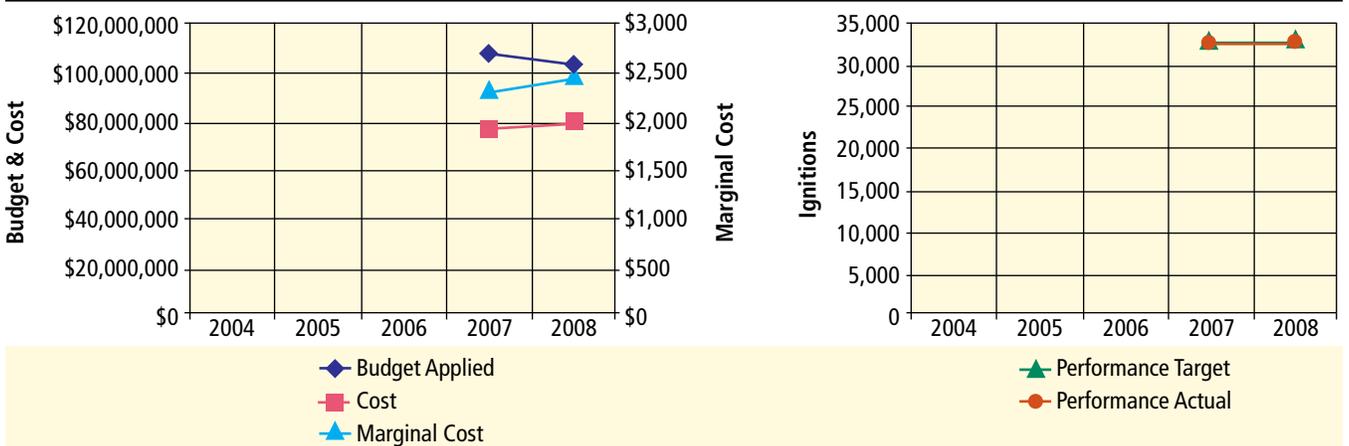
	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>	\$22,533,839	\$27,357,542	\$17,663,136	\$14,690,843	\$15,447,608	Exp. 0.6861
<b>Cost</b>	\$17,758,860	\$20,203,251	\$14,108,520	\$13,261,015	\$11,258,215	Exp. 0.8129
<b>Performance Target</b>	50	150	425	300	864	Power 0.9166
<b>Performance Actual</b>	336	934	425	564	864	Power 0.2859
<b>Performance Percent</b>	9	25	12	15	23	
<b>Marginal Cost</b>	\$52,854	\$21,631	\$33,197	\$23,512	\$13,030	Log. 0.7308



**Target Met** – This measure was revised in 2007 to show the cumulative percent of acres reclaimed. In 2007, 15%, or 564 out of 3,831 acres, was reclaimed. The goal is to reclaim a minimum of 300 additional acres each year (2007-2012) for a total of 54% by 2012. The measure of acres of sites reclaimed is based on actual projects. The number of projects and the level of funding needed will vary each year.

**1.1.14** Wildland fire: percent of natural ignitions, occurring in areas designated for wildland fire use or consistent with wildland fire use strategies, that is managed for resource protection benefits (i.e., allowed to burn). (SP)  
*(Budget and cost stated in absolute dollars)*

(new measure)	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>				\$107,825,971	\$104,871,973	N/A
<b>Cost</b>				\$76,079,030	\$80,403,518	N/A
<b>Performance Target</b>				32,624	32,624	N/A
<b>Performance Actual</b>				32,624	32,624	N/A
<b>Performance Percent</b>				1	1	
<b>Marginal Cost</b>				\$2,332	\$2,465	N/A



**Target Met** – In 2007, this new measure establishes a baseline of 1%, or 32,624 out of 4,303,449, natural ignitions allowed to burn.

**1.1.15** Wildland fire: percent of acres treated that are moved toward desired condition. (SP)  
*(Support measure – no cost will be shown.)*

(new measure)	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>						
<b>Cost</b>						
<b>Performance Target</b>				303,063	303,063	N/A
<b>Performance Actual</b>				303,063	303,063	N/A
<b>Performance Percent</b>				61	61	



**Target Met** – In 2007, this new measure establishes a baseline of 61%, or 303,063 out of 495,251, acres treated and moved toward desired condition.

**1.1.16** Wildland fire: percent of acres treated that are maintained in desired condition. (SP)  
*(Support measure – no cost will be shown.)*

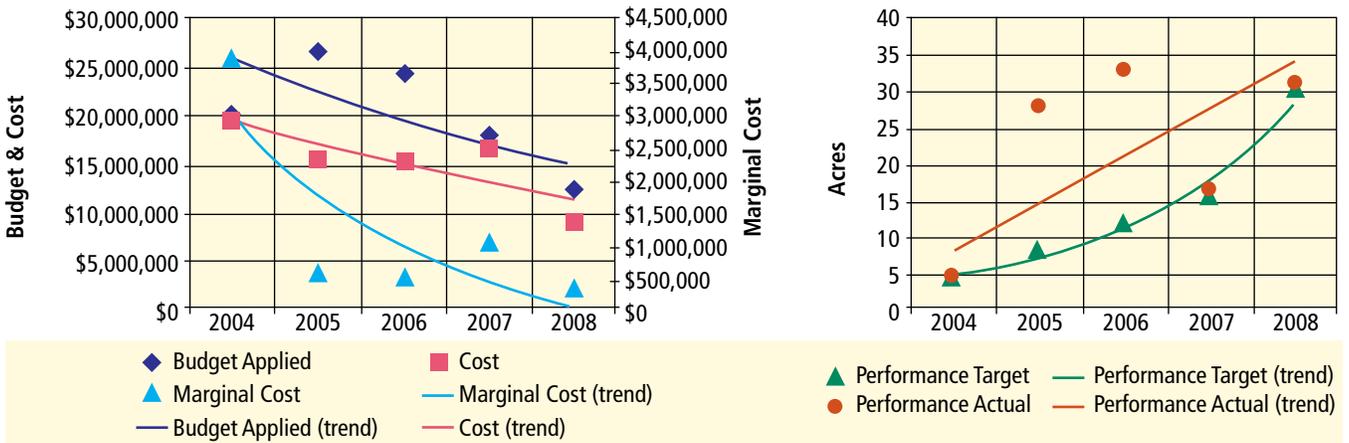
(new measure)	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>						
<b>Cost</b>						
<b>Performance Target</b>				25,972	25,972	N/A
<b>Performance Actual</b>				25,972	25,972	N/A
<b>Performance Percent</b>				5	5	



**Target Met** – In 2007, this new measure establishes a baseline of 5%, or 25,972 out of 495,251, acres treated and maintained in desired condition.

**1.1.17** Percent of known contaminated sites remediated on BLM-managed land. (SP)  
(Budget and cost stated in absolute dollars)

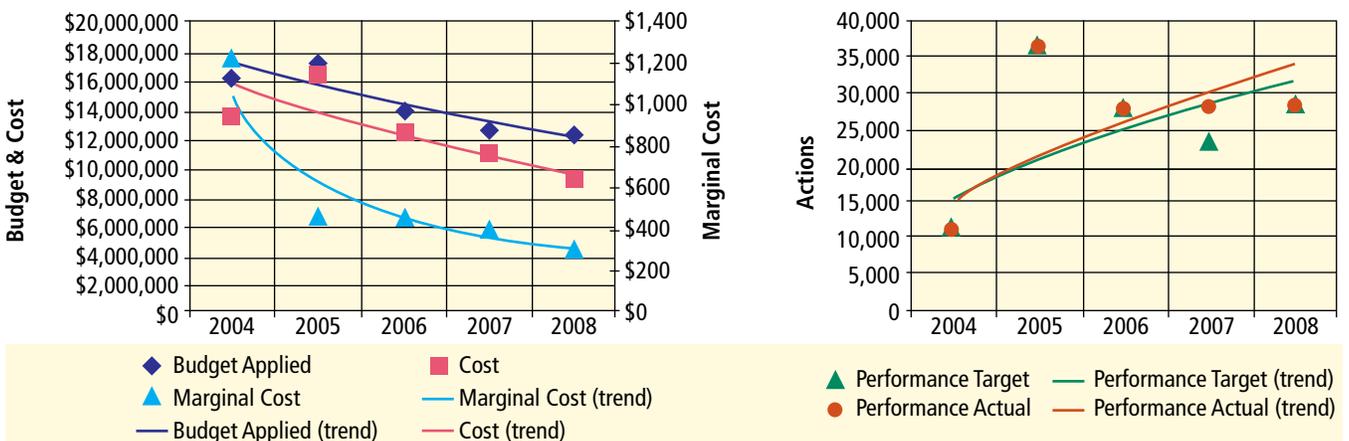
	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq	
<b>Budget Applied</b>	\$20,124,407	\$26,403,124	\$24,465,245	\$17,895,568	\$12,342,270	Exp.	0.5177
<b>Cost</b>	\$19,250,381	\$15,353,295	\$15,135,245	\$16,620,760	\$8,838,510	Linear	0.6505
<b>Performance Target</b>	4	8	12	15	30	Exp.	0.9713
<b>Performance Actual</b>	5	28	33	16	31	Power	0.5553
<b>Performance Percent</b>	2	11	9	6	11		
<b>Marginal Cost</b>	\$3,850,076	\$548,332	\$458,644	\$1,038,798	\$285,113	Log.	0.6873



**Target Met** – In 2007, 6%, or 16 out of 272 known contaminated sites, was remediated. The number of sites remediated each year is based on actual projects. The number of projects and the level of funding needed will vary each year. The goal of this measure is to remediate a minimum of 15 known contaminated sites each year (2007-2012) for a total of 33% by 2012.

**1.1.18** Number of actions taken to ensure a sufficient water supply to meet management objectives. (BUR)  
(Budget and cost stated in absolute dollars)

	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq	
<b>Budget Applied</b>	\$16,169,376	\$17,144,573	\$13,861,737	\$12,548,059	\$12,188,924	Exp.	0.8410
<b>Cost</b>	\$13,475,274	\$16,350,053	\$12,394,621	\$10,812,275	\$8,875,131	Exp.	0.7373
<b>Performance Target</b>	11,067	36,181	27,695	22,856	27,990	Power	0.4089
<b>Performance Actual</b>	11,067	36,181	27,695	27,990	27,990	Power	0.4980
<b>Marginal Cost</b>	\$1,217.61	\$451.90	\$447.54	\$386.29	\$317.08	Power	0.8867



**Target Met** – The actions taken include inventory and monitoring of water resources and the processing of water rights actions. In 2007, 27,990 actions were taken to meet management objectives. The number of actions taken each year is based on actual projects. The number of projects and the level of funding needed will vary each year. This is a new measure in 2007. Historical data is shown by using the actual performance numbers for both the target and actual lines.

**1.1.19** Number of BLM wetland acres restored or enhanced to the condition specified in management plans. (BUR)  
*(Support measure – no cost will be shown.)*

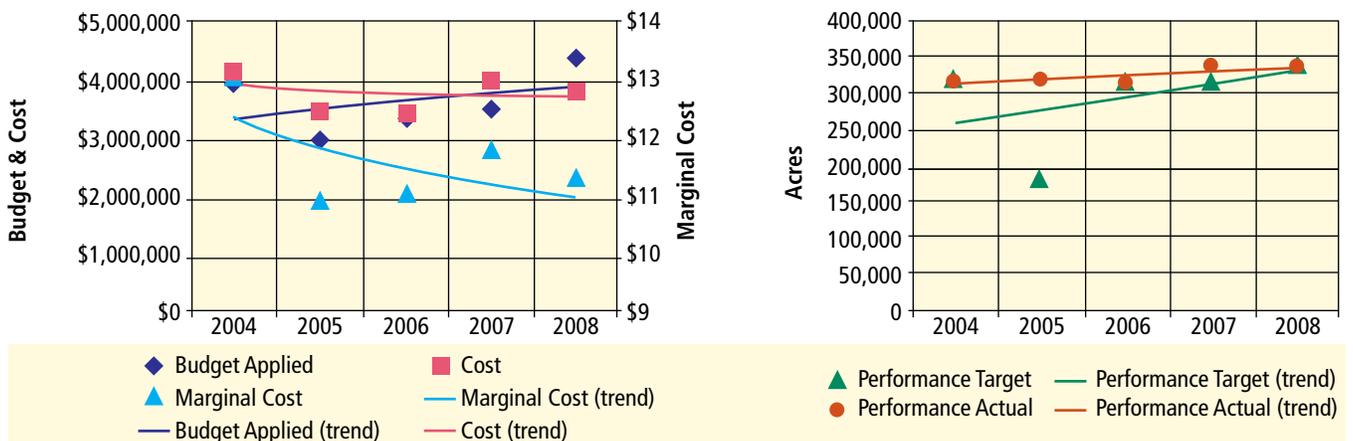
(new measure)	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>						
<b>Cost</b>						
<b>Performance Target</b>				11,000	11,290	N/A
<b>Performance Actual</b>				11,290	11,290	N/A
<b>Marginal Cost</b>						



**Target Met** – This new measure establishes a baseline in 2007 of 11,290 wetland acres restored/enhanced to the condition specified in management plans. Proper functioning condition and land health standards are used to determine the number of miles restored. The goal is to restore/enhance 11,000 wetland acres annually (2007-2012) for a total of 66,000 additional wetland acres by 2012.

**1.2.01** Percent of baseline acres infested with invasive plant species that are controlled. (SP/PART)  
*(Budget and cost stated in absolute dollars)*

	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>	\$3,911,460	\$2,902,751	\$3,413,519	\$3,471,748	\$4,361,647	Linear 0.1779
<b>Cost</b>	\$4,117,409	\$3,458,262	\$3,423,417	\$3,981,041	\$3,799,252	Log. 0.0582
<b>Performance Target</b>	316,480	178,815	320,000	318,000	338,585	Linear 0.1977
<b>Performance Actual</b>	316,480	317,959	310,332	338,585	338,585	Linear 0.5967
<b>Performance Percent</b>	1	1	1	1	1	
<b>Marginal Cost</b>	\$13.01	\$10.88	\$11.03	\$11.76	\$11.22	Log. 0.4150



**Target Met** – In 2007, 1%, or 338,585 out of 35,000,000 acres infested with invasive plant species, will be controlled. The goal of the measure is to control a minimum of 300,000 acres each year (2007-2012) for a total of 5% that are controlled by 2012.

**1.2.02** Percent of populations of species of management concern that are managed to desired condition. (SP)  
*(Support measure – no cost will be shown.)*

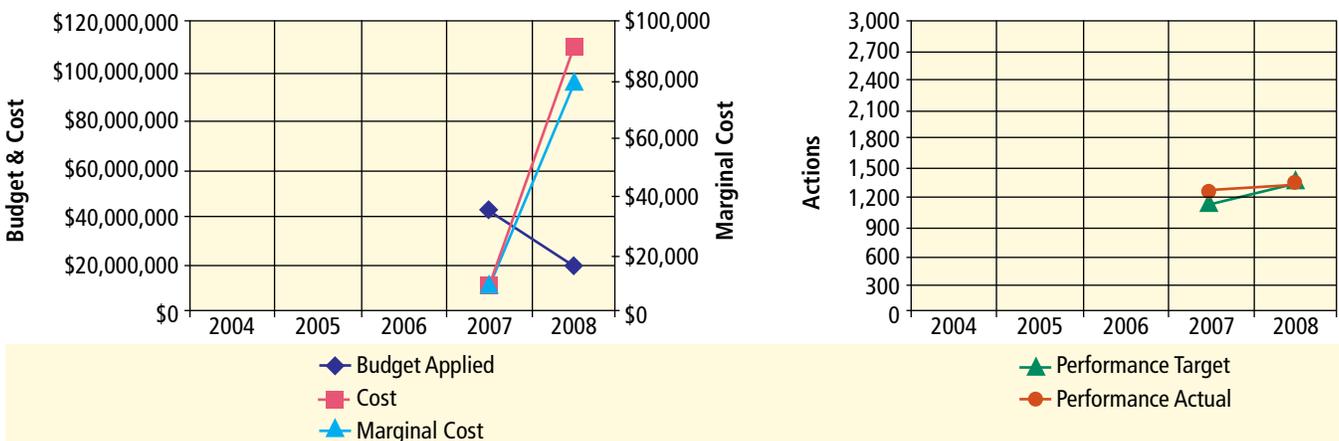
(new measure)	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>						
<b>Cost</b>						
<b>Performance Target</b>				177	180	N/A
<b>Performance Actual</b>				177	180	N/A
<b>Performance Percent</b>				39	40	
<b>Marginal Cost</b>						



**Target Met** – In 2007, this new measure establishes a baseline of 39%, or 177 out of 453, populations of management concern managed to desired condition.

**1.2.03** Number of conservation actions implemented from recovery plans for Endangered Species Act listed species. (BUR/PART)  
*(Budget and cost stated in absolute dollars)*

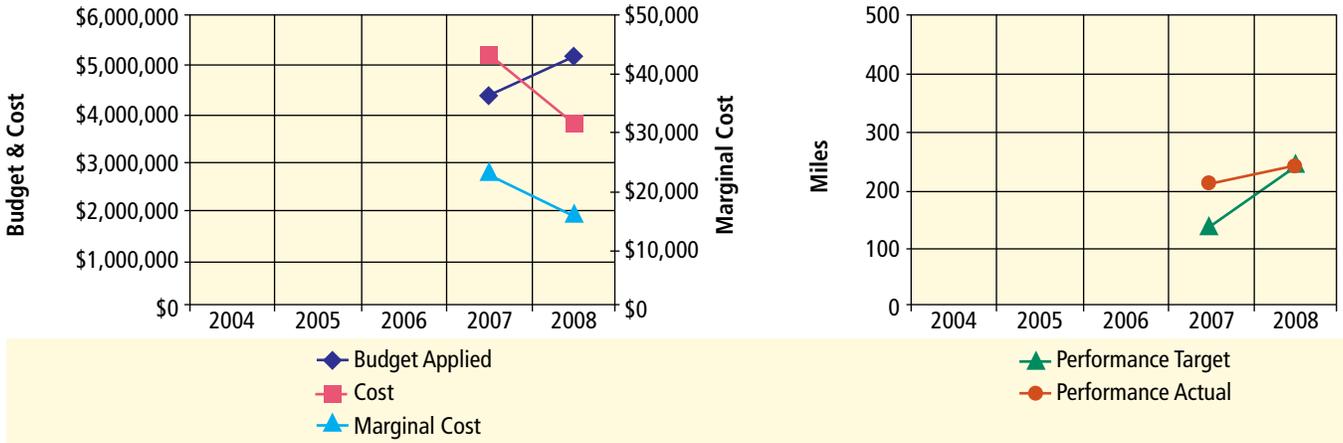
(new measure)	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>				\$48,410,110	\$19,929,024	N/A
<b>Cost</b>				\$11,285,124	\$109,605,281	N/A
<b>Performance Target</b>				1,150	1,375	N/A
<b>Performance Actual</b>				1,254	1,375	N/A
<b>Marginal Cost</b>				\$8,999	\$79,713	N/A



**Target Met** – Performance for this measure helps to show the progress made in implementing actions as part of formal Endangered Species Act species recovery plans. This new measure establishes a baseline in 2007 of 1,254 conservation actions implemented from recovery plans for Endangered Species Act listed species. The goal of this measure is to gradually increase the number of conservation actions implemented each year to reach an annual total of 2,300 by 2012.

**1.2.04** Number of (stream or shoreline) miles of habitat restored or enhanced that directly support Endangered Species Act listed and Bureau sensitive species conservation or recovery. (SP/PART)  
*(Budget and cost stated in absolute dollars)*

(new measure)	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>				\$4,409,928	\$5,115,678	N/A
<b>Cost</b>				\$5,165,694	\$3,838,666	N/A
<b>Performance Target</b>				150	244	N/A
<b>Performance Actual</b>				214	244	N/A
<b>Marginal Cost</b>				\$24,138.76	\$15,732.24	N/A



**Target Met** – Performance for this measure helps to show the progress made in sustaining the biological communities to minimize the number of species ultimately listed under the Endangered Species Act. This new measure establishes a baseline in 2007 of 214 miles of habitat restored or enhanced that directly support Endangered Species Act listed and Bureau sensitive species conservation or recovery. Proper functioning condition and land health standards are used to determine the number of miles restored or enhanced. The goal is to gradually increase the number of miles restored or enhanced to reach an annual total of 430 miles of habitat restored or enhanced by 2012.

**1.2.05** Number of acres of habitat restored or enhanced that directly support Endangered Species Act listed and Bureau sensitive species conservation or recovery. (SP/PART) *(Budget and cost stated in absolute dollars)*

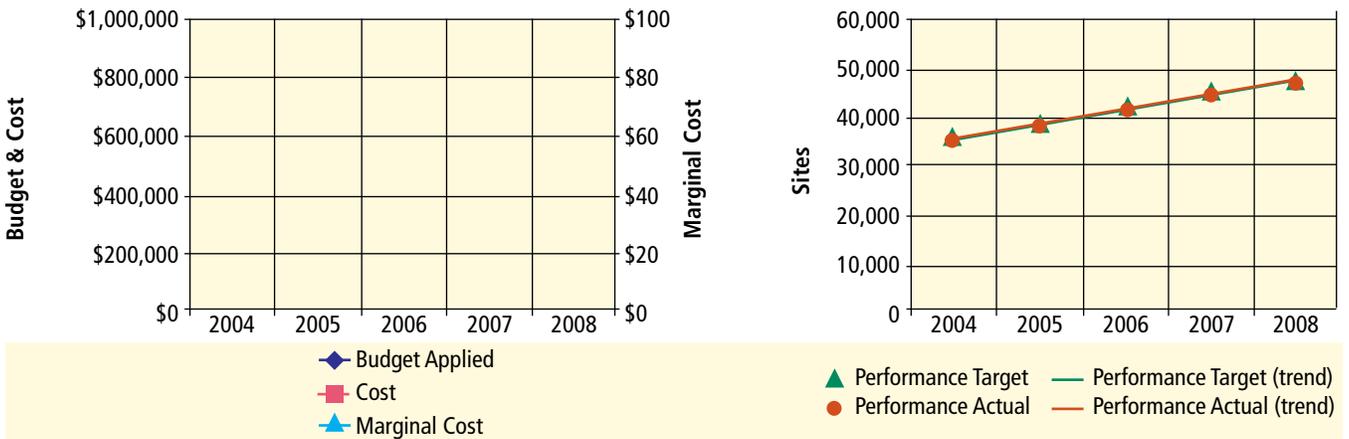
(new measure)	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>						
<b>Cost</b>						
<b>Performance Target</b>				107,000	239,008	N/A
<b>Performance Actual</b>				217,608	239,008	N/A
<b>Marginal Cost</b>						



**Target Met** – Performance for this measure helps to show the progress made in sustaining the biological communities to minimize the number of species ultimately listed under the Endangered Species Act. This new measure establishes a baseline in 2007 of 217,608 acres of habitat restored or enhanced that directly support Endangered Species Act listed and Bureau sensitive species conservation or recovery. Proper functioning condition and land health standards are used to determine the number of acres restored or enhanced. The goal is to restore or enhance 325,019 acres of habitat by 2012.

**1.3.01** Percent of archaeological sites in BLM inventory in good condition. (SP)  
(Support measure – no cost will be shown.)

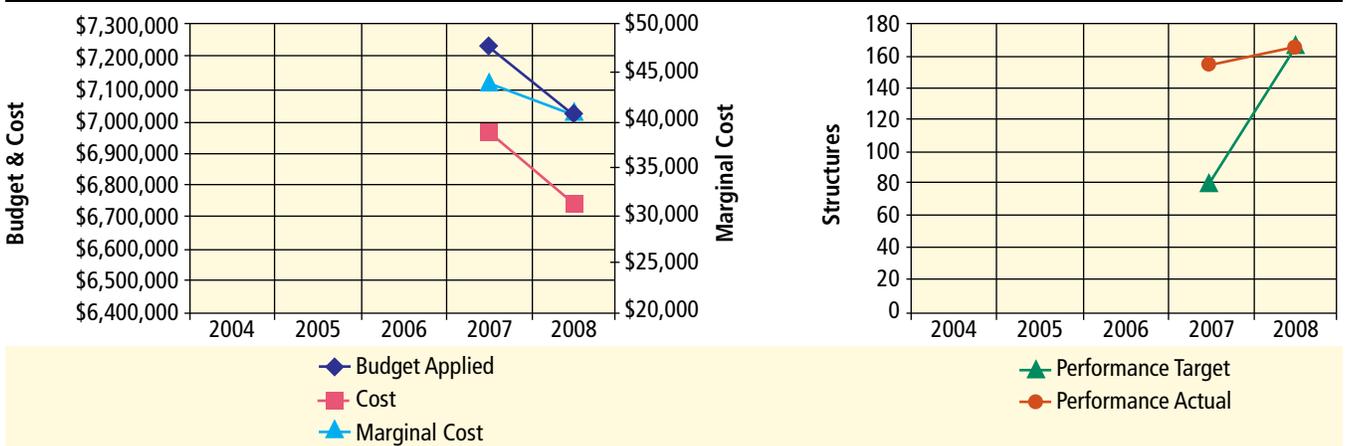
	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>						
<b>Cost</b>						
<b>Performance Target</b>	35,744	38,656	40,745	44,743	47,402	Exp. 0.9940
<b>Performance Actual</b>	35,744	38,656	41,860	44,911	47,402	Linear 0.9984
<b>Performance Percent</b>	81	82	82	83	82	
<b>Marginal Cost</b>						



**Target Met** – Performance for this measure shows that over time additional archaeological sites in good condition are added to the inventory for a trend of continuous improvement. In 2007, 83%, or 44,911 out of 54,273 archaeological sites, in BLM inventory was in good condition. It is the goal of this measure to increase the percent of archaeological sites in good condition and continue to add new sites to the inventory. This is a new measure in 2007. Historical data is shown by using the actual performance numbers for both the target and actual lines.

**1.3.02** Percent of historic structures in BLM inventory in good condition. (SP)  
(Budget and cost stated in absolute dollars)

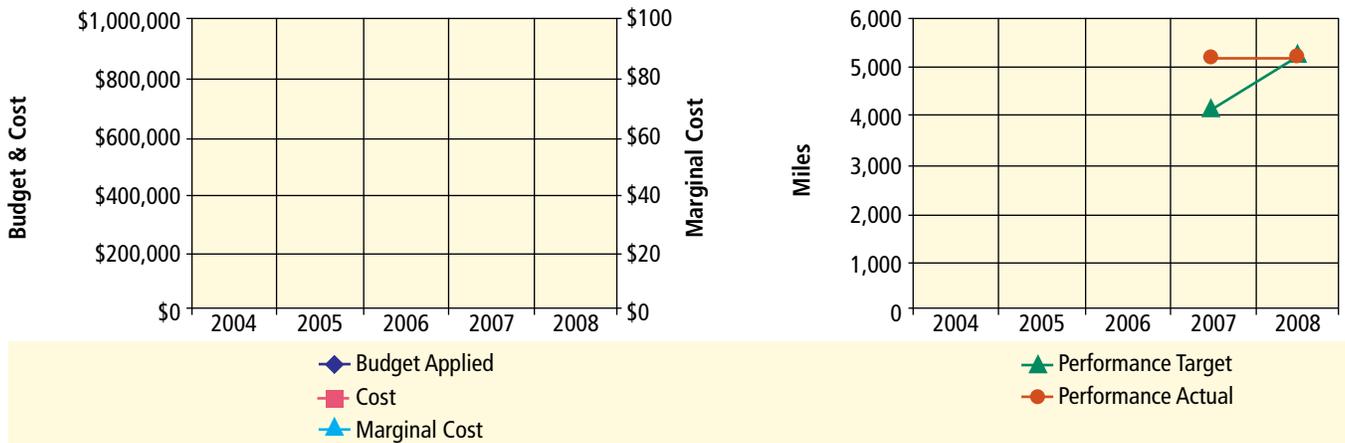
(new measure)	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>				\$7,230,817	\$7,020,672	N/A
<b>Cost</b>				\$6,984,073	\$6,738,322	N/A
<b>Performance Target</b>				77	164	N/A
<b>Performance Actual</b>				158	164	N/A
<b>Performance Percent</b>				48	49	
<b>Marginal Cost</b>				\$44,203	\$41,087	N/A



**Target Not Met** – In 2007, 48%, or 158 out of 326 historic structures, was inventoried as being in good condition. Although the actual number of historic structures in good condition increased by 81 over the target, the overall percentage is reduced because the additional historic structures added to the inventory have been found to be in fair or poor condition.

**1.3.03** Percent of miles of national historic trails, wild and scenic rivers, and other linear special management areas under BLM management meeting their heritage resource objectives under the authorizing legislation. (SP)  
*(Support measure – no cost will be shown.)*

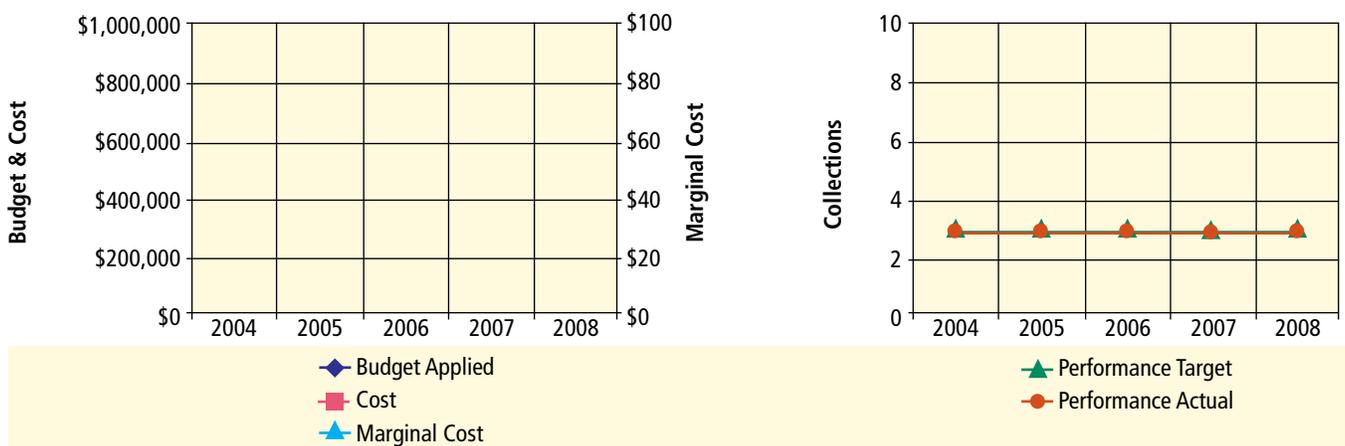
(new measure)	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>						
<b>Cost</b>						
<b>Performance Target</b>				4,138	5,307	N/A
<b>Performance Actual</b>				5,274	5,307	N/A
<b>Performance Percent</b>				66	66	
<b>Marginal Cost</b>						



**Target Met** – Performance for this measure helps to show the progress made in protecting miles of designated trail or river segments and the related natural and cultural resources contained within the trail or river corridor to meet heritage resource objectives. In 2007, 66%, or 5,274 out of 8,031 miles, met the heritage resource objectives. The goal of this measure is to increase the percent of miles meeting heritage resource objectives to 68% by 2012.

**1.3.04** Percent of collections in BLM inventory in good condition. (SP)  
*(Support measure – no cost will be shown.)*

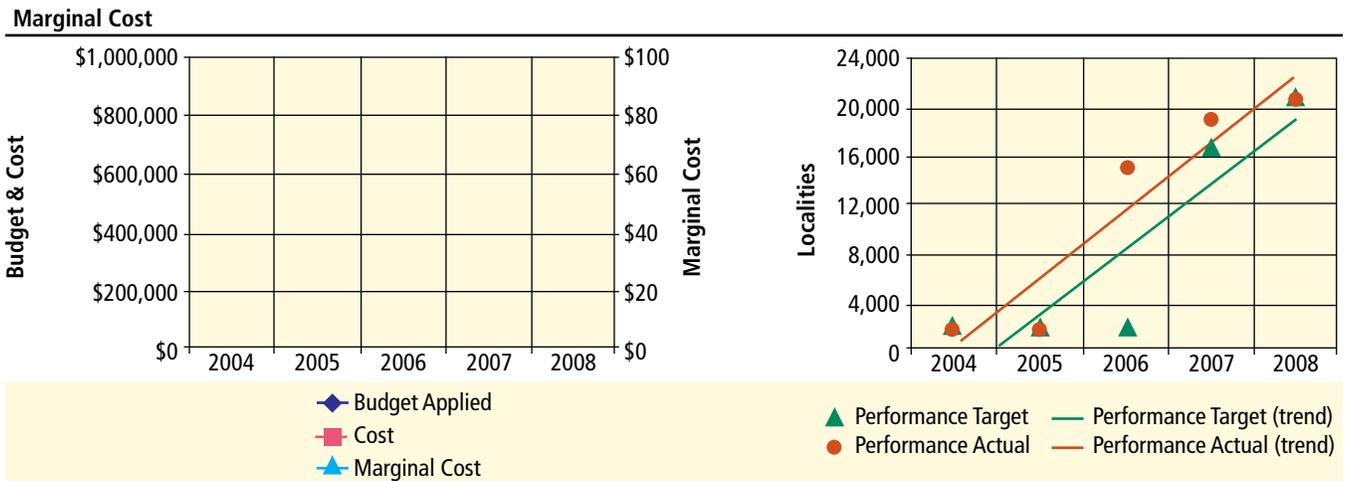
(new measure)	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>						
<b>Cost</b>						
<b>Performance Target</b>	3	3	3	3	3	Linear 1.0000
<b>Performance Actual</b>	3	3	3	3	3	Linear 1.0000
<b>Performance Percent</b>	100	100	100	100	100	
<b>Marginal Cost</b>						



**Target Met** – In 2007, 100%, or 3 out of 3 collections in BLM inventory, was in good condition. It is the goal of this measure to maintain 100% of the collections in good condition.

**1.3.05** Percent of paleontological localities in BLM inventory in good condition. (SP)  
*(Support measure – no cost will be shown.)*

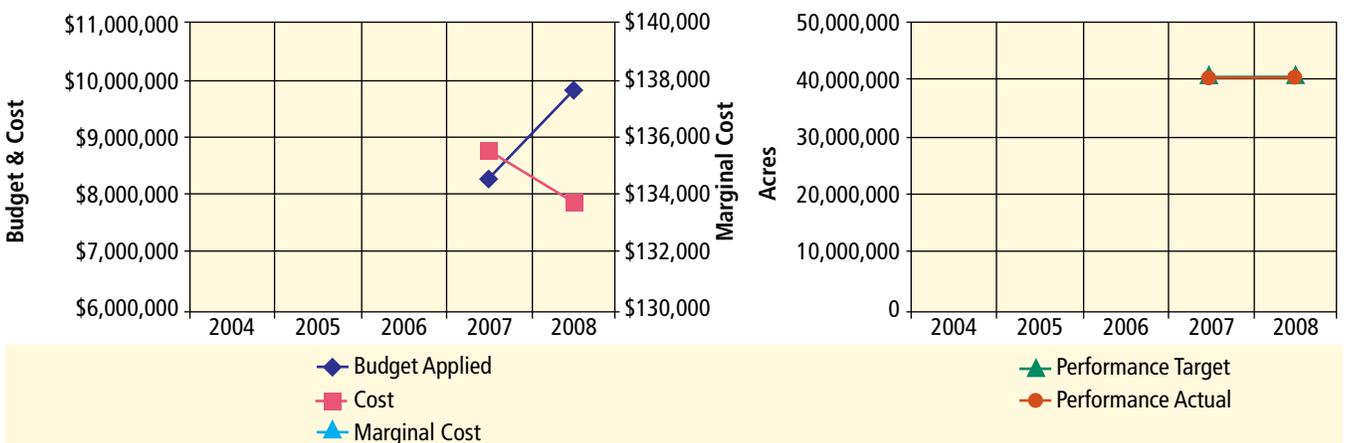
	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>						
<b>Cost</b>						
<b>Performance Target</b>	1,712	1,724	1,660	16,660	20,580	Linear 0.7898
<b>Performance Actual</b>	1,724	1,724	14,980	18,652	20,580	Linear 0.8863
<b>Performance Percent</b>	90	90	98	97	98	



**Target Not Met** – In 2007, 97%, or 18,652 out of 19,134 paleontological localities in BLM inventory, was in good condition. The actual number of paleontological localities in good condition increased by 3,672 over 2006, but the overall percentage is reduced because additional paleontological localities added to the inventory have been found to be in fair or poor condition. This is a new measure in 2007. Historical data is shown by using the actual performance numbers for both the target and actual lines.

**1.3.06** Percent of acres of wilderness areas and other special management areas under BLM management meeting their heritage resource objectives under the authorizing legislation. (SP)  
*(Budget and cost stated in absolute dollars)*

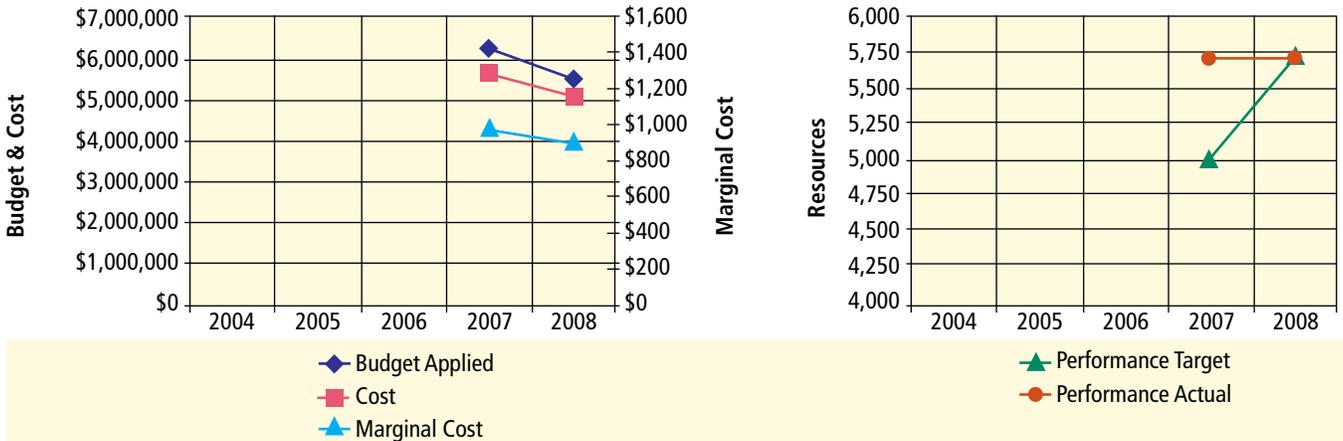
(new measure)	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>				\$8,230,778	\$9,790,254	N/A
<b>Cost</b>				\$8,711,260	\$7,913,223	N/A
<b>Performance Target</b>				39,657,668	39,657,668	N/A
<b>Performance Actual</b>				39,657,668	39,657,668	N/A
<b>Performance Percent</b>				78	78	
<b>Marginal Cost</b>				\$0.22	\$0.20	N/A



**Target Met** – In 2007, 78%, or 39,657,668 out of 50,721,819 acres of wilderness areas and other special management areas, met their resource objectives.

**1.3.07** Heritage resources: number of heritage resources conserved for public benefit. (BUR)  
*(Budget and cost stated in absolute dollars)*

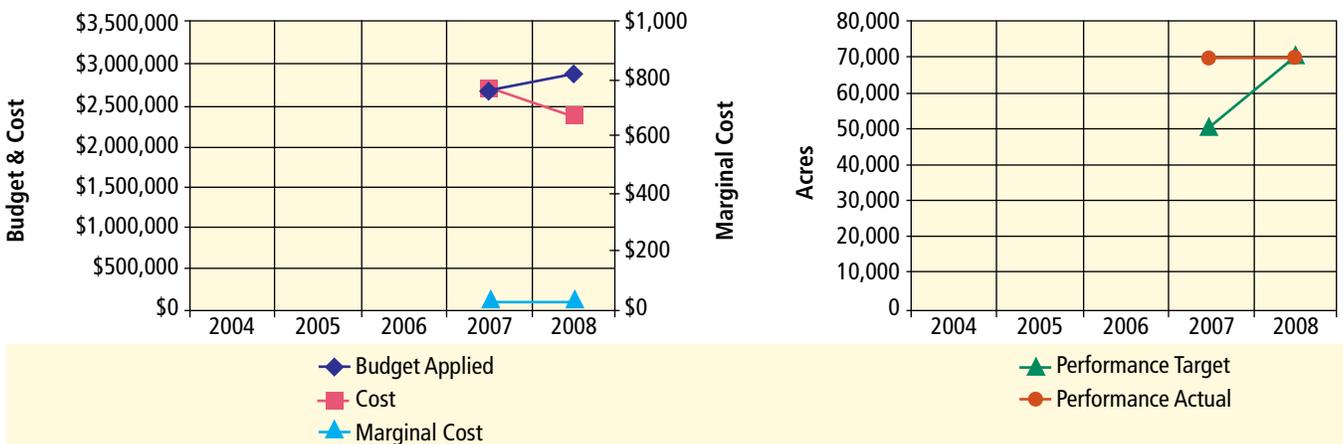
(new measure)	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>				\$6,276,446	\$5,488,630	N/A
<b>Cost</b>				\$5,632,295	\$5,032,794	N/A
<b>Performance Target</b>				5,000	5,664	N/A
<b>Performance Actual</b>				5,664	5,664	N/A
<b>Marginal Cost</b>				\$994	\$889	N/A



**Target Met** – This new measure establishes a baseline in 2007 of 5,664 heritage resources conserved for public benefit. The goal of this measure is to conserve an additional 23,500 heritage resources for public benefit by 2012.

**1.3.08** Heritage resources: number of acres of heritage resources inventory conducted. (BUR)  
*(Budget and cost stated in absolute dollars)*

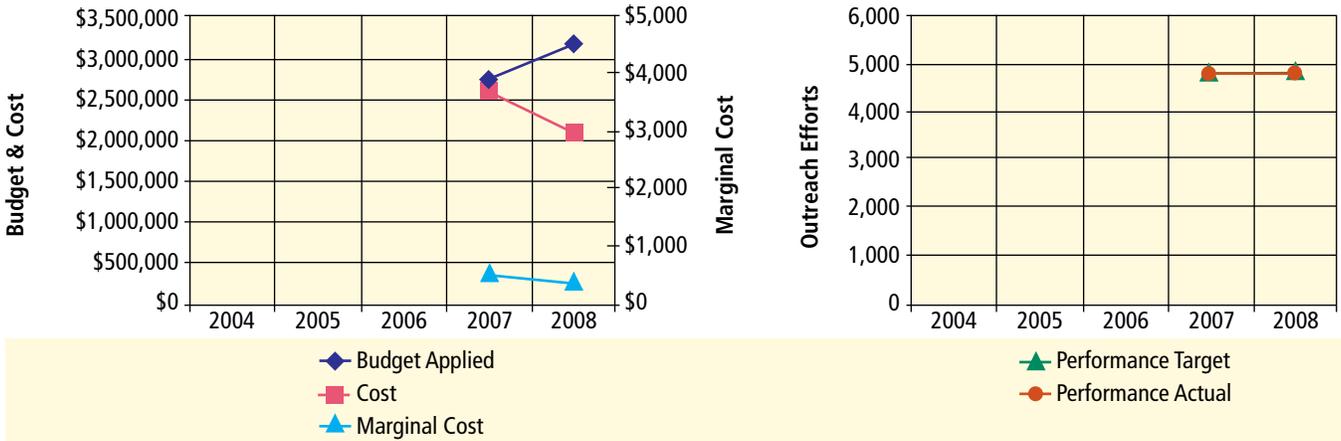
(new measure)	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>				\$2,693,447	\$2,878,758	N/A
<b>Cost</b>				\$2,745,616	\$2,390,498	N/A
<b>Performance Target</b>				50,000	69,060	N/A
<b>Performance Actual</b>				69,060	69,060	N/A
<b>Marginal Cost</b>				\$39.76	\$34.61	N/A



**Target Met** – This new measure establishes a baseline in 2007 of 69,060 acres of inventory conducted. The goal of this measure is to conduct an additional 235,000 acres of heritage resources inventory by 2012.

**1.3.09** Heritage resources: number of outreach and coordination efforts conducted for heritage resources. (BUR)  
*(Budget and cost stated in absolute dollars)*

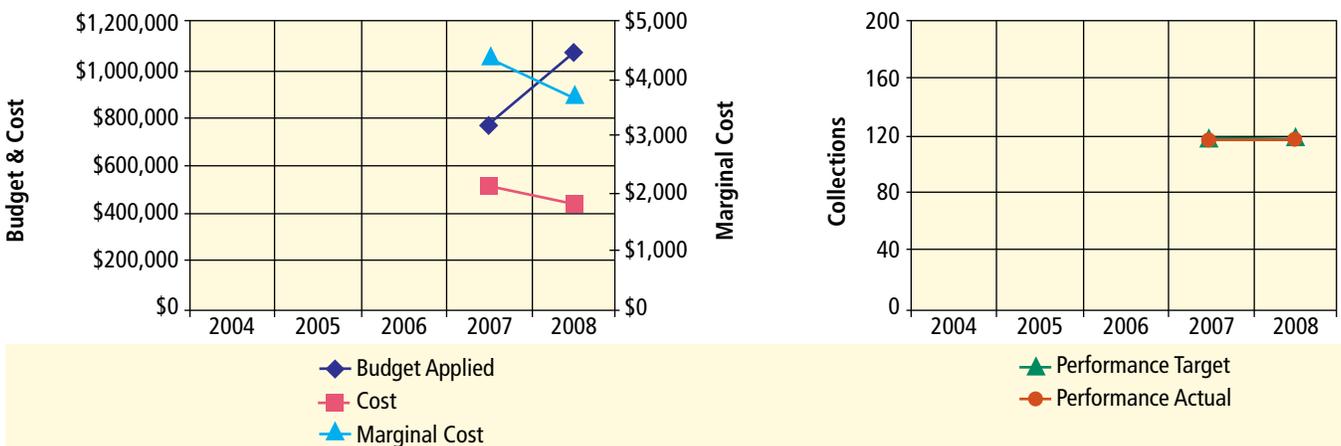
(new measure)	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>				\$2,708,465	\$3,172,720	N/A
<b>Cost</b>				\$2,599,623	\$2,169,183	N/A
<b>Performance Target</b>				4,693	4,693	N/A
<b>Performance Actual</b>				4,693	4,693	N/A
<b>Marginal Cost</b>				\$553.94	\$462.22	N/A



**Target Met** – This new measure establishes a baseline in 2007. In 2007, 4,693 outreach efforts were conducted for heritage resources.

**1.3.10** Heritage resources: number of heritage collections conserved for the future. (BUR)  
*(Budget and cost stated in absolute dollars)*

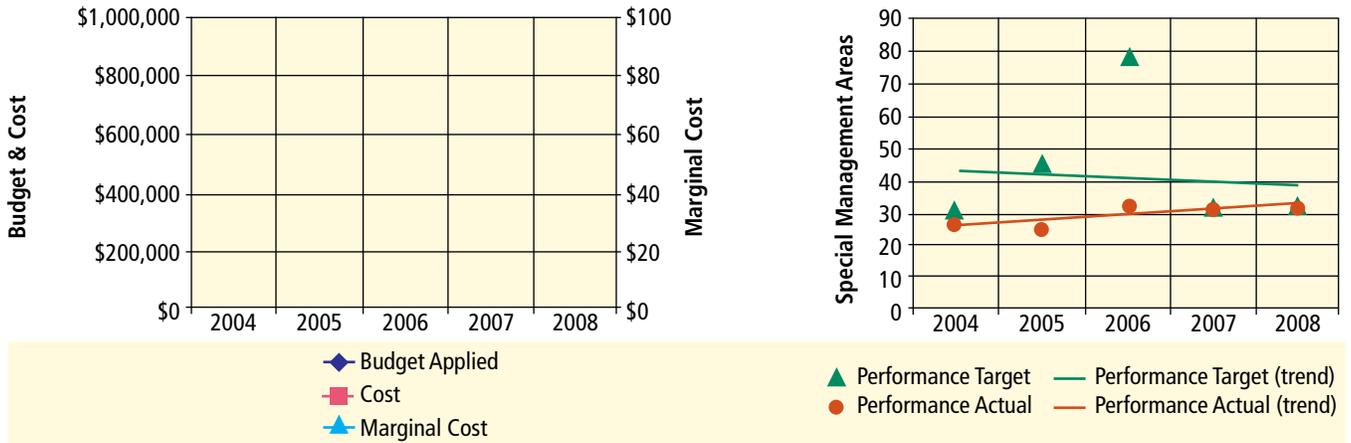
(new measure)	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>				\$778,776	\$1,079,721	N/A
<b>Cost</b>				\$512,848	\$440,776	N/A
<b>Performance Target</b>				116	116	N/A
<b>Performance Actual</b>				116	116	N/A
<b>Marginal Cost</b>				\$4,421	\$3,800	N/A



**Target Met** – This new measure establishes a baseline in 2007. In 2007, 116 heritage collections were conserved for the future.

**1.3.12** Percent of national monuments and national conservation areas meeting resource condition objectives. (BUR)  
*(Support measure – no cost will be shown.)*

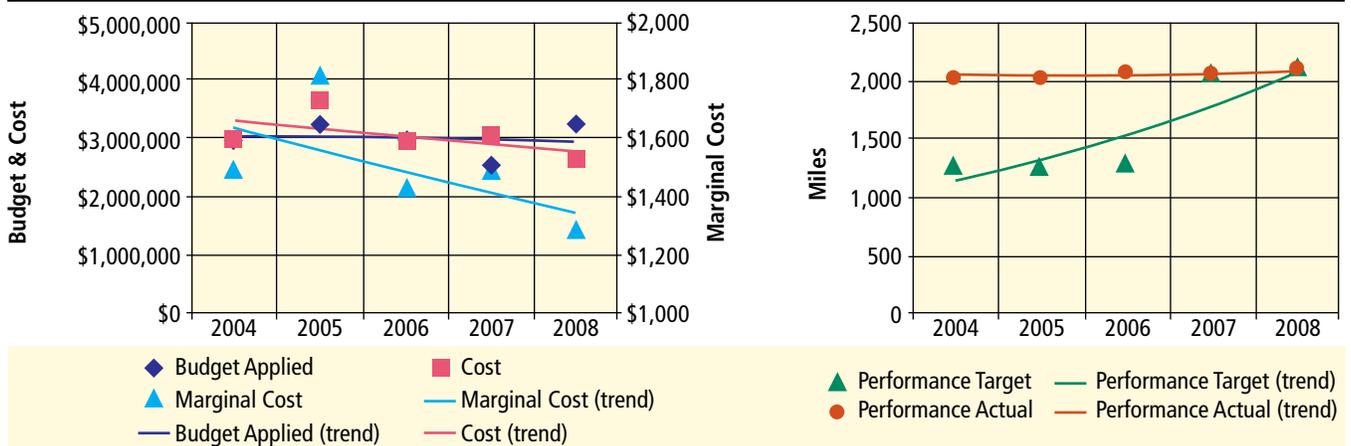
	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>						
<b>Cost</b>						
<b>Performance Target</b>	31	45	78	32	32	Exp. 0.0124
<b>Performance Actual</b>	27	25	32	32	32	Linear 0.6394
<b>Performance Percent</b>	84	78	100	100	100	
<b>Marginal Cost</b>						



**Target Met** – Performance for this measure shows that, over time, additional numbers for national monuments and national conservation areas meeting resource condition objectives are added to support a trend of continuous improvement. In 2007, 100%, or 32 out of 32 national monuments and national conservation areas, met resource condition objectives. The goal of this measure is to maintain the number at 100%.

**1.3.13** Percent of miles of designated national scenic and historic trails and wild and scenic rivers (linear special management areas) under BLM management meeting their cultural and natural heritage resource objectives under the authorizing legislation. (SP)  
*(Budget and cost stated in absolute dollars)*

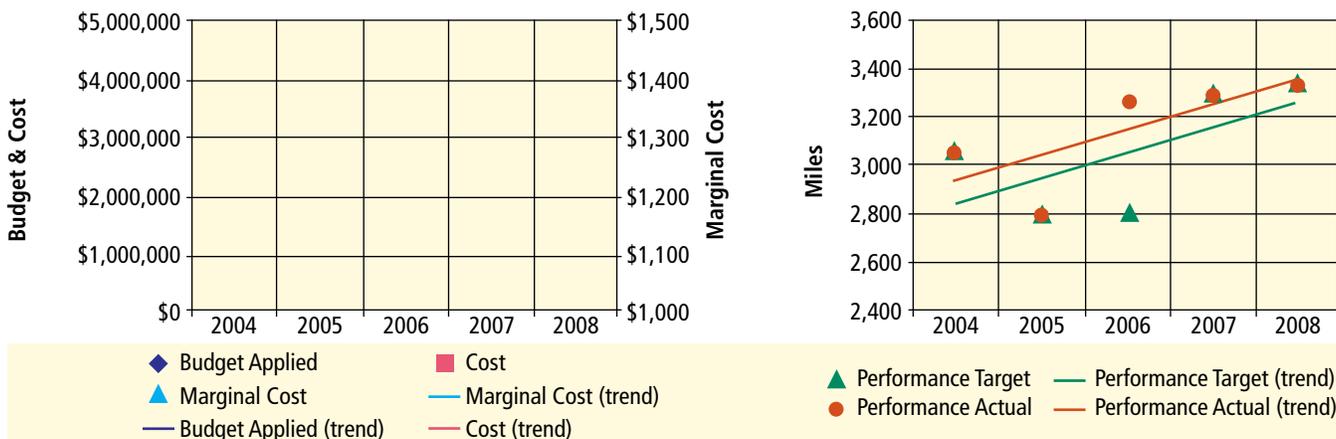
	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>	\$2,976,329	\$3,238,279	\$2,942,170	\$2,542,441	\$3,254,334	Power 0.0171
<b>Cost</b>	\$2,996,717	\$3,641,183	\$2,909,555	\$3,026,236	\$2,611,872	Exp. 0.3677
<b>Performance Target</b>	1,237	1,252	1,278	2,045	2,045	Exp. 0.7823
<b>Performance Actual</b>	2,020	2,033	2,045	2,045	2,045	Log. 0.9187
<b>Performance Percent</b>	98	99	99	99	99	
<b>Marginal Cost</b>	\$1,484	\$1,791	\$1,423	\$1,480	\$1,277	Exp. 0.4031



**Target Met** – Performance for this measure shows that, over time, additional miles of designated national scenic and historic trails and wild and scenic rivers meeting their cultural and natural heritage resource objectives are added to support a trend of continuous improvement. In 2007, 99%, or 2,045 out of 2,052 miles, met their cultural and natural heritage resource objectives.

**1.3.14** Scenic and historic trails: percent of trail miles achieving protection. (BUR)  
(Budget and cost stated in absolute dollars)

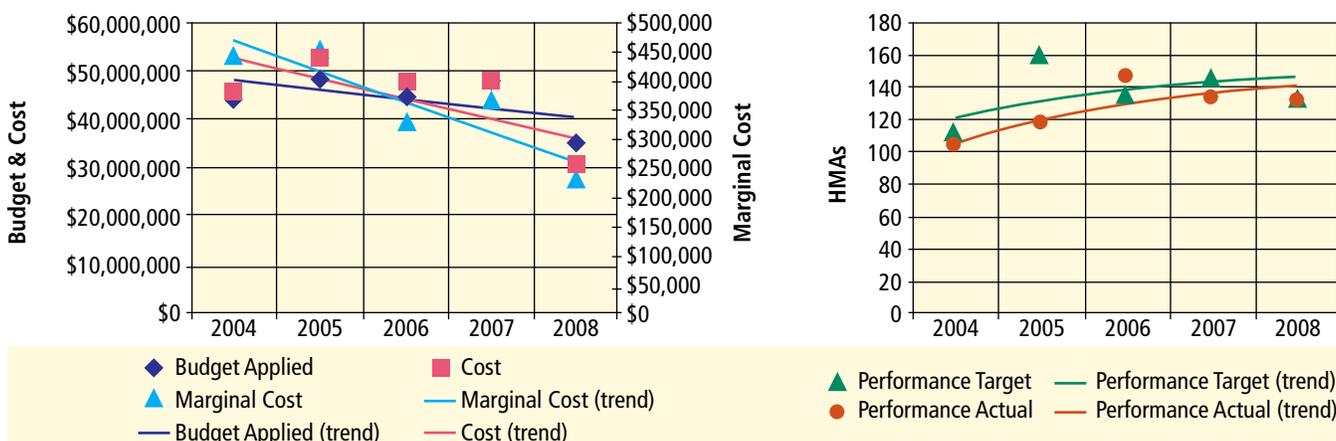
	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>						
<b>Cost</b>						
<b>Performance Target</b>	3,058	2,804	2,804	3,299	3,332	Linear 0.4149
<b>Performance Actual</b>	3,058	2,804	3,266	3,299	3,332	Linear 0.5524
<b>Performance Percent</b>	56	52	55	54	56	
<b>Marginal Cost</b>						



**Target Not Met** – Performance for this measure shows that, over time, additional trail miles achieving protection are added to support a trend of continuous improvement from 2004-2006. In 2007, 54%, or 3,229 out of 5,979 trail miles, achieved protection. The 2007 number is a decrease of 37 miles compared to 2006. In spite of increased efforts by the BLM to protect trails, the increase in recreational uses including all terrain vehicle usage, adversely affected the 2007 results. The goal of this measure is to increase the number of trail miles achieving protection to 3,464 by 2012.

**1.3.15** Wild horse and burro management areas: cumulative number of herd management areas (HMAs) achieving appropriate management levels. (BUR)  
(Budget and cost stated in absolute dollars)

	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>	\$43,883,347	\$47,828,455	\$44,187,348	\$47,582,473	\$34,996,269	Exp. 0.3240
<b>Cost</b>	\$45,243,581	\$51,842,347	\$47,074,989	\$47,402,942	\$29,612,464	Exp. 0.4532
<b>Performance Target</b>	109	156	133	145	131	Power 0.2630
<b>Performance Actual</b>	103	116	145	131	131	Power 0.6835
<b>Marginal Cost</b>	\$439,258	\$446,917	\$324,655	\$361,855	\$226,049	Linear 0.7920

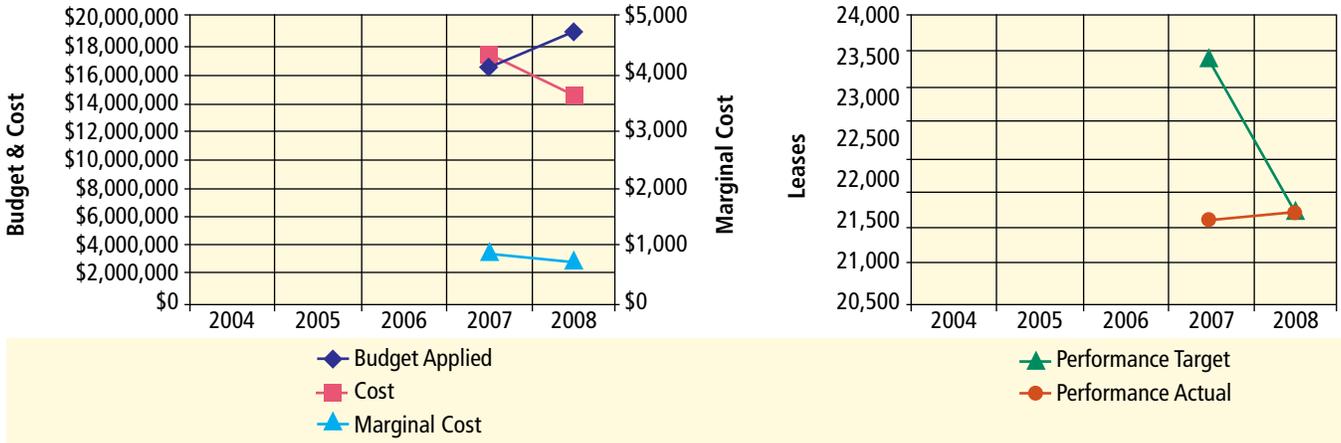


**Target Not Met** – Performance for this measure shows that from 2004-2006, additional numbers of herd management areas achieving appropriate management levels were added to support a trend of continuous improvement. In 2007, 66%, or 131 out of 199 herd management areas, met appropriate management levels. The 2007 number is a 6% decrease from 2006. The BLM has been removing the number of animals each year that can be adopted. This policy is being reviewed and will be adjusted to help move more herd management areas to appropriate management levels.

# Resource Use

**2.1.01** Percent of fluid mineral leases with approved applications for permits to drill. (SP)  
*(Budget and cost stated in absolute dollars)*

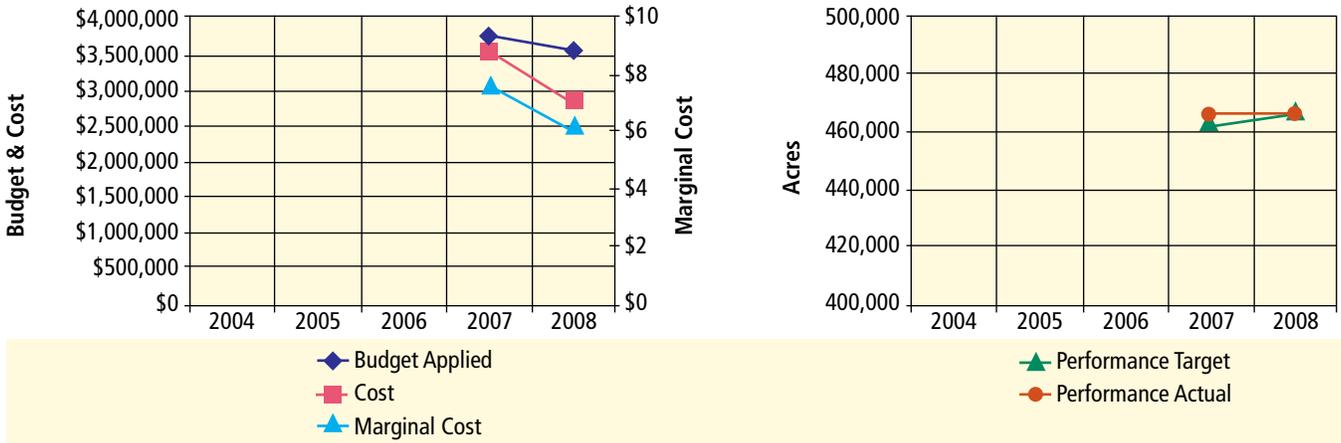
(new measure)	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>				\$16,395,277	\$18,942,844	N/A
<b>Cost</b>				\$17,605,036	\$14,367,837	N/A
<b>Performance Target</b>				23,393	21,762	N/A
<b>Performance Actual</b>				21,612	21,762	N/A
<b>Performance Percent</b>				44	44	
<b>Marginal Cost</b>				\$815	\$660	N/A



**Target Not Met** – In 2007, 44%, or 21,612 out of 49,152 leases, had approved applications for permit to drill. Performance for this measure is customer driven. New leases may not have production scheduled for several years. A single lease may have 1 to 1,000 APDs approved and is counted only once for the purposes of this measure. This is a new measure in 2007.

**2.1.02** Number of onshore Federal acres under lease for coal development. (SP)  
*(Budget and cost stated in absolute dollars)*

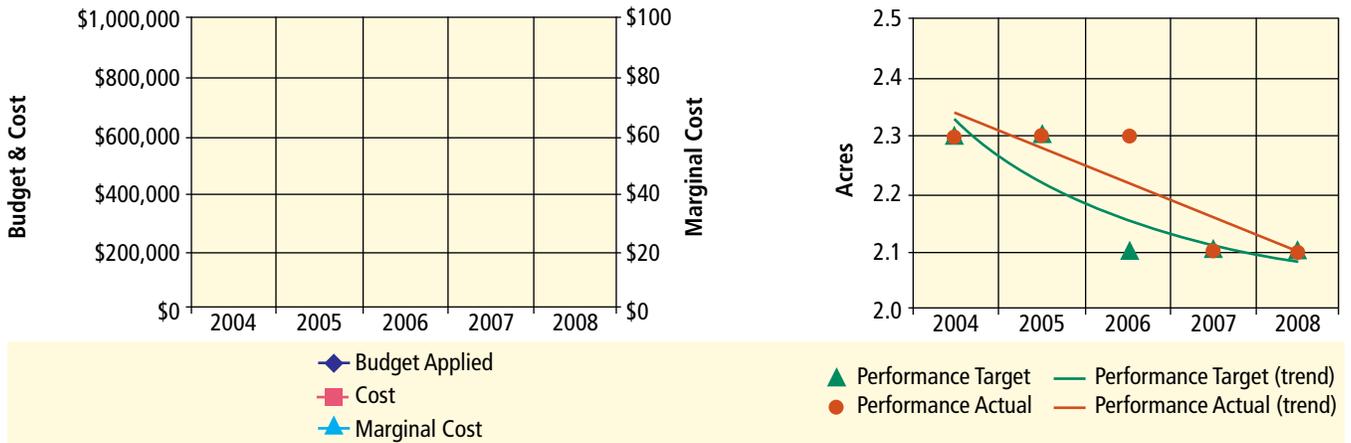
(new measure)	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>				\$3,783,038	\$3,582,214	N/A
<b>Cost</b>				\$3,522,116	\$2,901,627	N/A
<b>Performance Target</b>				464,500	467,234	N/A
<b>Performance Actual</b>				466,943	467,234	N/A
<b>Marginal Cost</b>				\$7.54	\$6.21	N/A



**Target Met** – In 2007, this measure establishes a baseline of 466,943 acres, under lease for coal development. Coal lease application approval is a lengthy process that can take several years. A new process for approving multiple coal lease applications at the same time is being developed by the BLM in Wyoming and will begin affecting the total acreage under lease in 2012.

**2.1.03** Average acreage disturbed per permitted energy exploration or development activity. (SP)  
*(Support measure – no cost will be shown.)*

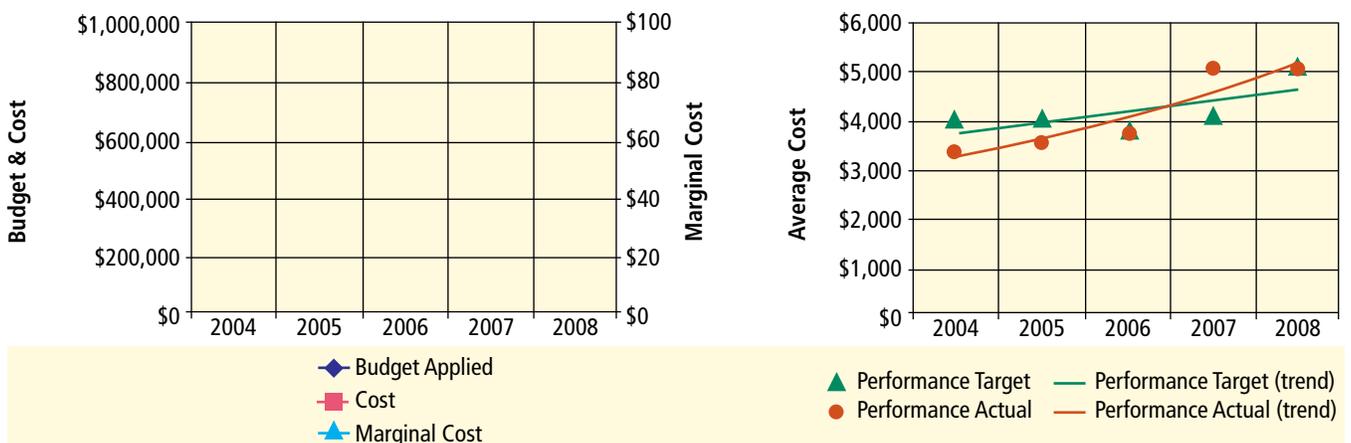
	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>						
<b>Cost</b>						
<b>Performance Target</b>	2.3	2.3	2.1	2.1	2.1	Power 0.7701
<b>Performance Actual</b>	2.3	2.3	2.3	2.2	2.1	Linear 0.7500
<b>Marginal Cost</b>						



**Target Met** – Performance for this measure shows that the average acreage disturbed was reduced by .2 acres in 2007. The BLM has been working with operators for several years in order to affect a reduction in the disturbed acreage.

**2.1.04** The average full cost of processing applications for (fluid energy) applications for permit to drill (APDs). (BUR PART)  
*(Support measure – no cost will be shown.)*

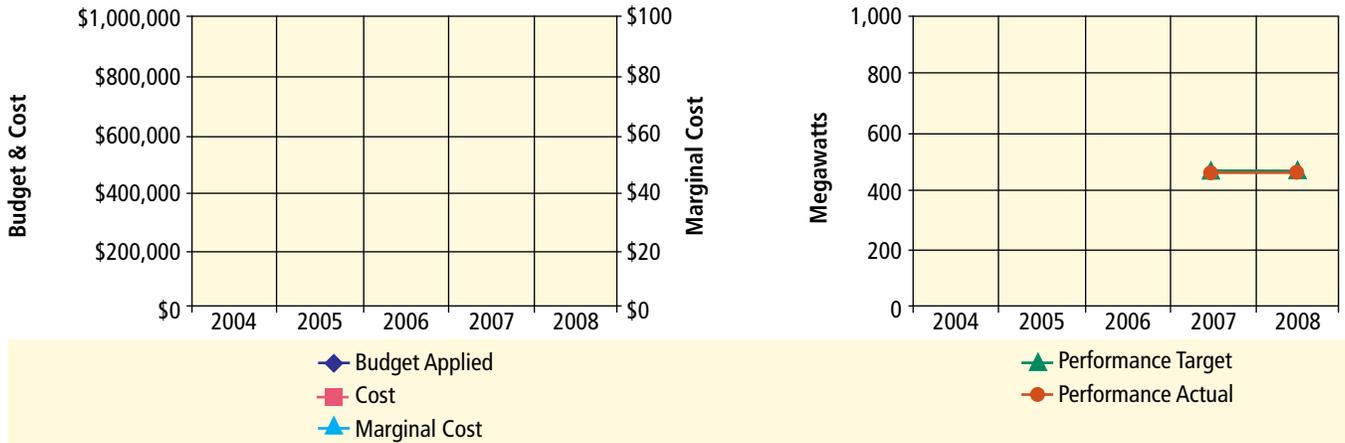
	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>						
<b>Cost</b>						
<b>Performance Target</b>	\$3,950	\$4,000	\$3,750	\$4,085	\$5,091	Linear 0.5052
<b>Performance Actual</b>	\$3,355	\$3,494	\$3,712	\$5,091	\$5,091	Exp. 0.8656
<b>Marginal Cost</b>						



**Target Not Met** – The performance for this measure shows that there has been a small increase in the average full cost of processing applications for APDs since 2004. The creation of pilot offices for processing APDs and improvements in procedures have helped to maintain a lower, more efficient cost, even with the increase.

**2.1.05** Number of megawatts of installed capacity authorized on public land for renewable energy development. (SP)  
 (Support measure – no cost will be shown.)

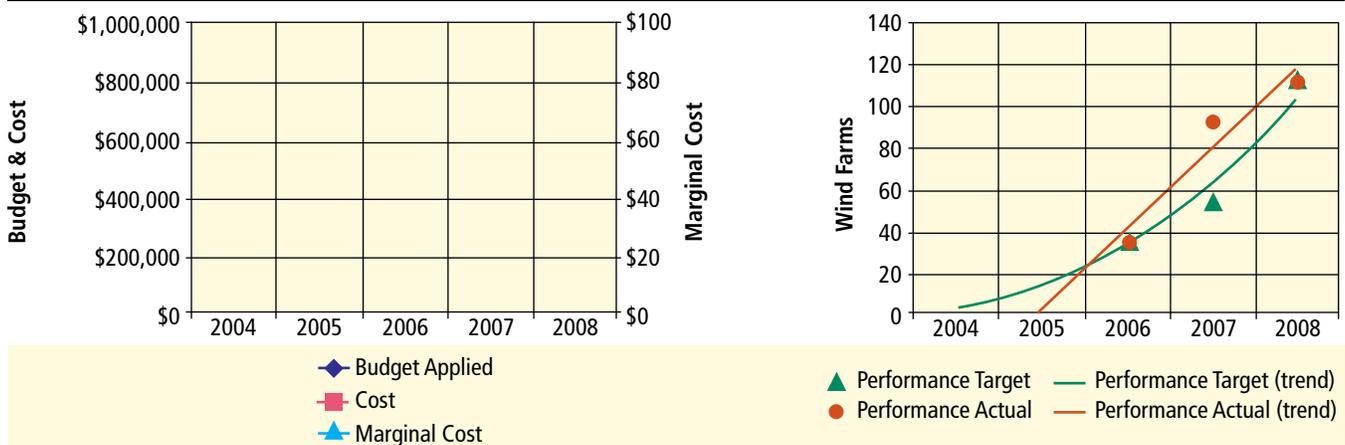
(new measure)	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>						
<b>Cost</b>						
<b>Performance Target</b>				458	468	N/A
<b>Performance Actual</b>				458	468	N/A
<b>Marginal Cost</b>						



**Target Met** – This new measure establishes a baseline in 2007 of 458 megawatts of installed capacity authorized on public land for renewable energy development. Renewable energy resources tap naturally occurring flows of energy to produce electricity, fuel, heat, or a combination of these energy types.

**2.1.06** Percent of wind farms incorporating best management practices for protecting raptors and other birds and bats. (SP)  
 (Support measure – no cost will be shown.)

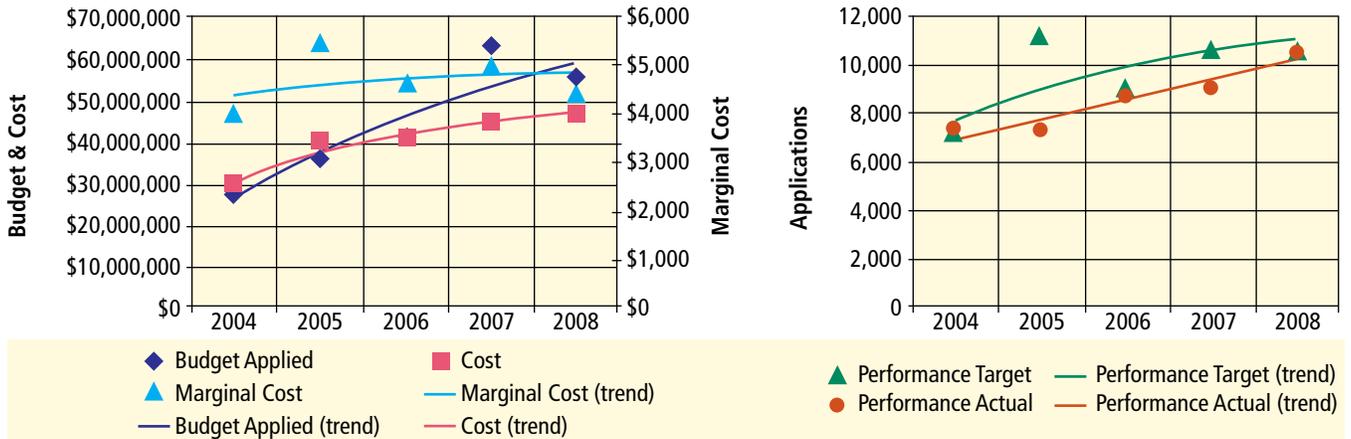
(new measure)	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>						
<b>Cost</b>						
<b>Performance Target</b>			35	55	113	Power 0.9996
<b>Performance Actual</b>			35	93	113	Linear 0.9267
<b>Performance Percent</b>			28	59	63	
<b>Marginal Cost</b>						



**Target Met** – All wind energy development rights-of-way grants on public land approved after 11/2005 must incorporate best management practices for protecting raptors and other birds and bats. Approximately 20 new wind energy rights-of-way grants are approved each year. In addition, beginning in 2009, approximately 10 existing wind energy rights-of-way grants are scheduled for renewal each year and will need to incorporate best management practices in order to be renewed. The goal of this measure is to increase the percent of wind farms incorporating best management practices from 59% in 2007 to 94%, or 233 out of 248 wind farms, by 2012.

**2.1.07** Percent of fluid minerals permit and lease applications processed. (SP/PART)  
*(Budget and cost stated in absolute dollars)*

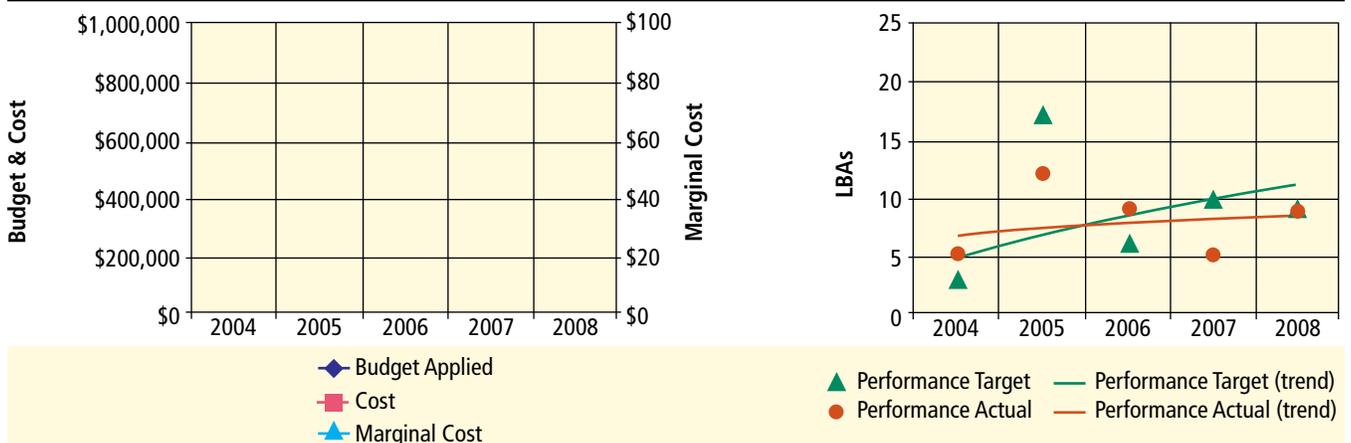
	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>	\$27,595,739	\$36,015,150	\$41,206,489	\$63,026,516	\$55,068,863	Power 0.8855
<b>Cost</b>	\$29,295,306	\$39,601,102	\$40,612,263	\$44,611,378	\$46,447,919	Log. 0.9614
<b>Performance Target</b>	7,049	11,196	9,175	10,555	10,555	Power 0.5490
<b>Performance Actual</b>	7,351	7,317	8,776	8,964	10,555	Exp. 0.9106
<b>Performance Percent</b>	105	63	62	107	95	
<b>Marginal Cost</b>	\$3,985	\$5,412	\$4,628	\$4,977	\$4,401	Power 0.1138



**Target Met** – Performance for this measure shows that, over time, the number of APDs processed annually has increased and supports a trend of continuous improvement. In 2007, 107%, or 8,964 out of 8,370 APDs, were processed. Current year applications represent 100% of the measure. Any APDs processed above 100% represent a reduction of the backlog.

**2.1.08** Percent of coal lease applications processed. (SP/PART)  
*(Support measure – no cost will be shown.)*

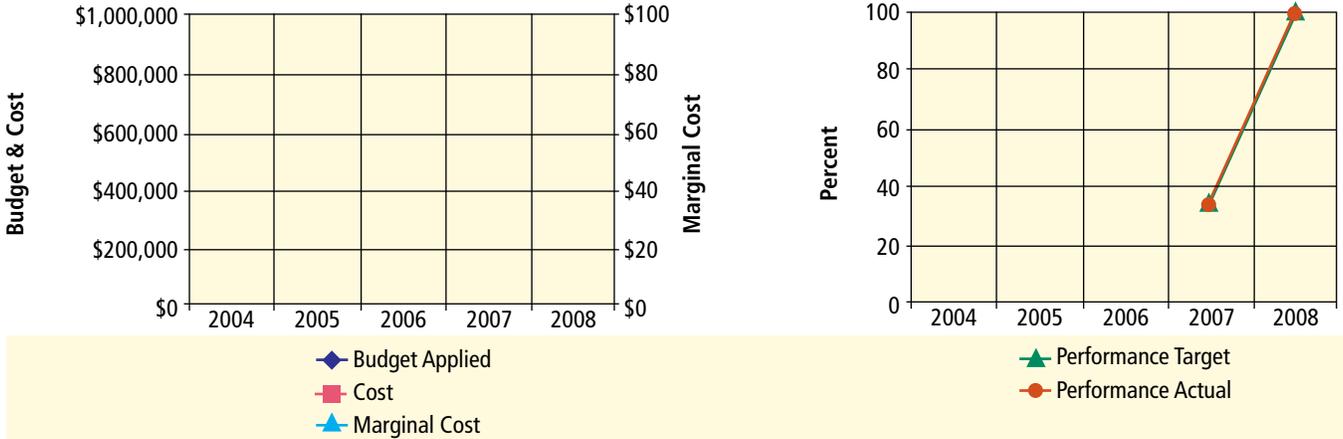
	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>						
<b>Cost</b>						
<b>Performance Target</b>	3	17	6	10	9	Power 0.2816
<b>Performance Actual</b>	5	12	9	5	9	Power 0.0554
<b>Performance Percent</b>	13	31	21	14	25	
<b>Marginal Cost</b>						



**Target Not Met** – In 2007, 14%, or 5 out of 35 coal lease applications, was processed. The 2007 decrease of 24% from the 2007 target is due to scheduling conflicts and the need to gather additional information from customers. Approval of a coal lease application can span years. The BLM will work more closely with customers to avoid future delays.

**2.1.09** Develop a commercial oil shale leasing program by FY 2008. (SP)  
*(Support measure – no cost will be shown.)*

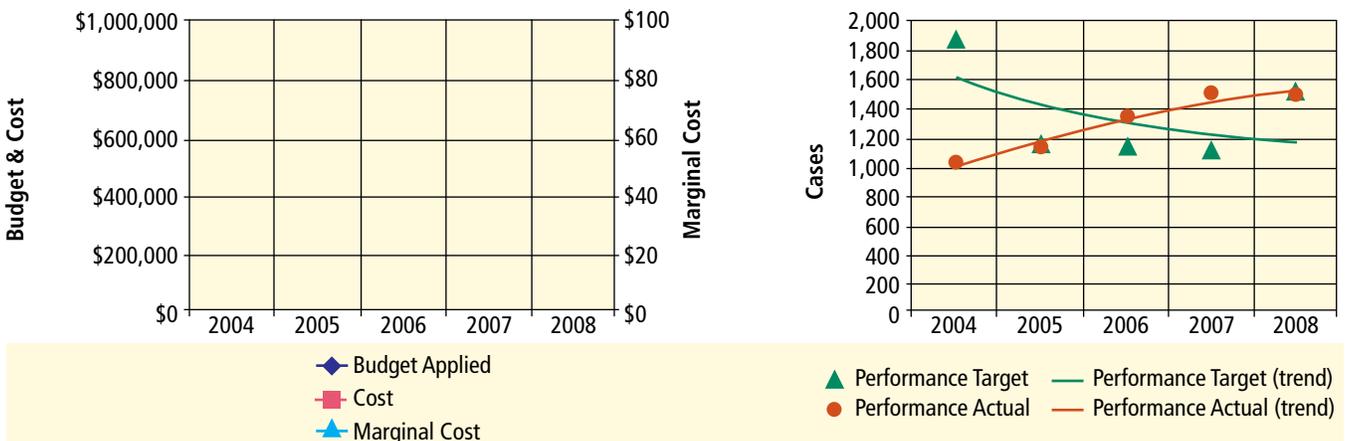
(new measure)	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>						
<b>Cost</b>						
<b>Performance Target</b>				35	100	N/A
<b>Performance Actual</b>				35	100	N/A
<b>Marginal Cost</b>						



**Target Met** – The Energy Policy Act of 2005 (P.L. 108-58) mandated that the BLM have a “commercial oil shale leasing program” in place by 2008. Performance for this measure shows that 35% of the workload to develop a commercial oil shale leasing program will be completed in 2007 and 100% by 2008.

**2.1.10** Percent of pending cases of right-of-way permits and grants applications in backlog status. (SP/PART)  
*(Support measure – no cost will be shown.)*

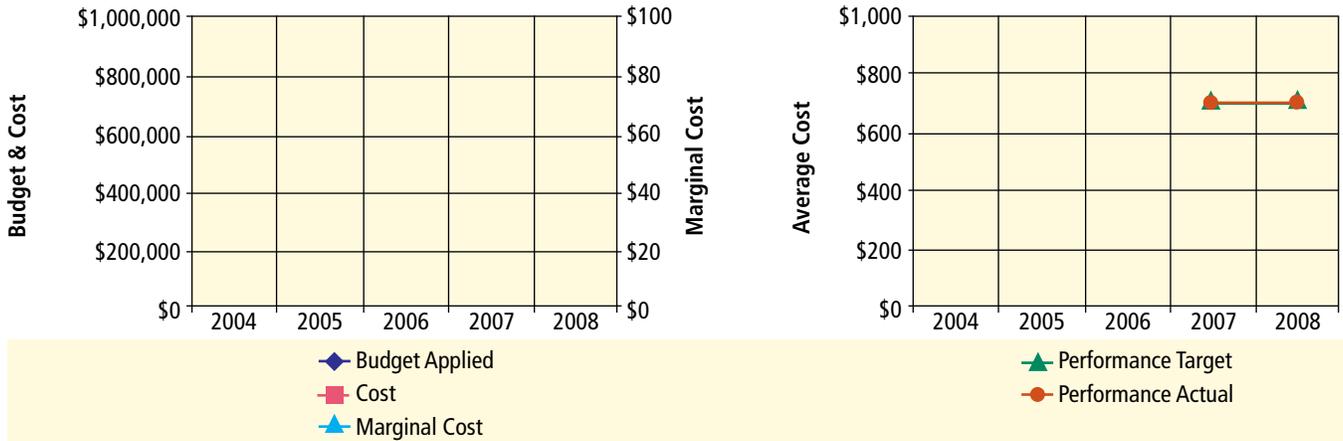
	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>						
<b>Cost</b>						
<b>Performance Target</b>	1,850	1,127	1,127	1,100	1,494	Log. 0.3092
<b>Performance Actual</b>	1,007	1,117	1,350	1,492	1,492	Power 0.9472
<b>Performance Percent</b>	25	30	31	47	47	
<b>Marginal Cost</b>						



**Target Not Met** – Performance for this measure shows an increase in the number of rights-of-way in backlog status in 2007. In 2007, 47%, or 1,492 out of 3,153 rights-of-way, will remain in backlog status. The increased backlog can be attributed to an increase in oil and gas pipeline, electric transmission line, and renewable energy rights-of-way applications. The goal of this measure is to decrease rights-of-way permits and grants applications in backlog status to 25% by 2012.

**2.1.11** Average cost to process a minor category right-of-way permit or grant application (major types of rights-of-way reported separately). (BUR/PART)  
*(Support measure – no cost will be shown.)*

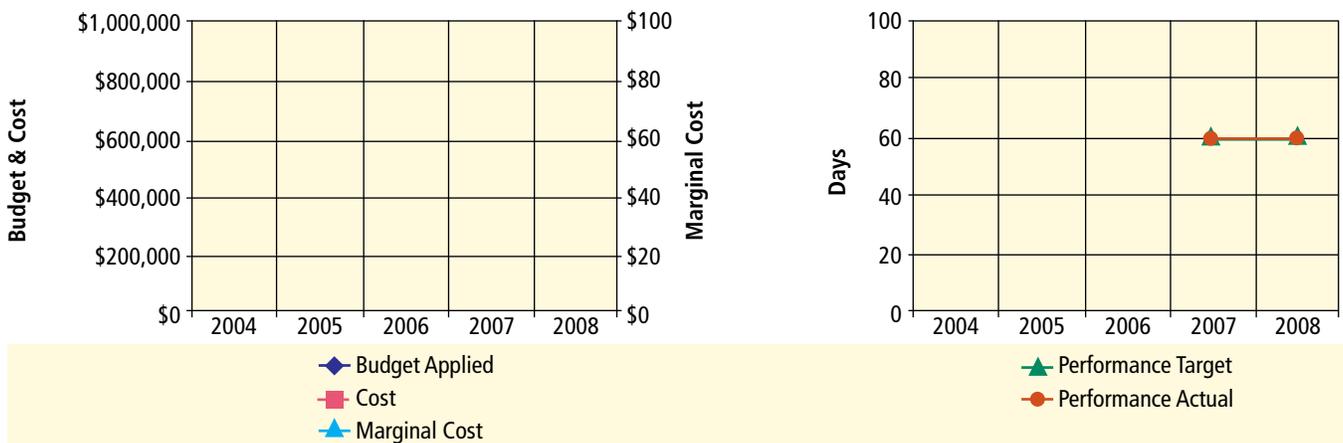
(new measure)	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>						
<b>Cost</b>						
<b>Performance Target</b>				\$700	\$700	N/A
<b>Performance Actual</b>				\$700	\$700	N/A
<b>Marginal Cost</b>						



**Target Met** – This new measure establishes a baseline in 2007 of \$700 for the average cost to process a minor category right-of-way or grant application.

**2.1.12** Average length of time required to process a minor category right-of-way permit or grant application. (BUR/PART)  
*(Support measure – no cost will be shown.)*

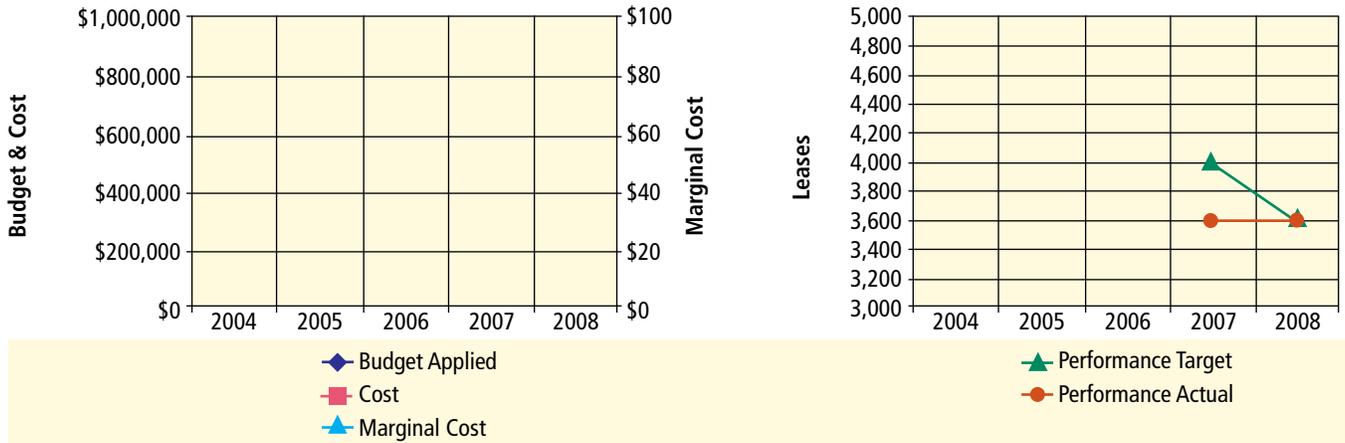
(new measure)	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>						
<b>Cost</b>						
<b>Performance Target</b>				60	60	N/A
<b>Performance Actual</b>				60	60	N/A
<b>Marginal Cost</b>						



**Target Met** – This new measure establishes a baseline in 2007 of 60 days for the average length of time required to process a minor category right-of-way or grant application. The average length of time, 60 days, is the customer service standard approved in 2007.

**2.1.13** Percent of oil and gas leases issued. (BUR)  
*(Support measure – no cost will be shown.)*

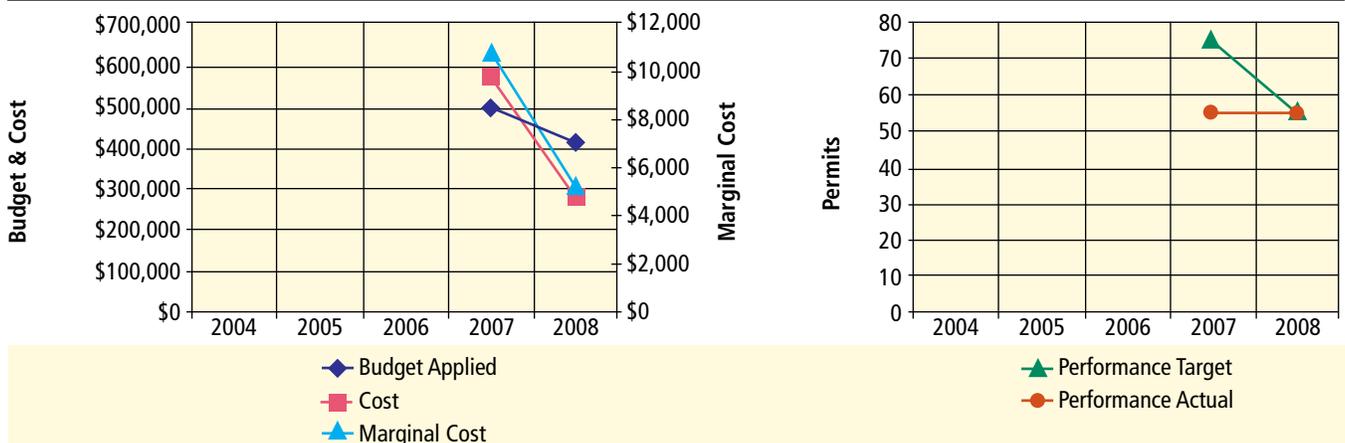
(new measure)	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>						
<b>Cost</b>						
<b>Performance Target</b>				3,996	3,610	N/A
<b>Performance Actual</b>				3,610	3,610	N/A
<b>Performance Percent</b>				90	90	
<b>Marginal Cost</b>						



**Target Met** – This new measure establishes a baseline in 2007 of 90%, or 3,610 out of 4,023 oil and gas leases, issued.

**2.1.14** Percent of geophysical permits processed. (BUR)  
*(Budget and cost stated in absolute dollars)*

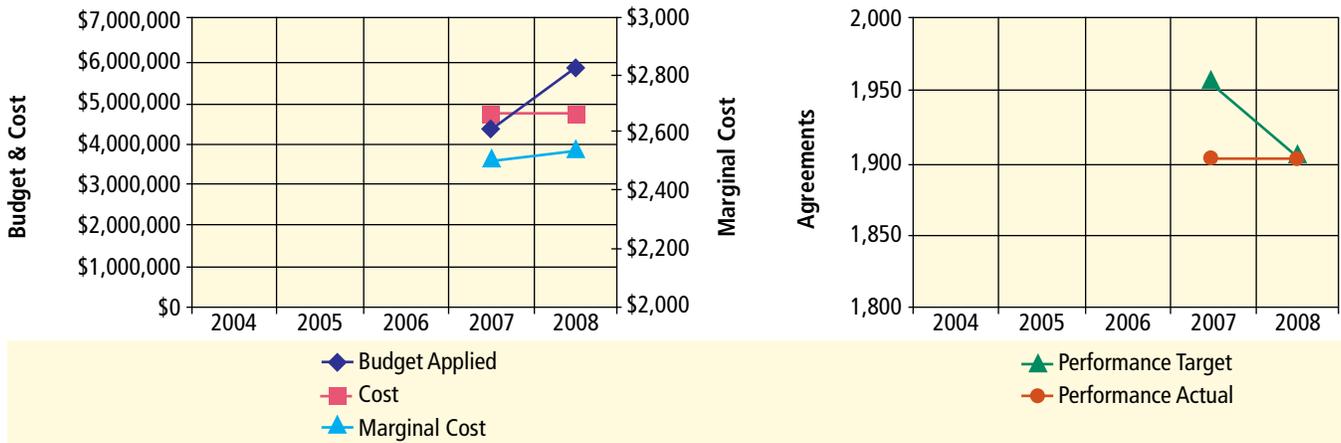
(new measure)	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>				\$500,680	\$420,883	N/A
<b>Cost</b>				\$586,629	\$275,518	N/A
<b>Performance Target</b>				76	54	N/A
<b>Performance Actual</b>				54	54	N/A
<b>Performance Percent</b>				96	96	
<b>Marginal Cost</b>				\$10,864	\$5,102	N/A



**Target Met** – Performance for this measure is customer driven. The 2007 target reflects the increase in demand in 2006. In 2007, 96%, or 54 out of 56 geophysical permits, was processed.

**2.1.15** Percent of oil and gas reservoir management agreements processed. (BUR)  
*(Budget and cost stated in absolute dollars)*

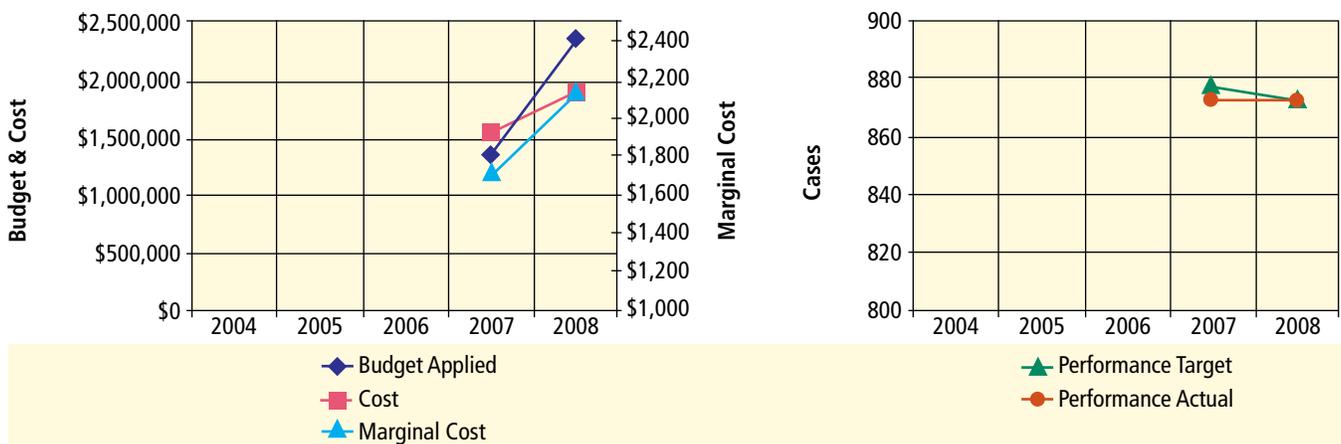
(new measure)	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>				\$4,375,120	\$5,879,823	N/A
<b>Cost</b>				\$4,807,621	\$4,875,322	N/A
<b>Performance Target</b>				1,960	1,907	N/A
<b>Performance Actual</b>				1,907	1,907	N/A
<b>Performance Percent</b>				91	91	
<b>Marginal Cost</b>				\$2,521	\$2,557	N/A



**Target Met** – This new measure establishes a baseline in 2007 of 91%, or 1,907 out of 2,087, agreements processed.

**2.1.16** Percent of oil and gas drainage cases completed. (BUR)  
*(Budget and cost stated in absolute dollars)*

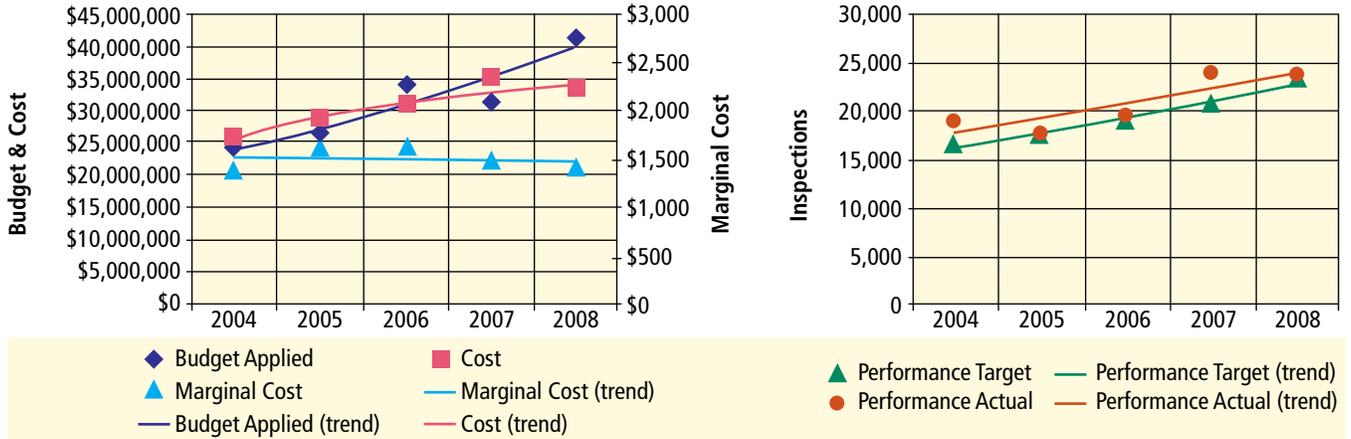
(new measure)	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>				\$1,360,828	\$2,352,758	N/A
<b>Cost</b>				\$1,510,244	\$1,868,524	N/A
<b>Performance Target</b>				877	872	N/A
<b>Performance Actual</b>				872	872	N/A
<b>Performance Percent</b>				89	89	
<b>Marginal Cost</b>				\$1,732	\$2,143	N/A



**Target Met** – This new measure establishes a baseline in 2007 of 89%, or 872 out of 976, oil and gas drainage cases completed.

**2.1.17** Percent of required fluid mineral inspections and enforcement reviews completed. (SP/PART)  
*(Budget and cost stated in absolute dollars)*

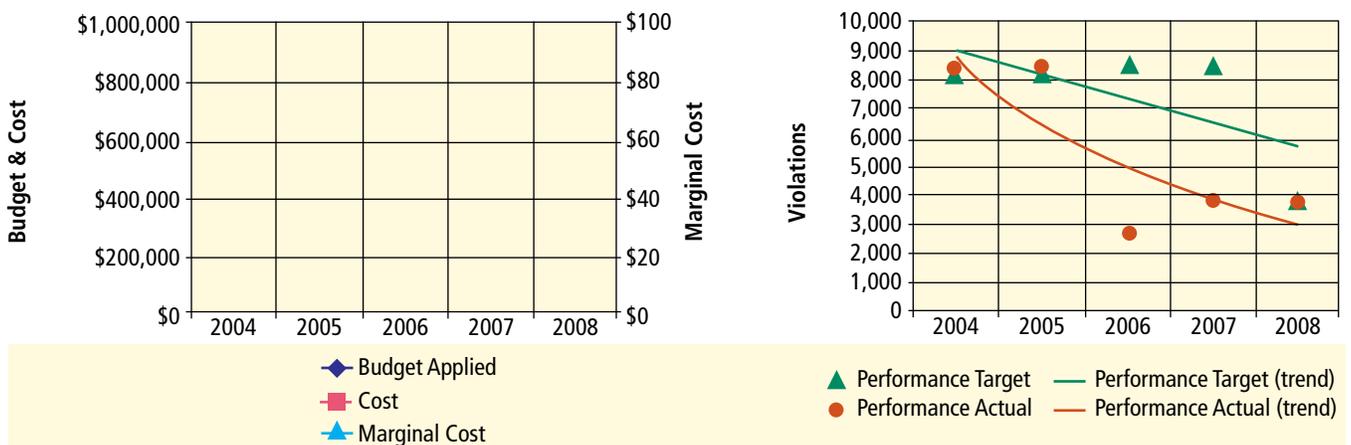
	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq	
<b>Budget Applied</b>	\$24,191,995	\$26,189,848	\$33,922,151	\$31,446,297	\$41,367,948	Exp.	0.8696
<b>Cost</b>	\$25,888,513	\$28,631,248	\$31,016,999	\$34,550,565	\$33,233,169	Power	0.9330
<b>Performance Target</b>	16,710	17,080	18,944	20,343	23,438	Exp.	0.9509
<b>Performance Actual</b>	18,950	17,884	19,405	23,798	23,798	Linear	0.7653
<b>Performance Percent</b>	108	97	84	87	87		
<b>Marginal Cost</b>	\$1,366	\$1,601	\$1,598	\$1,452	\$1,396	Linear	0.0159



**Target Met** – Performance for this measure shows that, over time, additional fluid mineral inspections and enforcement reviews have been completed to support a trend of continuous improvement. In 2007, 87%, or 23,798 out of 27,012 inspections, was completed. The result is an increase of 4,393 inspections over 2006. The goal of this measure is to gradually increase the percent of inspections and enforcement reviews completed for a total of 90% by 2012.

**2.1.18** Percent of fluid minerals safety violations (incidents of noncompliance) corrected by operators with first notice. (SP/PART)  
*(Support measure – no cost will be shown.)*

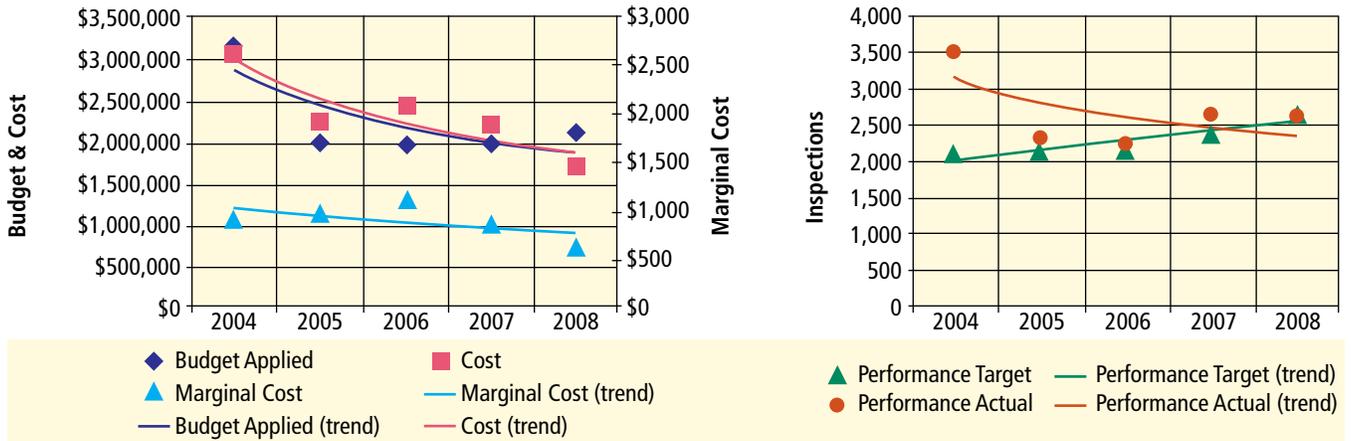
	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq	
<b>Budget Applied</b>							
<b>Cost</b>							
<b>Performance Target</b>	7,968	8,184	8,358	8,401	3,693	Exp.	0.4439
<b>Performance Actual</b>	8,358	8,358	2,633	3,693	3,693	Log.	0.6839
<b>Performance Percent</b>	96	97	96	96	96		
<b>Marginal Cost</b>							



**Target Met** – The performance shown is the number of safety violations corrected with first notice. In 2007, 96%, or 3,693 out of 3,843 safety violations, was corrected with first notice. The percentage results for this measure have been maintained at 96% since 2004.

**2.1.19** Percent of required coal inspection and enforcement reviews completed. (SP)  
*(Budget and cost stated in absolute dollars)*

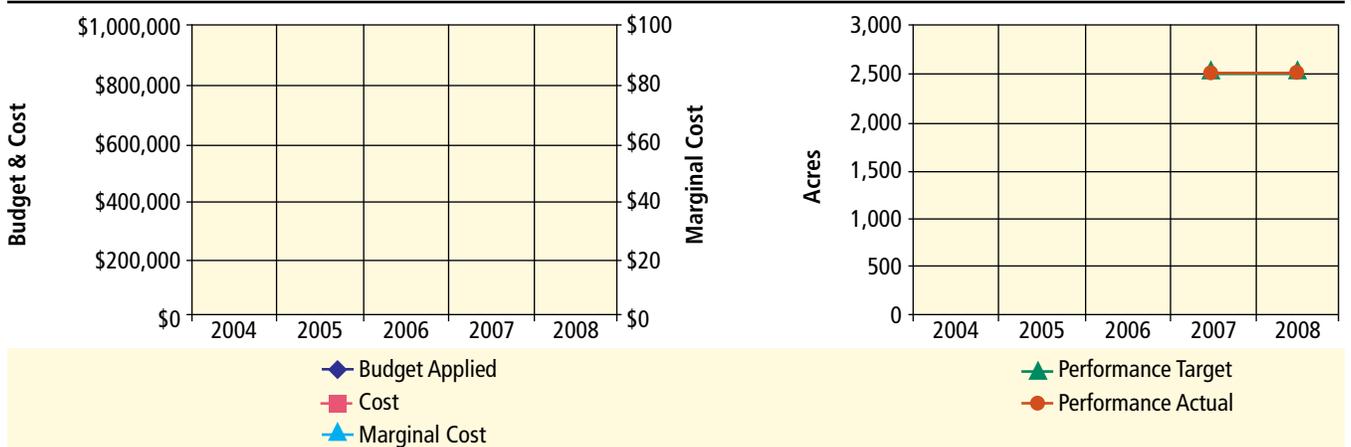
	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>	\$3,188,462	\$1,976,095	\$2,011,694	\$2,007,735	\$2,158,326	Log. 0.6015
<b>Cost</b>	\$3,033,019	\$2,244,870	\$2,407,107	\$2,208,396	\$1,688,996	Log. 0.8179
<b>Performance Target</b>	2,083	2,136	2,115	2,423	2,636	Exp. 0.8348
<b>Performance Actual</b>	3,524	2,305	2,253	2,636	2,636	Log. 0.3976
<b>Performance Percent</b>	99	111	109	103	103	
<b>Marginal Cost</b>	\$861	\$974	\$1,068	\$838	\$641	Exp. 0.3664



**Target Met** – In 2007, 103%, or 2,636 out of 2,552 inspection and enforcement reviews, was completed. The requirements of the inspection and enforcement strategy account for performance results up to 100%. Any results above 100% are in addition to the strategy requirements.

**2.1.20** Percent of acres reclaimed to appropriate final land condition. (SP)  
*(Support measure – no cost will be shown.)*

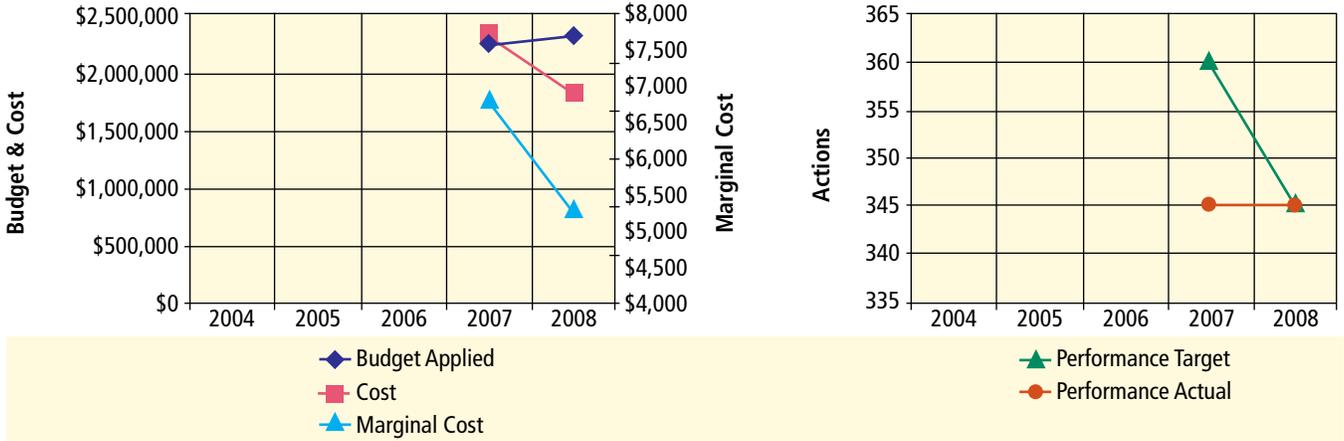
(new measure)	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>						
<b>Cost</b>						
<b>Performance Target</b>				2,473	2,473	N/A
<b>Performance Actual</b>				2,473	2,473	N/A
<b>Performance Percent</b>				25	25	
<b>Marginal Cost</b>						



**Target Met** – This measure establishes a baseline in 2007 of 25%, or 2,473 out of 10,059 acres, reclaimed.

**2.1.21** Number of coal postleasing actions approved for energy minerals. (BUR)  
*(Budget and cost stated in absolute dollars)*

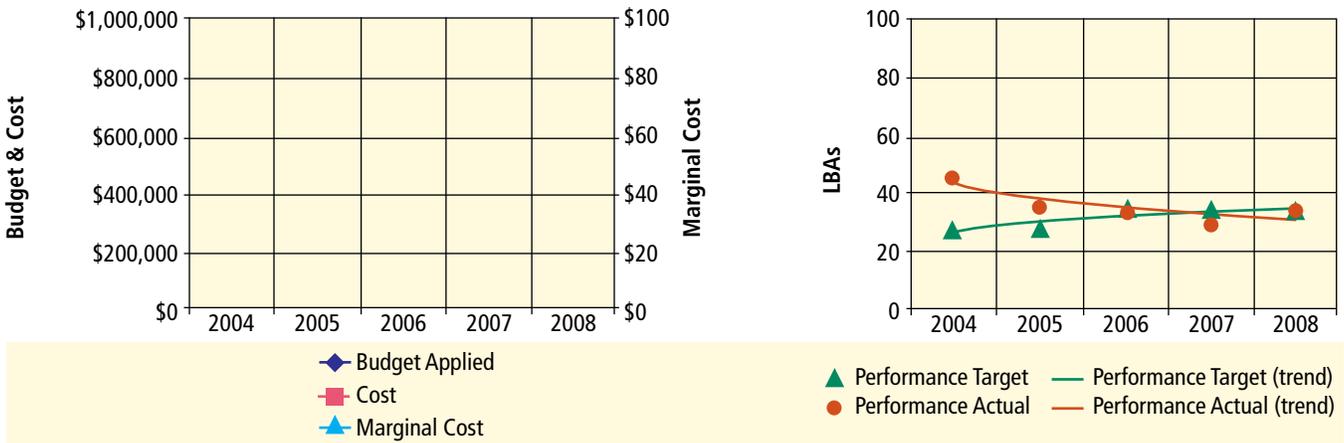
(new measure)	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>				\$2,274,558	\$2,330,800	N/A
<b>Cost</b>				\$2,335,935	\$1,839,910	N/A
<b>Performance Target</b>				360	345	N/A
<b>Performance Actual</b>				345	345	N/A
<b>Marginal Cost</b>				\$6,771	\$5,333	N/A



**Target Not Met** – In 2007, 345 coal leasing actions were approved. Coal leasing actions are customer driven.

**2.1.22** Number of pending cases of lease applications that are in backlog status for solid energy minerals (LBAS). (BUR/PART)  
*(Support measure – no cost will be shown.)*

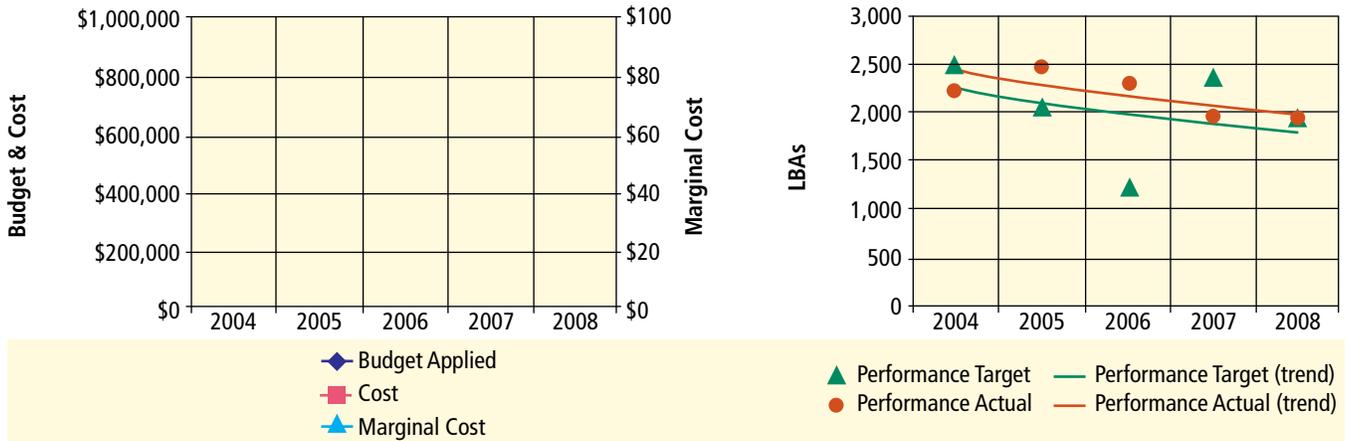
	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>						
<b>Cost</b>						
<b>Performance Target</b>	28	28	35	33	35	Power 0.7285
<b>Performance Actual</b>	45	35	33	30	35	Log. 0.7009
<b>Marginal Cost</b>						



**Target Met** – In 2007, 30 coal lease applications will remain in backlog status for a decrease of 3 applications.

**2.1.23** Number of pending cases of permits that are in backlog status for fluid energy minerals applications for permits to drill. (BUR/PART)  
*(Support measure – no cost will be shown.)*

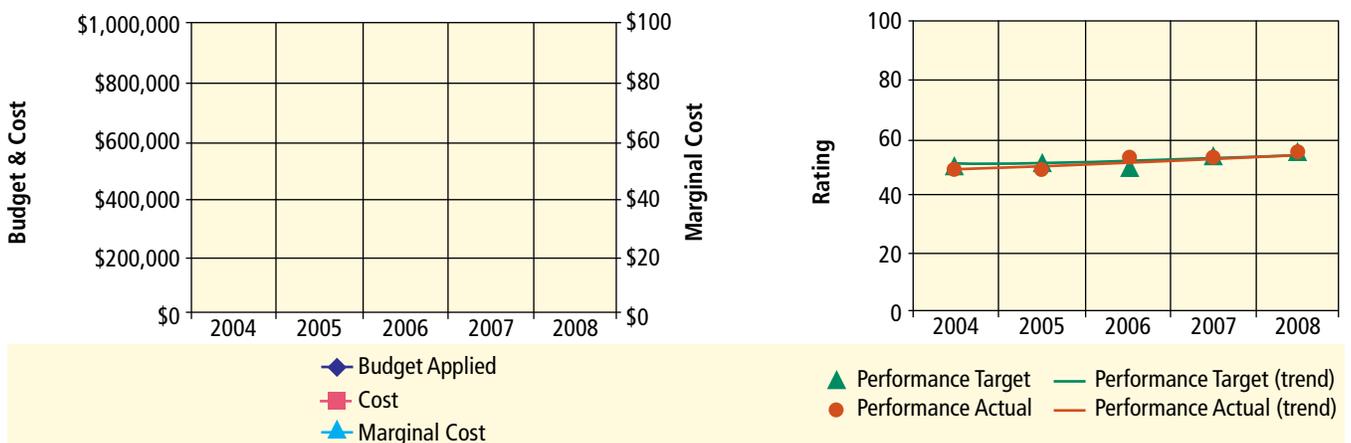
	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>						
<b>Cost</b>						
<b>Performance Target</b>	2,490	2,040	1,226	2,310	1,932	Log. 0.1646
<b>Performance Actual</b>	2,214	2,461	2,310	1,932	1,932	Exp. 0.5629
<b>Marginal Cost</b>						



**Target Met** – Performance for this measure shows that over time the number of fluid mineral permits that are in backlog status has been decreasing each year since 2005. These numbers support a trend of continuous improvement. In 2007, 1,932 APDs remained in backlog status for a decrease of 378. The goal of this measure is to gradually decrease the number of APDs in backlog status for a total of 15% reduction by 2012.

**2.1.24** Improve customer satisfaction rating with the energy resources permitting process. (BUR/PART)  
*(Support measure – no cost will be shown.)*

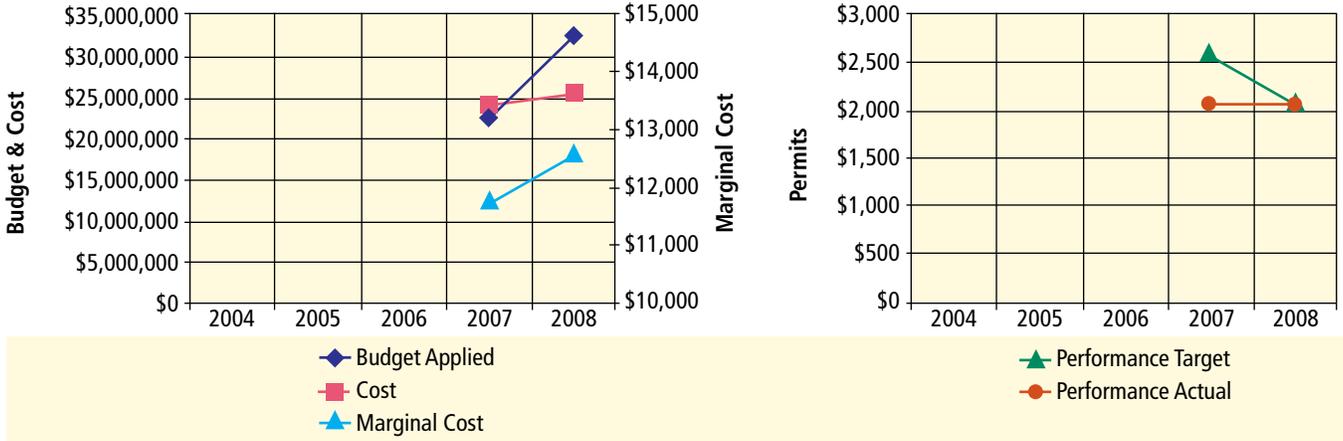
	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>						
<b>Cost</b>						
<b>Performance Target</b>	50	51	50	52	54	Linear 0.7232
<b>Performance Actual</b>	48	48	52	52	54	Linear 0.8889
<b>Marginal Cost</b>						



**Target Met** – Surveys are done biannually. In 2007, no survey was completed, and the 2006 results have been extended to 2007 for purposes of plotting the trend. The customer satisfaction rating improved by 4% in 2006. The BLM has been working to meet the requirements of the Energy Policy Act for the past 3 years. Changes include the creation of pilot offices and internal reprogramming of funding to improve processes that affect applications for permit to drill processing.

**2.3.01** Percent of grazing permits and leases processed as planned consistent with applicable resource management plans. (SP)  
*(Budget and cost stated in absolute dollars)*

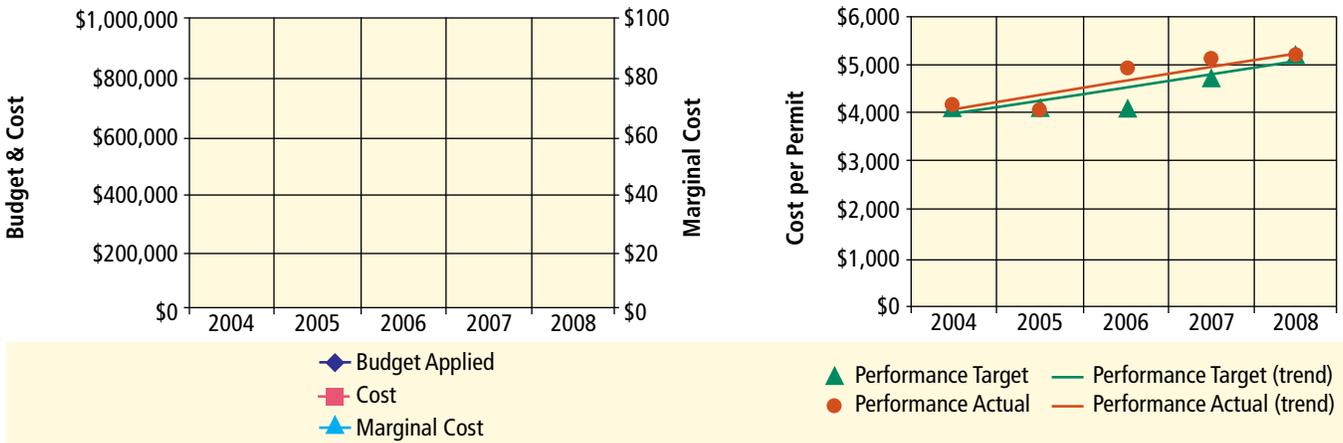
(new measure)	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>				\$22,843,661	\$32,318,276	N/A
<b>Cost</b>				\$24,352,483	\$25,894,497	N/A
<b>Performance Target</b>				2,600	2,058	N/A
<b>Performance Actual</b>				2,058	2,058	N/A
<b>Performance Percent</b>				79	79	
<b>Marginal Cost</b>				\$11,833	\$12,582	N/A



**Target Not Met** – In 2007, 79%, or 2,058 out of 2,600 grazing permits and leases, was processed as planned. The issuing of grazing permits was affected by litigation, the appeals process, and wildland fire. Grazing permits are renewed on a cyclical schedule. The number of grazing permits coming up for renewal will vary each year.

**2.3.02** Cost per grazing permit/lease for processing and issuing grazing permits/leases. (SP)  
*(Support measure – no cost will be shown.)*

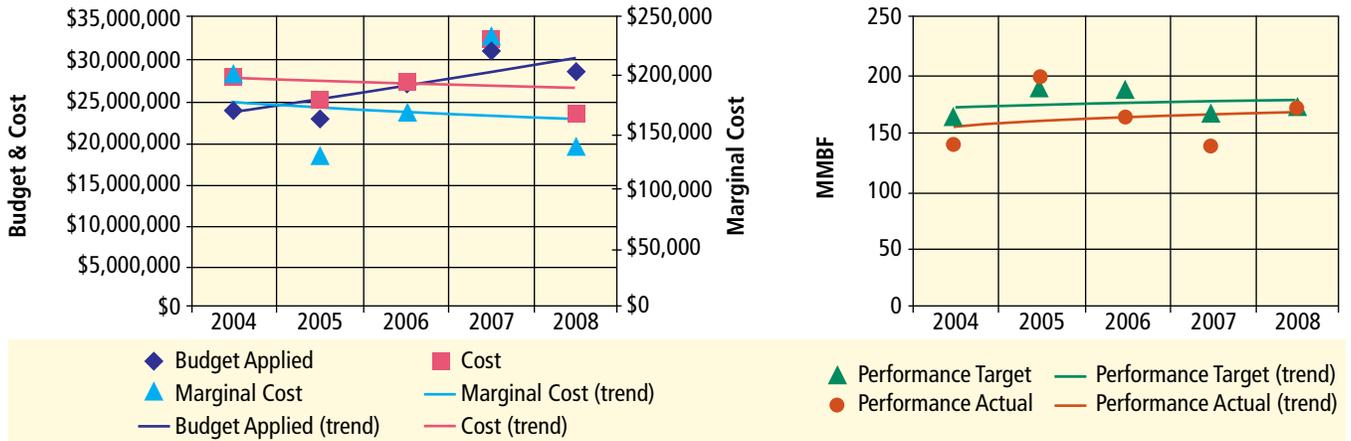
	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>						
<b>Cost</b>						
<b>Performance Target</b>	\$4,200	\$4,227	\$4,088	\$5,000	\$5,178	Linear 0.7185
<b>Performance Actual</b>	\$4,227	\$4,088	\$4,956	\$5,178	\$5,178	Linear 0.8010
<b>Marginal Cost</b>						



**Target Not Met** – In 2007, the cost of issuing a grazing permit or lease increased to \$5,178. The increased cost is the result of fewer permits being issued. Fewer grazing permits or leases were issued in 2007 as a result of litigation, the appeals process, and wildland fire.

**2.3.03** Percent of allowable sale quantity timber offered for sale consistent with applicable resource management plans. (SP)  
*(Budget and cost stated in absolute dollars)*

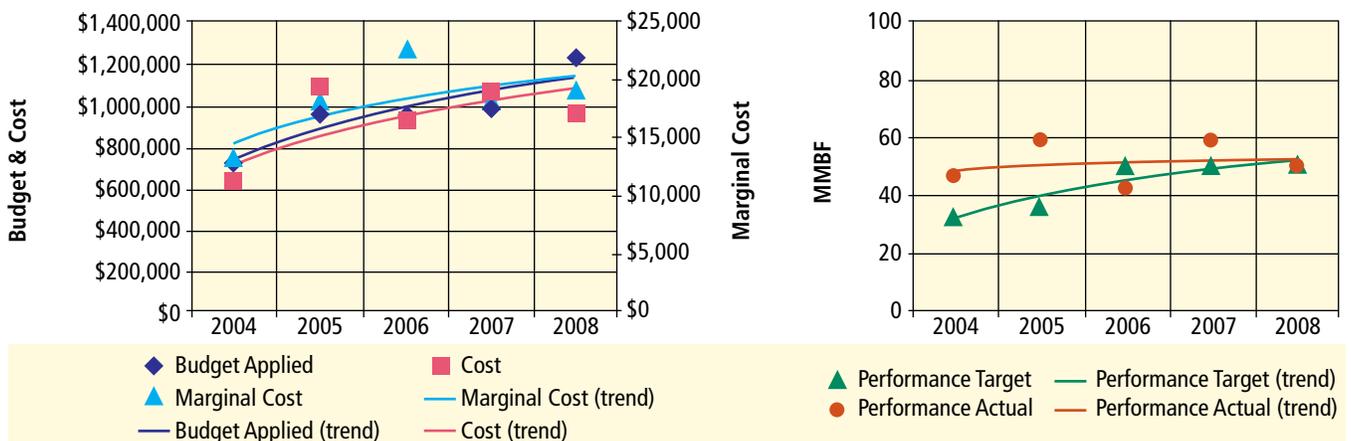
	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq	
<b>Budget Applied</b>	\$23,876,373	\$22,698,930	\$27,190,719	\$30,547,100	\$28,128,823	Exp.	0.6609
<b>Cost</b>	\$27,906,311	\$25,033,019	\$26,945,719	\$31,975,747	\$23,067,388	Exp.	0.0309
<b>Performance Target</b>	160	185	185	166	172	Power	0.0747
<b>Performance Actual</b>	140	198	162	139	172	Power	0.0253
<b>Performance Percent</b>	69	98	80	68	85		
<b>Marginal Cost</b>	\$199,331	\$126,429	\$166,332	\$230,041	\$134,113	Power	0.0249



**Target Not Met** – In 2007, 68%, or 139 out of 203 of the allowable sale quantity timber, was offered for sale. The result is a decrease of 12%. Increased litigation and the loss of several court cases that invalidated critical biological opinions required the BLM to remove approximately 33% of the timber sale plan, which serves as the basis for this performance measure. The BLM is working to replace the rescinded biological opinions so the planned sales can proceed.

**2.3.04** Volume of wood products (million board feet) offered consistent with applicable management plans (public domain). (SP)  
*(Budget and cost stated in absolute dollars)*

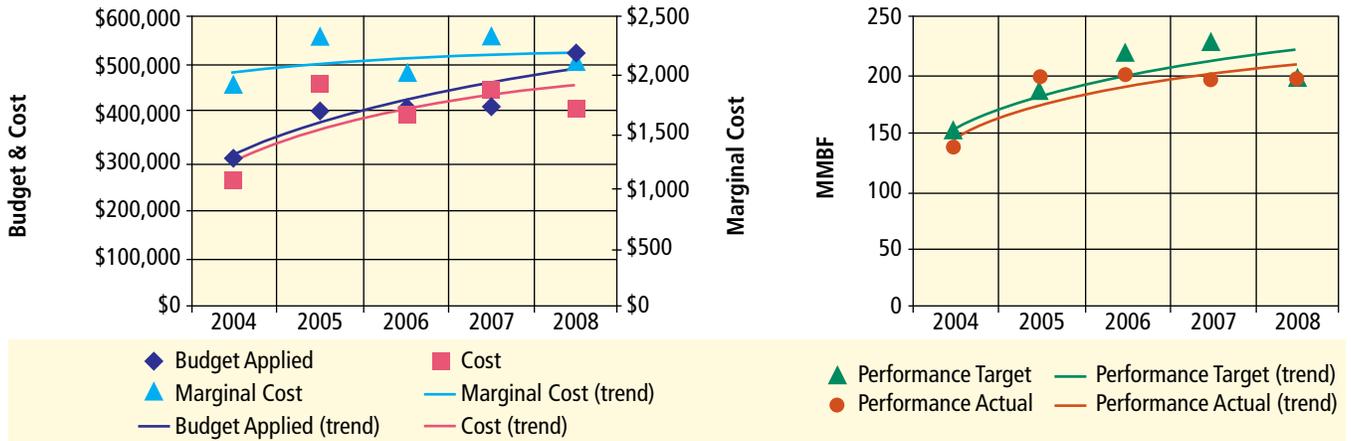
	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq	
<b>Budget Applied</b>	\$716,410	\$952,566	\$961,922	\$977,200	\$1,228,729	Power	0.8585
<b>Cost</b>	\$628,157	\$1,067,129	\$939,632	\$1,056,582	\$951,867	Power	0.5551
<b>Performance Target</b>	34	36	50	50	50	Power	0.8327
<b>Performance Actual</b>	47	59	42	59	50	Log.	0.0286
<b>Marginal Cost</b>	\$13,365	\$18,087	\$22,372	\$17,908	\$19,037	Power	0.5419



**Target Met** – In 2007, 59 million board feet of wood products was offered on public domain lands. The result is an increase of 17 million board feet over 2006.

**2.3.05** Volume of wood products offered consistent with applicable management plans (O&C). (SP)  
*(Budget and cost stated in absolute dollars)*

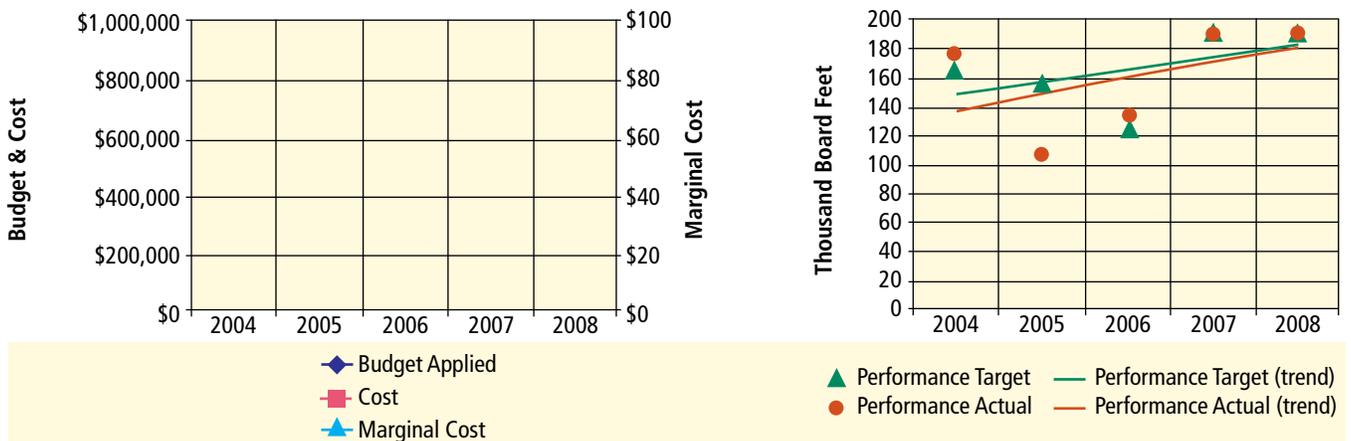
	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>	\$307,033	\$408,242	\$412,252	\$418,800	\$526,598	Power 0.8585
<b>Cost</b>	\$269,210	\$457,341	\$402,699	\$452,821	\$407,943	Power 0.5551
<b>Performance Target</b>	150	185	220	226	196	Power 0.6997
<b>Performance Actual</b>	140	198	201	196	196	Power 0.6742
<b>Marginal Cost</b>	\$1,923	\$2,310	\$2,003	\$2,310	\$2,081	Power 0.1710



**Target Not Met** – In 2007, 196 million board feet of wood products was offered for sale. The result is a decrease of 30 million board feet. Increased litigation and the loss of several court cases that invalidated critical biological opinions required the BLM to remove approximately 33% of the timber sale plan, which serves as the basis for this performance measure. The BLM is working to replace the rescinded biological opinions so the planned sales can proceed.

**2.3.06** Administrative cost per thousand board feet of timber offered for sale. (SP)  
*(Support measure – no cost will be shown.)*

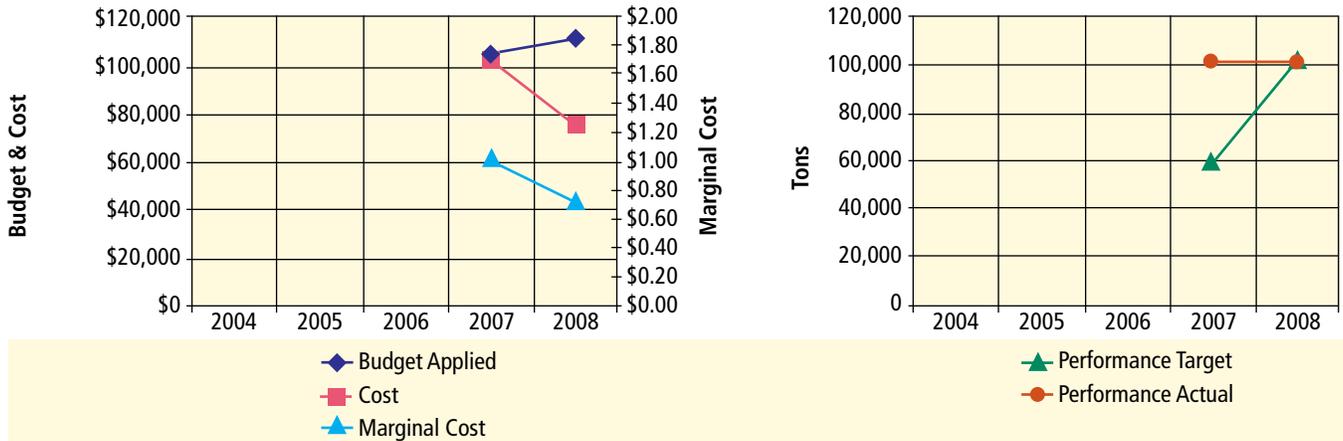
	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>						
<b>Cost</b>						
<b>Performance Target</b>	165	156	125	190	190	Linear 0.2408
<b>Performance Actual</b>	176	105	135	190	190	Linear 0.2239
<b>Marginal Cost</b>						



**Target Met** – In 2007, the administrative cost was \$190 per thousand board feet of timber offered for sale. The decrease in million board feet of wood products offered for sale increases the administrative cost.

**2.3.07** Volume of wood products offered (biomass for energy) consistent with applicable management plans. (BUR)  
*(Budget and cost stated in absolute dollars)*

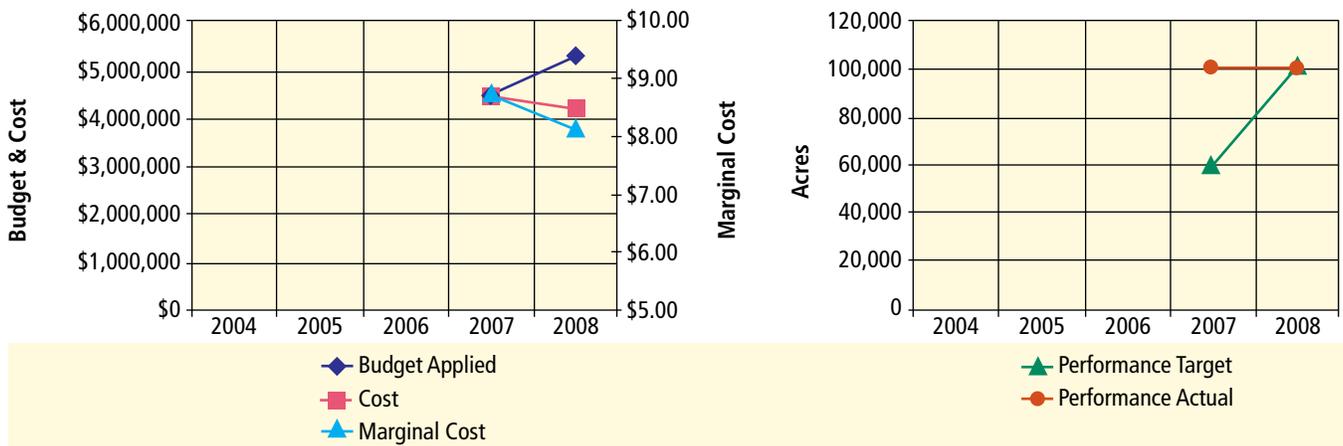
(new measure)	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>				\$107,067	\$112,514	N/A
<b>Cost</b>				\$102,535	\$74,337	N/A
<b>Performance Target</b>				60,000	100,752	N/A
<b>Performance Actual</b>				100,752	100,752	N/A
<b>Marginal Cost</b>				\$1.02	\$0.74	N/A



**Target Met** – In 2007, 100,752 tons of biomass for energy was offered for sale. It is the goal of this measure to continue to offer a minimum of 60,000 tons of biomass for energy each year through 2012.

**2.3.08** Number of onshore Federal acres under lease or contract for nonenergy mineral exploration and development (leaseable and saleable minerals). (SP)  
*(Budget and cost stated in absolute dollars)*

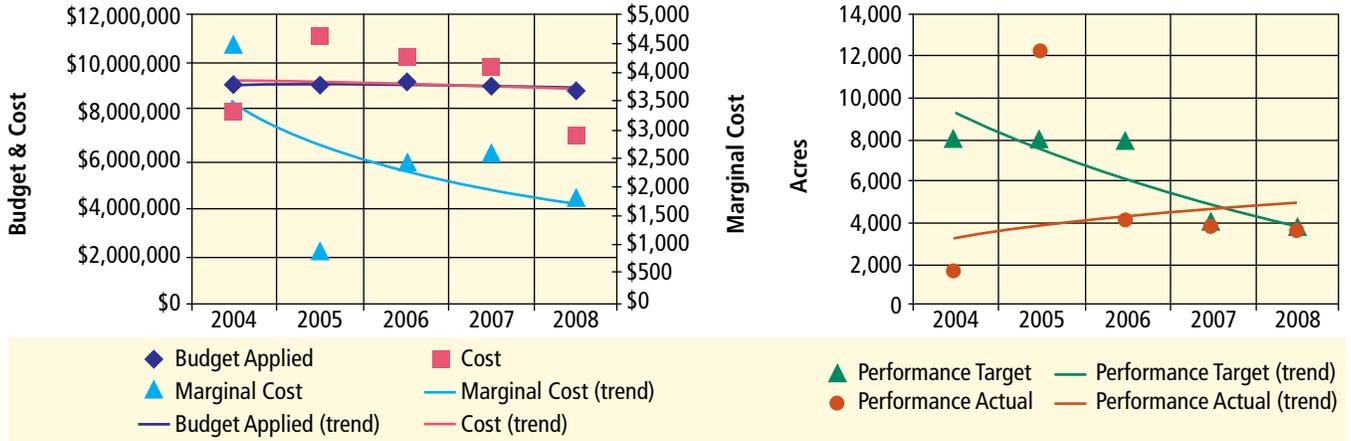
(new measure)	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>				\$4,607,911	\$5,397,909	N/A
<b>Cost</b>				\$4,661,801	\$4,266,729	N/A
<b>Performance Target</b>				883,826	520,291	N/A
<b>Performance Actual</b>				520,291	520,291	N/A
<b>Marginal Cost</b>				\$8.96	\$8.20	N/A



**Target Not Met** – In 2007, 520,291 acres were under lease or contract for nonenergy minerals. The baseline target incorrectly included nonlease acres.

**2.3.09** Number of acres reclaimed to appropriate land condition and water quality standards. (SP)  
*(Budget and cost stated in absolute dollars)*

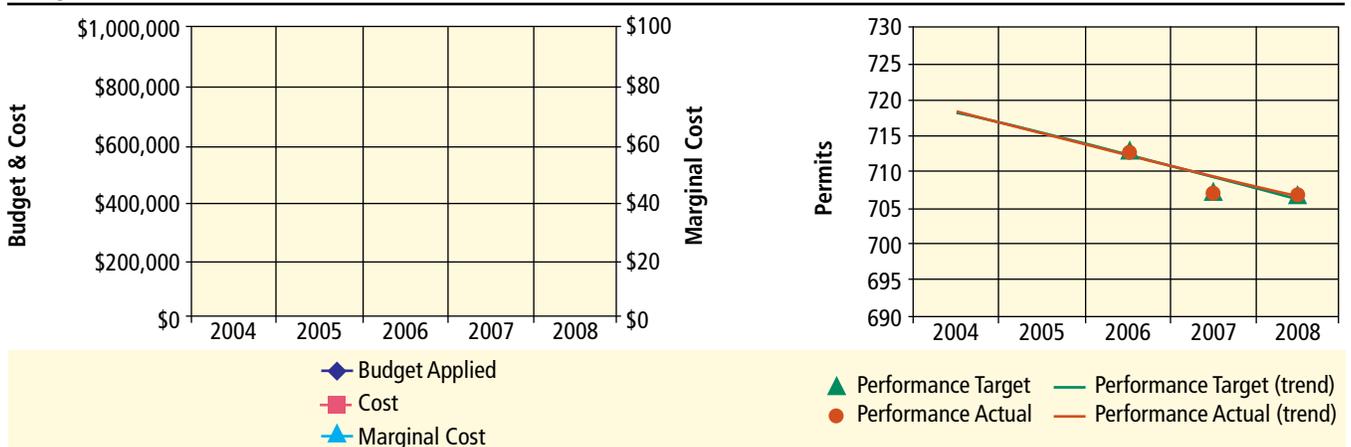
	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>	\$8,962,717	\$9,099,422	\$9,235,720	\$9,091,363	\$8,809,435	Exp. 0.0982
<b>Cost</b>	\$7,944,684	\$10,937,534	\$10,154,024	\$9,757,884	\$7,048,381	Exp. 0.0931
<b>Performance Target</b>	8,000	8,000	8,000	4,000	3,750	Exp. 0.7699
<b>Performance Actual</b>	1,786	12,131	4,151	3,750	3,750	Power 0.0564
<b>Marginal Cost</b>	\$4,448	\$902	\$2,446	\$2,602	\$1,880	Log. 0.3013



**Target Not Met** – In 2007, 3,750 acres were reclaimed. The actual number of acres reclaimed each year is dependent on several interrelated variables, including commodity price, deposit grade, and worldwide demand for the commodity. In 2006 and 2007, the demand for mineral materials was high and therefore not as many mined sites were closed and reclaimed.

**2.3.10** Percent of pending cases of permits and lease applications that are processed for nonenergy minerals. (BUR/PART)  
*(Support measure – no cost will be shown.)*

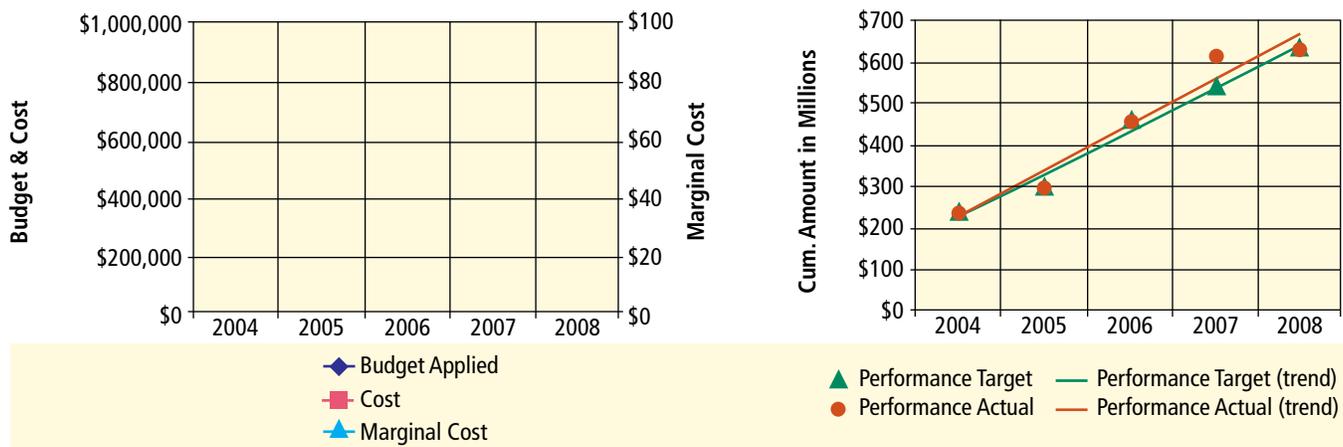
	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>						
<b>Cost</b>						
<b>Performance Target</b>			713	707	707	Exp. 0.7500
<b>Performance Actual</b>			713	707	707	Exp. 0.7500
<b>Performance Percent</b>			102	77	77	
<b>Marginal Cost</b>						



**Target Not Met** – In 2007, 77%, or 707 out of 922 applications, was processed for nonenergy minerals. The remaining 215 applications were received in the second half of the year and did not allow sufficient time for processing.

**2.3.11** Cumulative percent of original helium debt repaid at end of fiscal year. (BUR)  
*(Support measure – no cost will be shown.)*

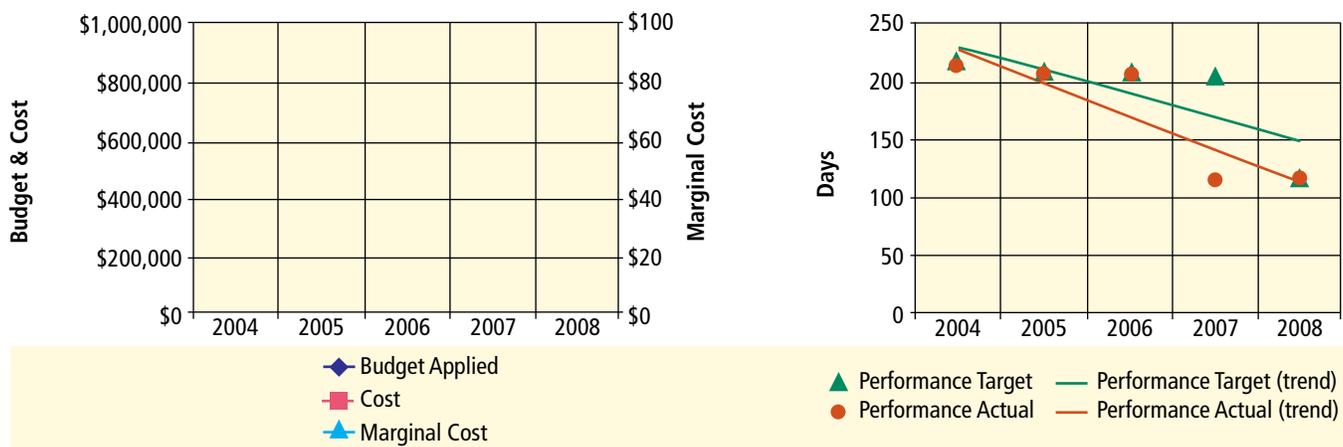
	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>						
<b>Cost</b>						
<b>Performance Target</b>	\$234	\$299	\$459	\$544	\$626	Linear 0.9822
<b>Performance Actual</b>	\$234	\$299	\$459	\$609	\$626	Linear 0.9522
<b>Performance Percent</b>	17	22	33	44	46	



**Target Met** – In 2007, 44%, or \$609 million out of the \$1,373 million, of original debt was repaid. It is the goal of this measure to repay 78%, or \$1,069 out of \$1,373 million, by 2012. This is a new measure in 2007. Historical data is shown by using the actual performance numbers for both the target and actual lines.

**2.3.12** Average time (average reduction, number of days) for processing and issuance of grazing permits and leases. (SP)  
*(Support measure – no cost will be shown.)*

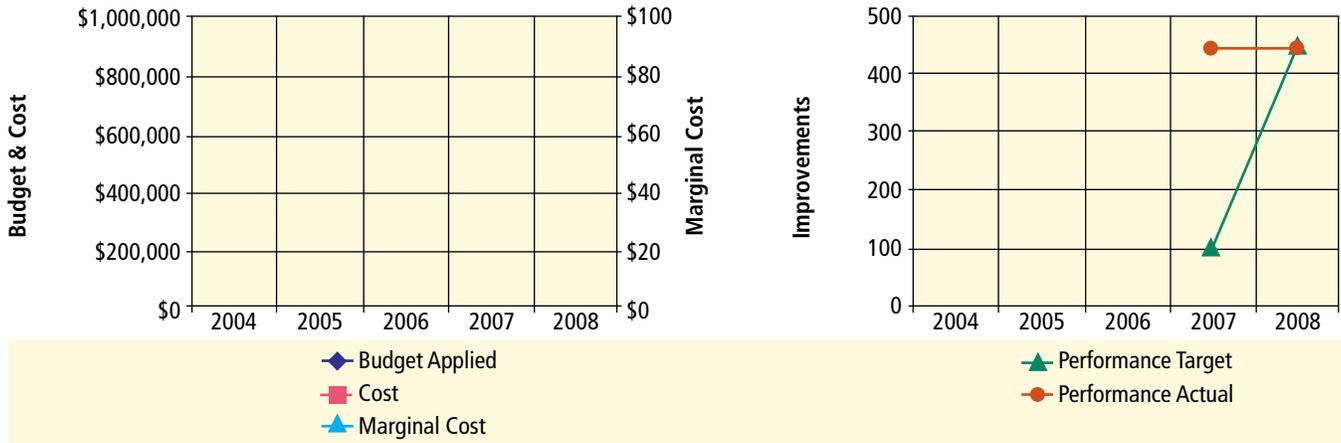
	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>						
<b>Cost</b>						
<b>Performance Target</b>	215	210	207	204	116	Linear 0.5958
<b>Performance Actual</b>	215	207	204	116	116	Linear 0.8055



**Target Met** – In 2007, the average time for processing grazing permits and leases was 116 days. The average number of days was reduced by 57%.

**2.3.13** Percent of range improvements completed as planned. (SP)  
*(Support measure – no cost will be shown.)*

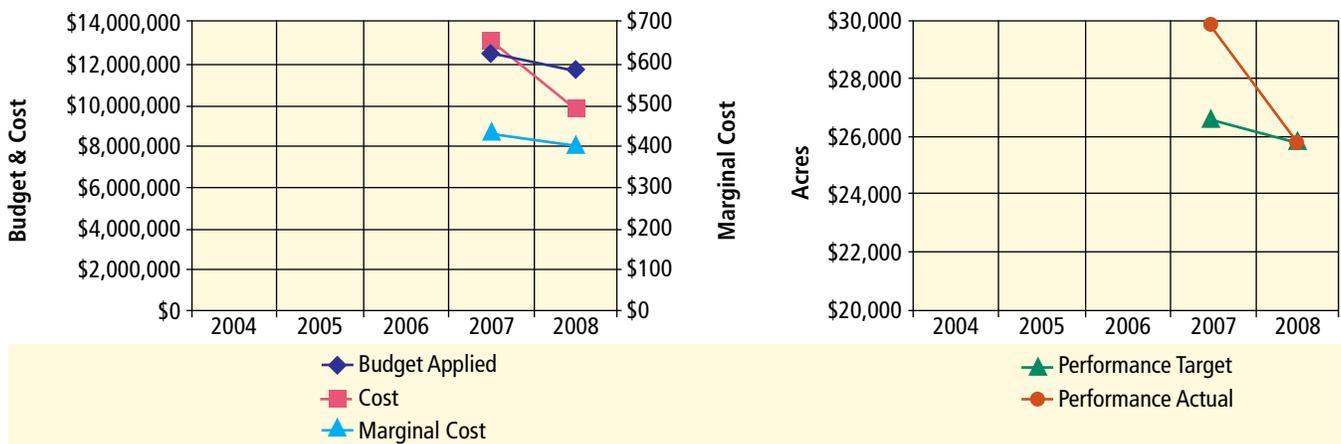
(new measure)	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>						
<b>Cost</b>						
<b>Performance Target</b>				95	469	N/A
<b>Performance Actual</b>				469	469	N/A
<b>Performance Percent</b>				104	100	
<b>Marginal Cost</b>						



**Target Met** – In 2007, range improvements were completed as planned. The additional 4% represents new opportunities not originally planned.

**2.3.14** Percent of forestry improvements (acres) completed as planned. (SP)  
*(Budget and cost stated in absolute dollars)*

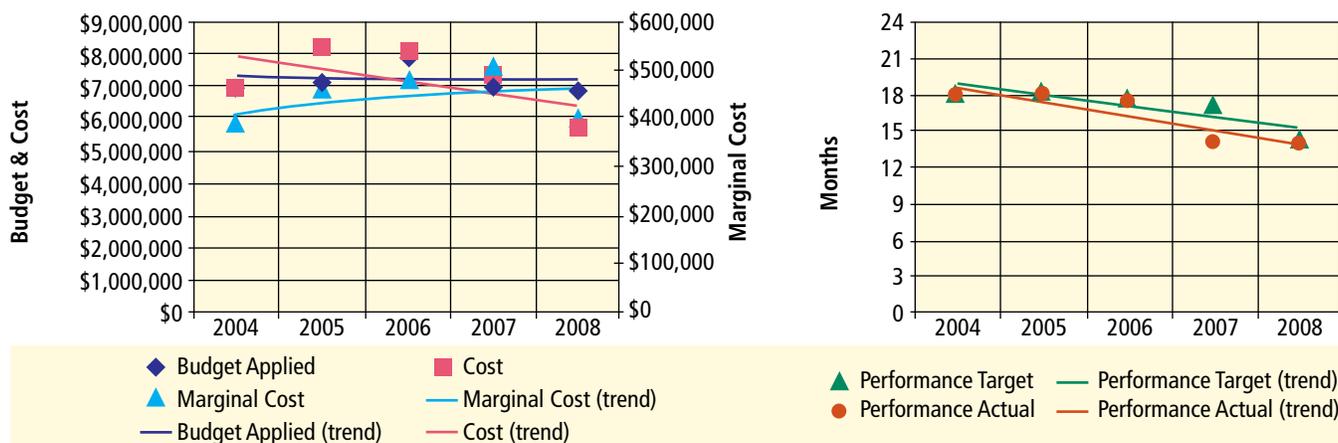
(new measure)	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>				\$12,682,867	\$11,833,932	N/A
<b>Cost</b>				\$13,058,786	\$9,877,522	N/A
<b>Performance Target</b>				26,700	25,700	N/A
<b>Performance Actual</b>				29,846	25,700	N/A
<b>Performance Percent</b>				112	100	
<b>Marginal Cost</b>				\$438	\$384	N/A



**Target Met** – In 2007, 112%, or 29,846 out of 26,700 forestry improvements, was completed as planned. The additional 12% represents new opportunities not originally planned.

**2.3.15** Average time for processing plans of operation for locatable minerals. (SP)  
 (Budget and cost stated in absolute dollars)

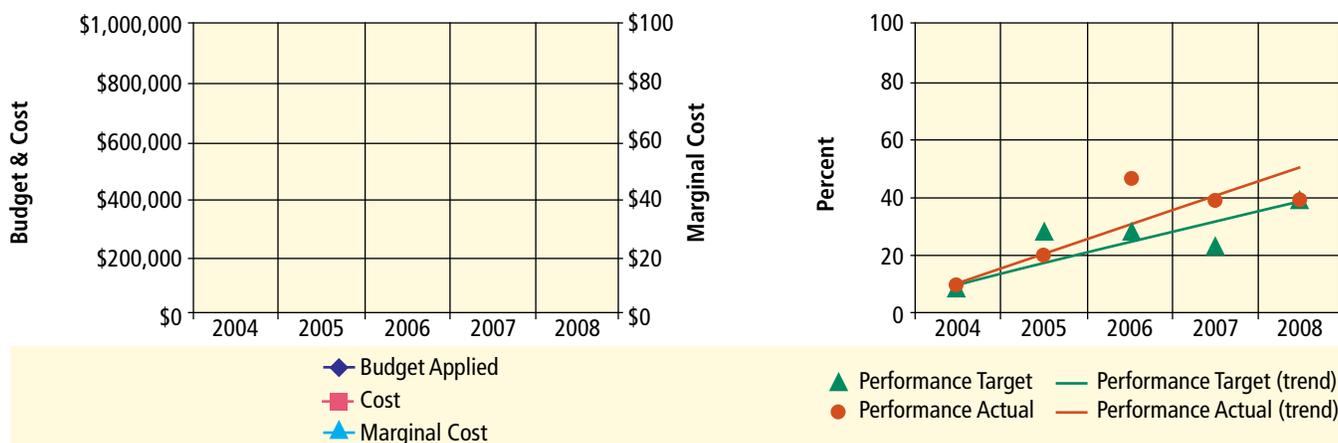
	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>	\$6,996,183	\$7,185,114	\$7,763,526	\$7,200,384	\$6,874,507	Exp. 0.0126
<b>Cost</b>	\$6,892,584	\$8,192,900	\$7,994,036	\$7,206,905	\$5,612,498	Exp. 0.3197
<b>Performance Target</b>	18	18	18	17	14	Linear 0.6750
<b>Performance Actual</b>	18	18	17	14	14	Linear 0.8571
<b>Marginal Cost</b>	\$382,921	\$455,161	\$470,237	\$514,779	\$400,893	Power 0.2093



**Target Met** – The performance for this measure shows BLM’s ability to improve processing time from submission of a plan of operation to final approval. In 2007, the processing time for a plan of operation was 14 months. The average time was reduced by 18%, or 3 months.

**2.3.16** Percent of noncompliance and trespass actions that is resolved for nonenergy minerals. (BUR/PART)  
 (Support measure – no cost will be shown.)

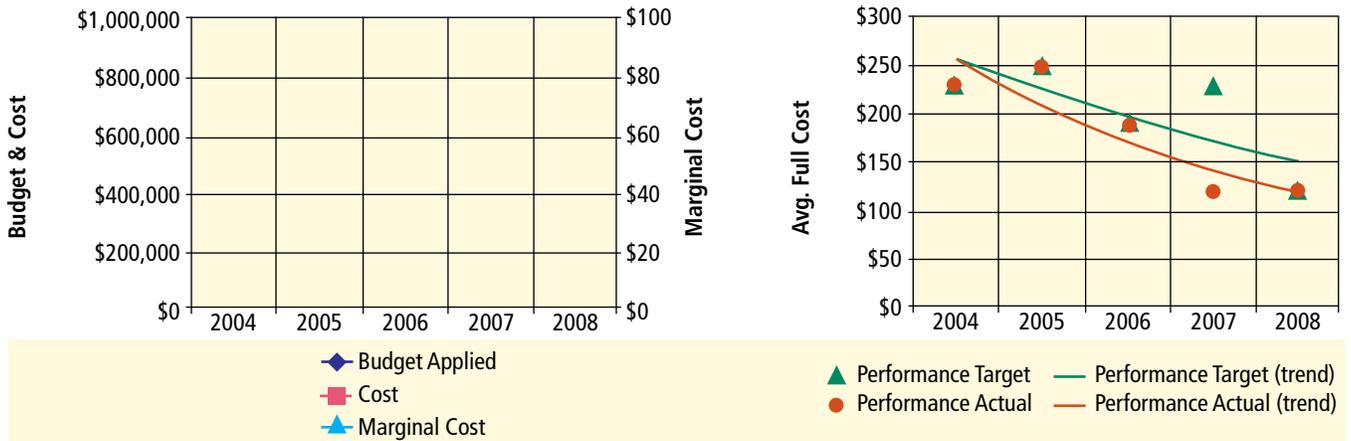
	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>						
<b>Cost</b>						
<b>Performance Target</b>	7	27	28	22	39	Power 0.7493
<b>Performance Actual</b>	9	20	46	39	39	Power 0.8617
<b>Marginal Cost</b>						



**Target Met** – In 2007, 46%, or 39 out of 85 trespass actions, was resolved for nonenergy minerals. The 46% represents a trend of continuous improvement in resolving trespass actions since 2004.

**2.3.17** Average full cost of mineral materials disposals, inspections, and trespass protection actions. (BUR/PART)  
*(Support measure – no cost will be shown.)*

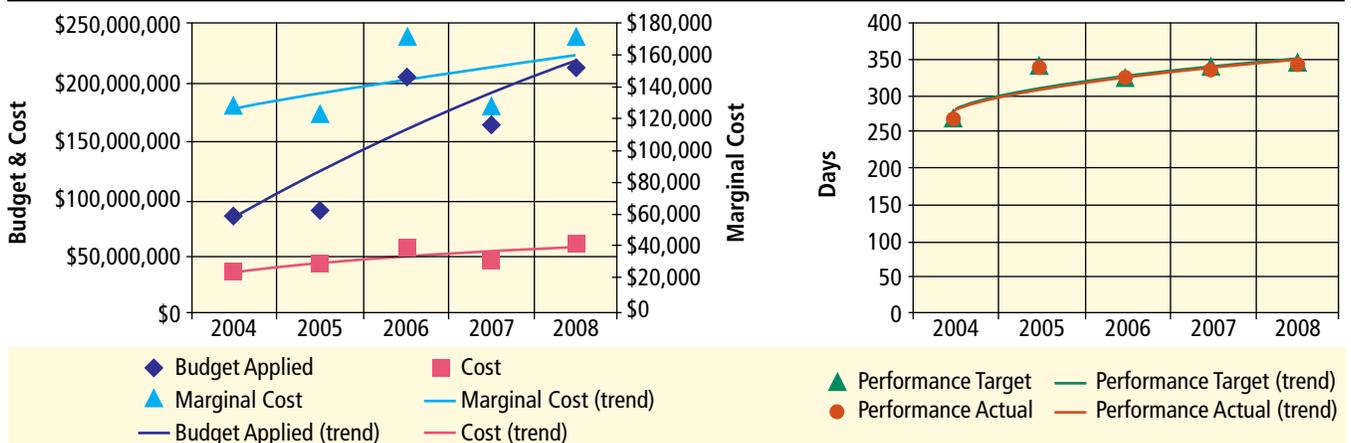
	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>						
<b>Cost</b>						
<b>Performance Target</b>	\$228	\$247	\$188	\$228	\$119 Exp.	0.5446
<b>Performance Actual</b>	\$228	\$247	\$188	\$119	\$119 Exp.	0.8421
<b>Marginal Cost</b>						



**Target Met** – In 2007, the average full cost of mineral materials disposals, inspections, and trespass protection actions was \$119. Continued high demand for large quantities of materials in Nevada and new projects in Alaska temporarily reduced the national average.

**2.3.18** Percent of time the crude helium enrichment unit (CHEU) was operating during the fiscal year. (BUR)  
*(Budget and cost stated in absolute dollars)*

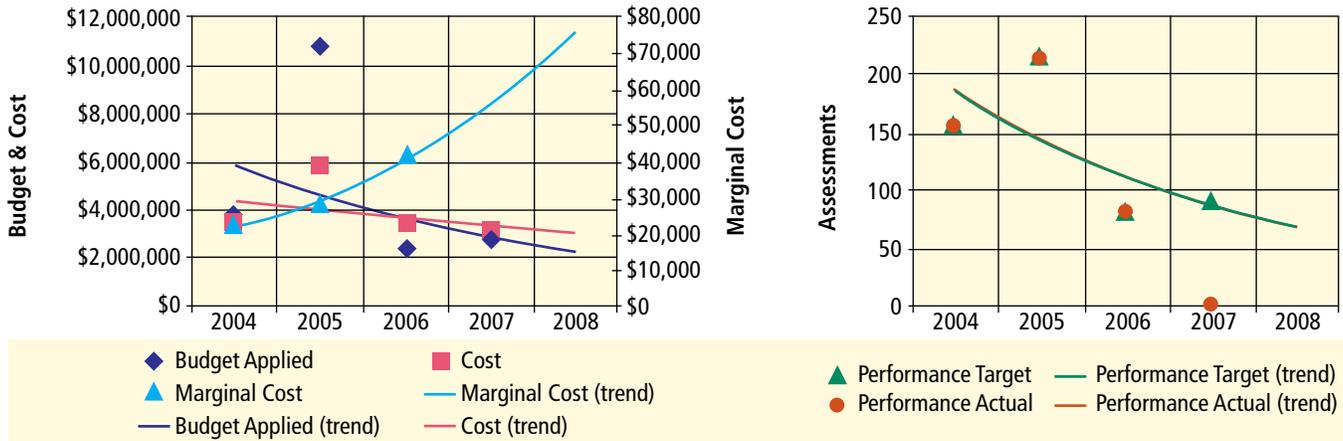
	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>	\$85,286,419	\$90,345,671	\$205,380,056	\$183,422,068	\$211,586,209	Power 0.7959
<b>Cost</b>	\$34,443,064	\$41,178,011	\$55,153,240	\$42,268,175	\$57,397,465	Power 0.6521
<b>Performance Target</b>	268	335	315	340	340	Power 0.7371
<b>Performance Actual</b>	268	335	322	330	340	Power 0.7276
<b>Performance Percent</b>	77	96	92	97	100	
<b>Marginal Cost</b>	\$128,519	\$122,919	\$171,283	\$128,085	\$168,816	Exp. 0.3233



**Target Not Met** – In 2007, the crude helium enrichment unit was in operation 97%, or 330 out of 340 possible days of operation. Unanticipated equipment failure reduced the number of days that the plant could operate.

**2.3.19** Number of Alaska mineral site assessments. (BUR)  
*(Budget and cost stated in absolute dollars)*

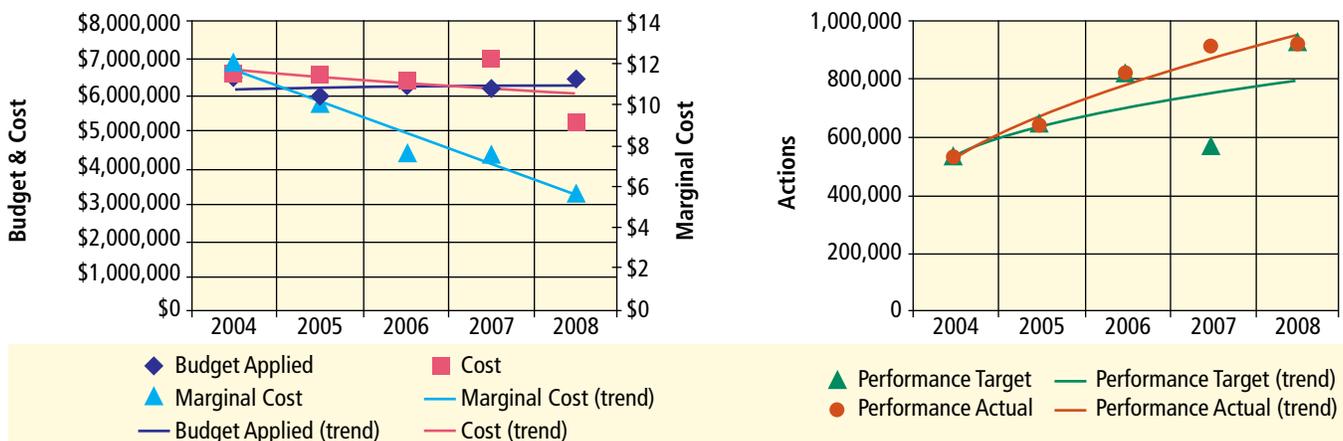
	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>	\$3,755,390	\$10,763,354	\$2,484,348	\$2,736,149		N/A
<b>Cost</b>	\$3,425,891	\$5,810,418	\$3,394,922	\$2,966,569		N/A
<b>Performance Target</b>	158	212	83	90		N/A
<b>Performance Actual</b>	158	212	83	0		N/A
<b>Marginal Cost</b>	\$21,682.86	\$27,407.63	\$40,902.67			N/A



**Target Met** – In 2007, the Alaska minerals program was discontinued. No further assessments will be processed.

**2.3.20** Number of mining claim adjudication and fee collection actions processed. (BUR)  
*(Budget and cost stated in absolute dollars)*

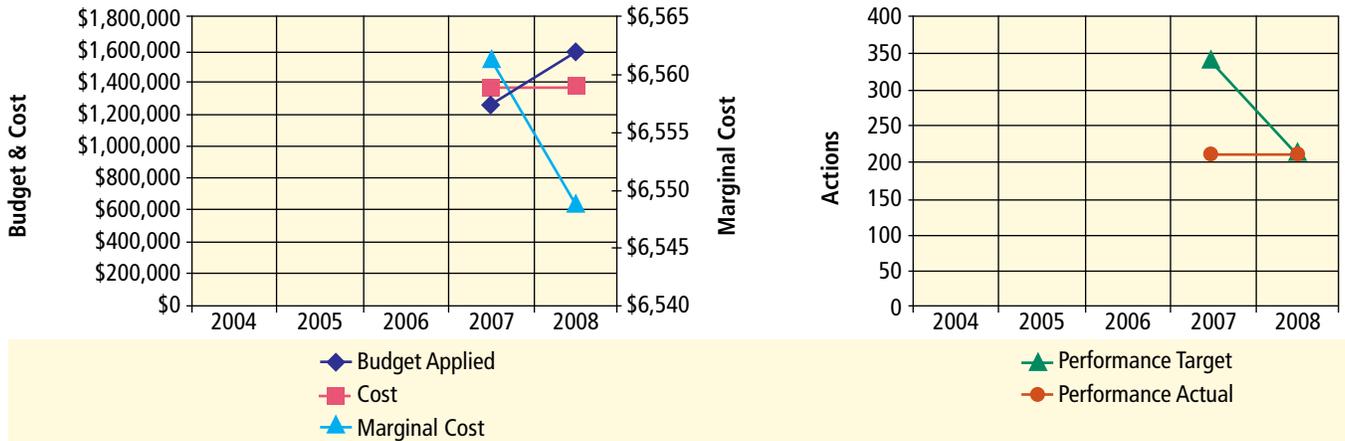
	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>	\$6,349,008	\$5,902,081	\$6,166,737	\$6,148,193	\$6,438,048	Linear 0.1050
<b>Cost</b>	\$6,483,422	\$6,507,775	\$6,391,151	\$7,003,866	\$5,225,770	Exp. 0.2654
<b>Performance Target</b>	536,840	645,342	833,420	565,722	907,463	Power 0.4077
<b>Performance Actual</b>	536,840	645,342	833,420	907,463	907,463	Power 0.9570
<b>Marginal Cost</b>	\$12.08	\$10.08	\$7.67	\$7.72	\$5.76	Log. 0.9549



**Target Met** – In 2007, 907,463 actions were processed. The increase in performance in 2007 supports a trend of continuous improvement in the number of actions processed since 2004. This is a new measure in 2007. Historical data is shown by using the actual performance numbers for both the target and actual lines.

**2.3.21** Number of nonenergy pre- and postlease actions processed. (BUR)  
*(Budget and cost stated in absolute dollars)*

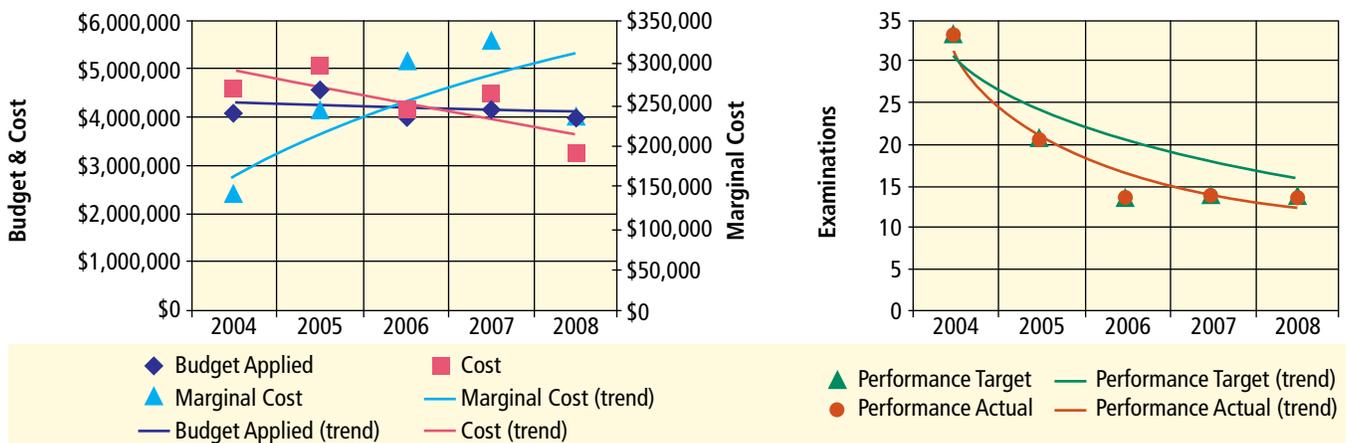
(new measure)	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>				\$1,268,881	\$1,601,066	N/A
<b>Cost</b>				\$1,358,252	\$1,355,563	N/A
<b>Performance Target</b>				343	207	N/A
<b>Performance Actual</b>				207	207	N/A
<b>Marginal Cost</b>				\$6,561.60	\$6,548.62	N/A



**Target Not Met** – In 2007, 207 nonenergy pre- and postlease actions were processed. Processing of nonenergy lease actions is a customer driven collaborative process with industry and other agencies. Fewer actions were requested in 2007 than anticipated.

**2.3.22** Number of validity and mineral patent examinations completed. (BUR)  
*(Budget and cost stated in absolute dollars)*

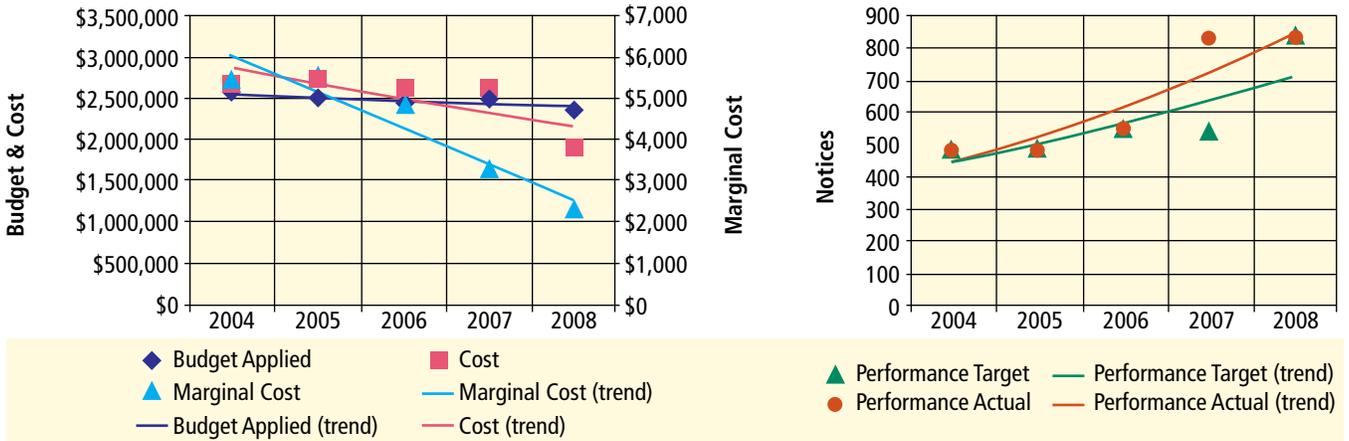
	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>	\$4,068,630	\$4,559,148	\$4,058,163	\$4,165,467	\$4,008,265	Exp. 0.1329
<b>Cost</b>	\$4,545,198	\$5,079,017	\$4,174,088	\$4,520,770	\$3,238,259	Exp. 0.5524
<b>Performance Target</b>	33	21	14	27	14	Log. 0.4716
<b>Performance Actual</b>	33	21	14	14	14	Power 0.9185
<b>Marginal Cost</b>	\$137,733.27	\$241,857.96	\$298,149.16	\$322,912.17	\$231,304.18	Power 0.6138



**Target Not Met** – In 2007, 14 validity and mineral patent examinations were completed. There are 9 cases pending resolution of appeal that could not be completed to meet the goal. This is a new measure in 2007. Historical data is shown by using the actual performance numbers for both the target and actual lines.

**2.3.23** Number of mining notices processed. (BUR)  
*(Budget and cost stated in absolute dollars)*

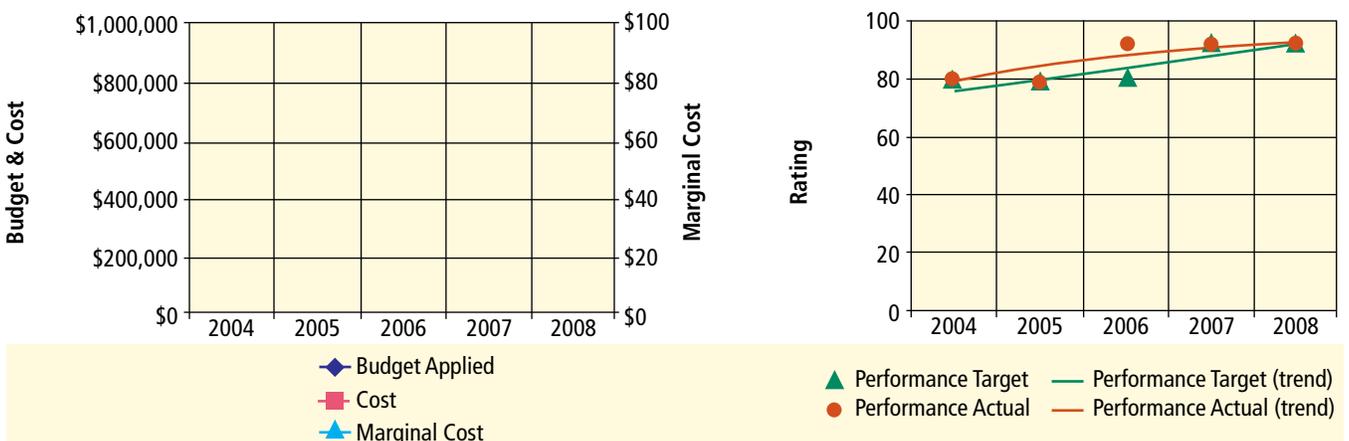
	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>	\$2,562,999	\$2,513,738	\$2,418,387	\$2,497,413	\$2,351,814	Linear 0.6888
<b>Cost</b>	\$2,656,095	\$2,718,168	\$2,602,748	\$2,684,678	\$1,887,571	Exp. 0.5029
<b>Performance Target</b>	482	488	543	543	830	Exp. 0.7205
<b>Performance Actual</b>	482	488	543	830	830	Exp. 0.8496
<b>Marginal Cost</b>	\$5,510.57	\$5,570.02	\$4,793.27	\$3,234.55	\$2,274.18	Linear 0.9066



**Target Met** – In 2007, 830 mining notices were processed. This is a new measure in 2007. Historical data is shown by using the actual performance numbers for both the target and actual lines.

**2.3.24** Satisfaction rating: improve customer satisfaction with the nonenergy mineral permitting process. (BUR/PART)  
*(Support measure – no cost will be shown.)*

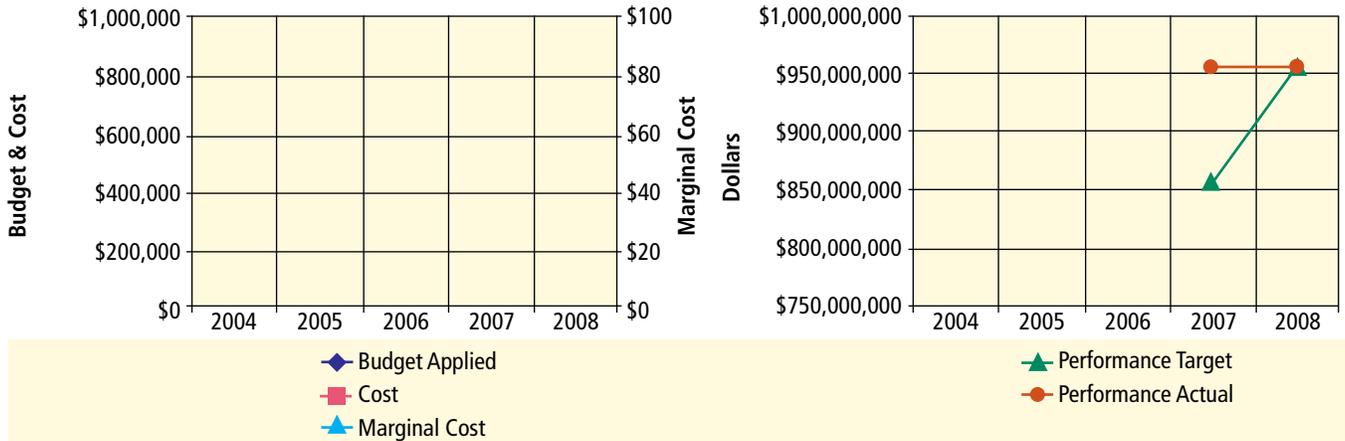
	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>						
<b>Cost</b>						
<b>Performance Target</b>	77	79	80	92	92	Exp. 0.8549
<b>Performance Actual</b>	80	80	92	92	92	Power 0.7701
<b>Marginal Cost</b>						



**Target Met** – Surveys are done biannually. In 2007, no survey was completed and the 2006 results have been extended to 2007 for purposes of plotting the trend. The customer satisfaction rating has improved 12% since 2004.

**2.3.25** Percent of reclamation bond adequacy. (BUR/PART)  
*(Support measure – no cost will be shown.)*

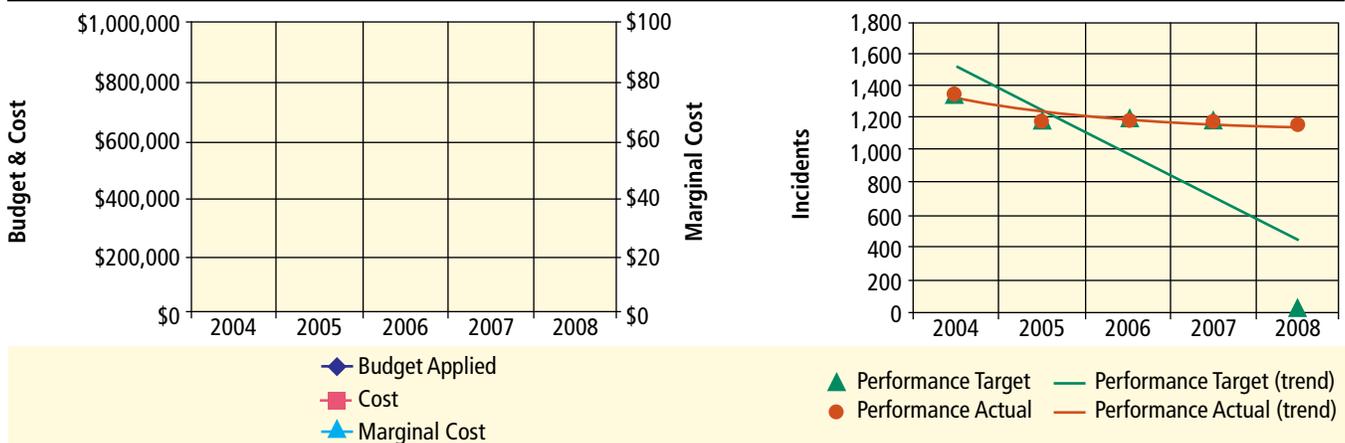
(new measure)	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>						
<b>Cost</b>						
<b>Performance Target</b>				\$858,610,567	\$958,808,534	N/A
<b>Performance Actual</b>				\$958,808,534	\$958,808,534	N/A
<b>Performance Percent</b>				95	95	
<b>Marginal Cost</b>						



**Target Met** – In 2007, 95%, or \$958,808,534 out of \$1,010,130,079 bonds received, was adequate to cover reclamation costs. The target was exceeded by 10%. The bond adequacy reporting system was implemented in 2006 with the first data reported in 2007.

**2.3.26** Percent of notices and plans of operations inspected. (BUR/PART)  
*(Support measure – no cost will be shown.)*

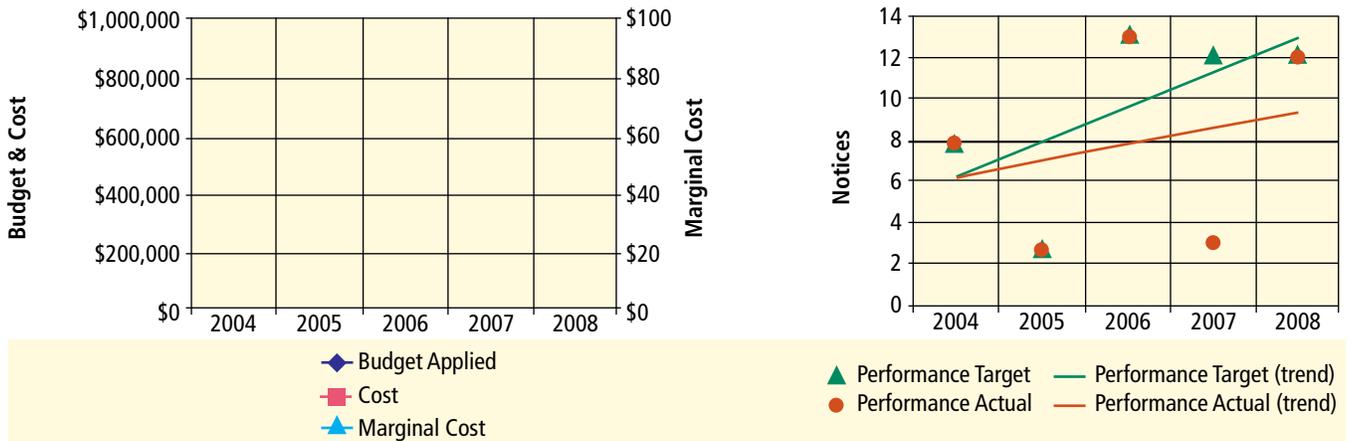
	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>						
<b>Cost</b>						
<b>Performance Target</b>	1,358	1,187	1,185	1,196	12	Linear 0.5944
<b>Performance Actual</b>	1,358	1,187	1,185	1,158	1,158	Power 0.8376
<b>Performance Percent</b>	40	31	27	41	41	
<b>Marginal Cost</b>						



**Target Not Met** – In 2007, 41%, or 1,158 out of 2,841 notices and plans of operations, was inspected. This is a new measure in 2007. Historical data is shown by using the actual performance numbers for both the target and actual lines.

**2.3.27** Percent of mining law incidents of noncompliance corrected with first notice. (BUR/PART)  
*(Support measure – no cost will be shown.)*

	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>						
<b>Cost</b>						
<b>Performance Target</b>	8	3	13	12	12	Linear 0.4176
<b>Performance Actual</b>	8	3	13	3	12	Linear 0.0705
<b>Performance Percent</b>	22	9	17	9	16	
<b>Marginal Cost</b>						

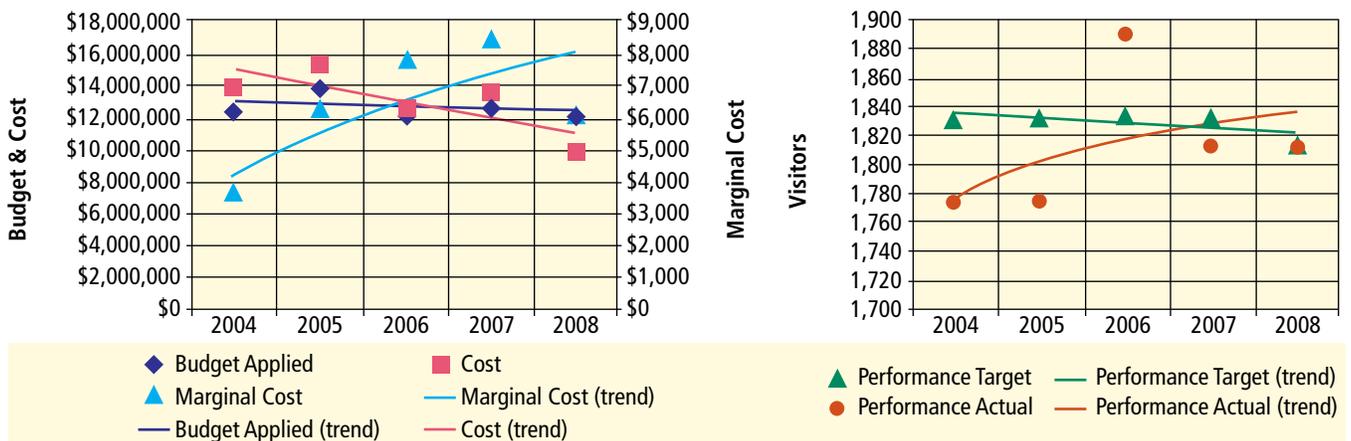


**Target Not Met** – In 2007, 9%, or 3 out of 32 incidents of noncompliance, were corrected with first notice. It is the goal of the measure to increase the percent of incidence of noncompliance corrected with first notice 4% by 2012. This is a new measure in 2007. Historical data is shown by using the actual performance numbers for both the target and actual lines.

## Recreation

**3.1.01** Percent of visitors satisfied with the quality of their experience. (SP/PART)  
*(Budget and cost stated in absolute dollars)*

	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>	\$15,278,839	\$11,451,928	\$7,448,026	\$5,007,188	\$11,406,062	Log. 0.4821
<b>Cost</b>	\$14,034,854	\$12,232,588	\$8,343,004	\$5,562,070	\$9,011,772	Log. 0.7273
<b>Performance Target</b>	1,831	1,831	1,831	1,831	1,812	Exp. 0.5000
<b>Performance Actual</b>	1,773	1,773	1,890	1,812	1,812	Power 0.2406
<b>Performance Percent</b>	91	91	97	93	93	
<b>Marginal Cost</b>	\$7,916	\$6,899	\$4,414	\$3,070	\$4,973	Log. 0.7284

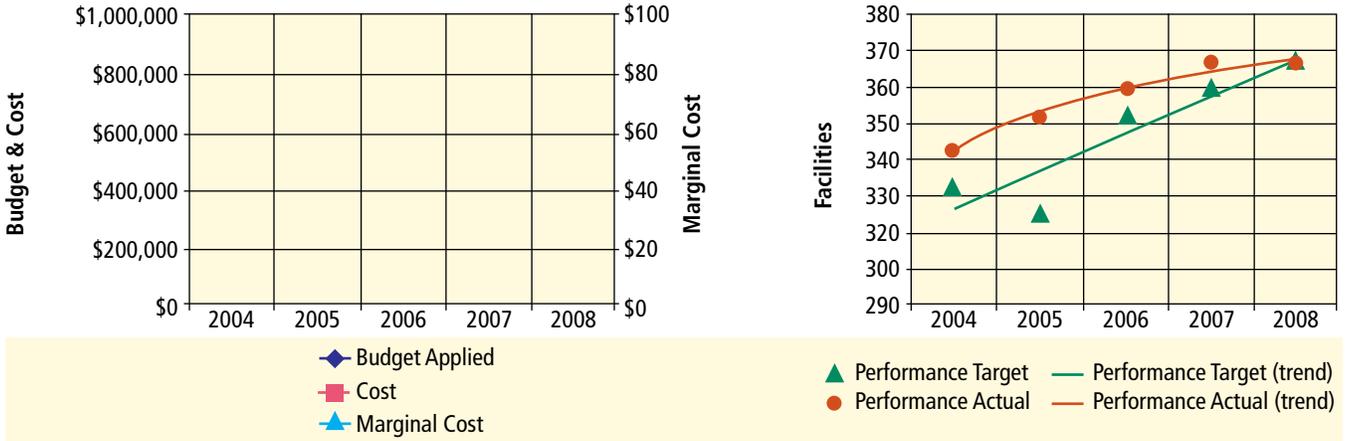


**Target Not Met** – The performance for this measure has remained above 90% since 2004, with significant improvement in 2006. In 2007, 93%, or 1,812 out of 1,948 visitors, remained satisfied with the quality of their experience.

**3.1.02** Percent of physical facilities in special recreation management areas (SMRAs) in good or fair condition. (BUR/PART)  
*(Support measure – no cost will be shown.)*

	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>						
<b>Cost</b>						
<b>Performance Target</b>	326	318	349	357	365	Linear 0.8398
<b>Performance Actual</b>	338	349	357	365	365	Power 0.9824
<b>Performance Percent</b>	87	90	92	94	94	

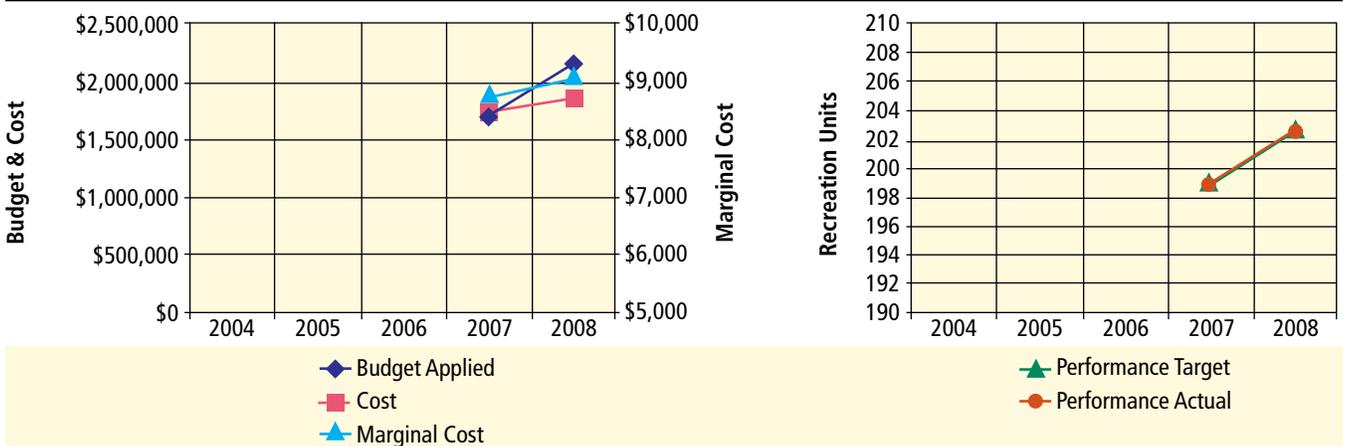
**Marginal Cost**



**Target Met** – The performance for this measure shows a gradual improvement in the condition of facilities in special recreation management areas since 2004. In 2007, 94%, or 365 out of 388 facilities, was in good or fair condition.

**3.1.03** Percent of recreation units with a current management plan. (SP)  
*(Budget and cost stated in absolute dollars)*

(new measure)	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>				\$1,692,055	\$2,191,307	N/A
<b>Cost</b>				\$1,753,830	\$1,846,258	N/A
<b>Performance Target</b>				199	203	N/A
<b>Performance Actual</b>				199	203	N/A
<b>Performance Percent</b>				55	56	
<b>Marginal Cost</b>				\$8,813	\$9,095	N/A



**Target Met** – This new measure establishes a baseline in 2007 of 55%, or 199 out of 362 recreation units, with current management plans. The goal is to complete 100% of management plans for recreation units by 2012.

**3.1.04 Maintenance: number of square feet of buildings maintained in adequate condition, determined by FCI<0.15, at recreation sites. (BUR)**  
*(Budget and cost stated in absolute dollars)*

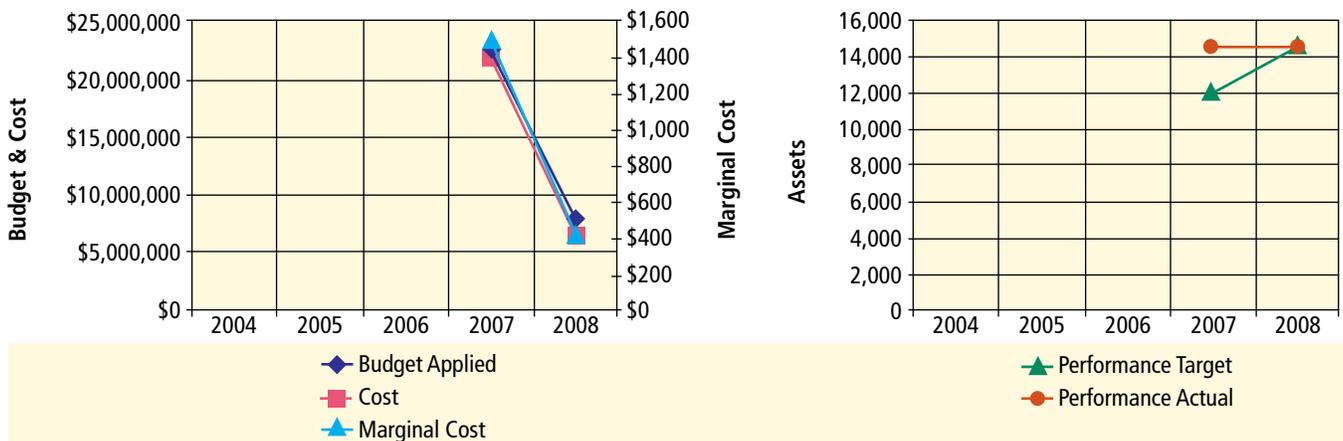
(new measure)	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>				\$23,108,976	\$18,958,692	N/A
<b>Cost</b>				\$25,623,950	\$15,529,486	N/A
<b>Performance Target</b>				706,285	723,280	N/A
<b>Performance Actual</b>				723,280	723,280	N/A
<b>Marginal Cost</b>				\$35.43	\$21.47	N/A



**Target Not Met** – In 2007, 90%, or 723,280 out of 799,420 square feet of buildings, was maintained in adequate condition at recreation sites. The goal is to maintain approximately 700,000 square feet of buildings at recreation sites annually.

**3.1.05 Maintenance: number of nonbuilding assets maintained in adequate condition, determined by FCI<0.15, at recreation sites. (BUR)**  
*(Budget and cost stated in absolute dollars)*

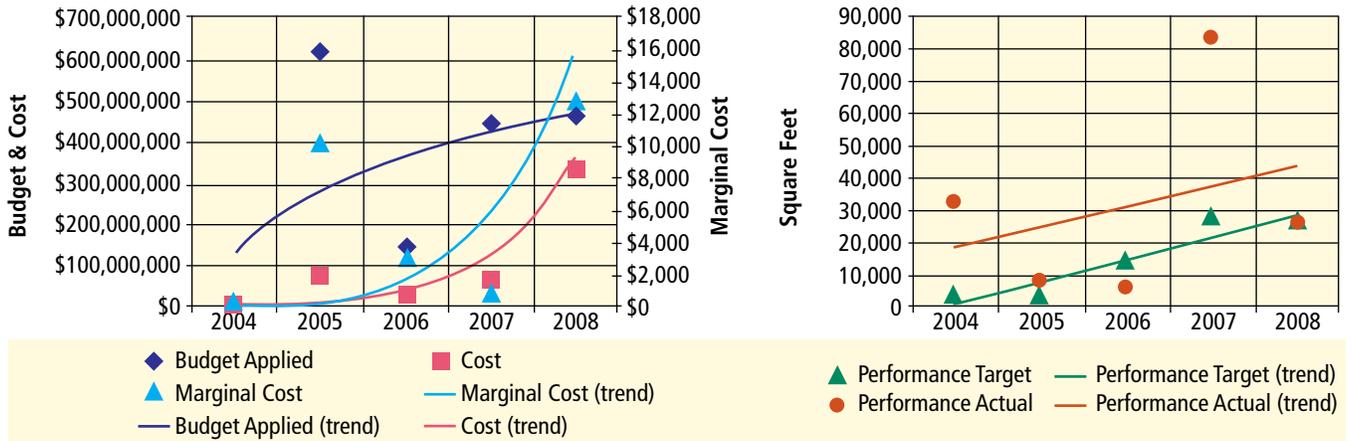
(new measure)	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>				\$23,123,372	\$7,683,343	N/A
<b>Cost</b>				\$22,261,685	\$5,836,204	N/A
<b>Performance Target</b>				11,883	14,670	N/A
<b>Performance Actual</b>				14,670	14,670	N/A
<b>Marginal Cost</b>				\$1,517	\$398	N/A



**Target Met** – In 2007, 88%, or 14,670 out of 16,724 nonbuilding assets, was in adequate condition. The goal is to increase the percent of nonbuilding assets maintained to 90% by 2012.

**3.1.06** Infrastructure improvement: number of square feet of buildings constructed at recreation sites. (BUR)  
*(Budget and cost stated in absolute dollars)*

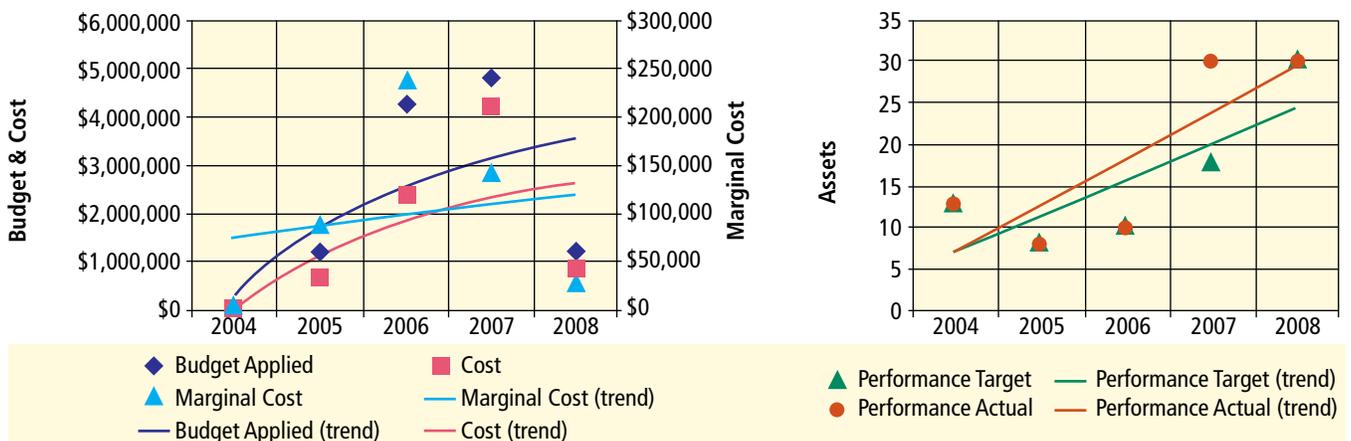
	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>	\$0	\$617,070,793	\$143,206,831	\$444,971,932	\$457,213,404	Log. 0.2899
<b>Cost</b>	\$50,948	\$72,902,358	\$15,999,796	\$60,208,983	\$337,088,794	Power 0.7827
<b>Performance Target</b>	2,500	3,000	13,500	27,000	26,400	Linear 0.8964
<b>Performance Actual</b>	32,500	7,200	5,600	83,524	26,400	Linear 0.1030
<b>Marginal Cost</b>	\$1.57	\$10,125.33	\$2,857.11	\$720.86	\$12,768.51	Power 0.5941



**Target Met** – In 2007, 83,524 square feet of buildings were constructed at recreation sites. The BLM maintains a 5-year plan for construction projects. Funding and results are based on actual square feet of planned projects, which will vary each year.

**3.1.07** Infrastructure improvement: number of nonbuilding assets constructed at recreation sites (i.e., roads, bridges, etc.). (BUR)  
*(Budget and cost stated in absolute dollars)*

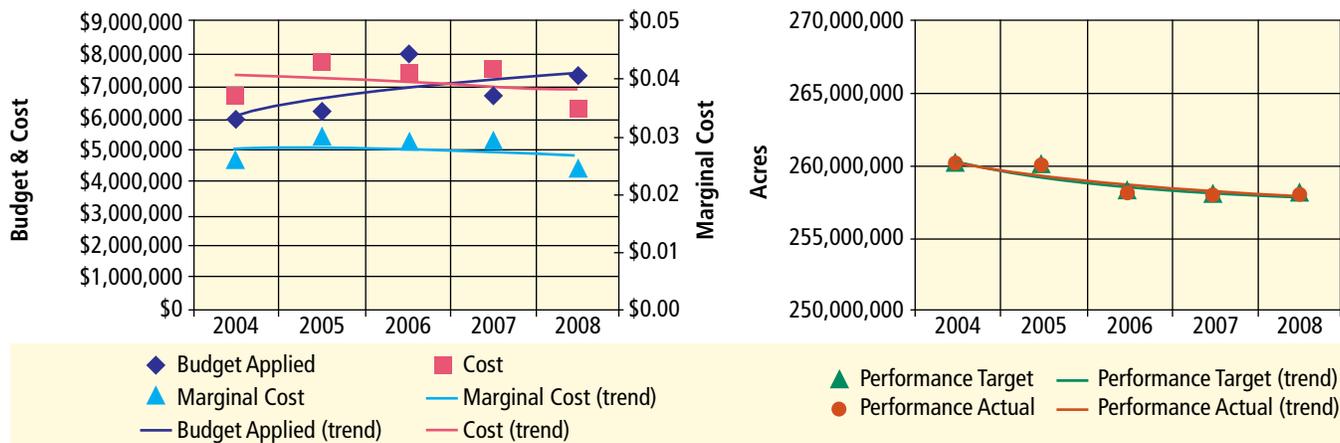
	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>	\$0	\$1,171,326	\$4,299,691	\$4,801,768	\$1,255,607	Log. 0.0218
<b>Cost</b>	\$0	\$707,407	\$2,381,331	\$4,233,741	\$856,643	Linear 0.0326
<b>Performance Target</b>	13	8	10	18	30	Linear 0.6269
<b>Performance Actual</b>	13	8	10	30	30	Linear 0.6577
<b>Marginal Cost</b>	\$0	\$88,426	\$238,133	\$141,125	\$28,555	Power 0.4994



**Target Met** – In 2007, 30 nonbuilding assets were constructed at recreation sites. The BLM maintains a 5-year plan for construction projects. Funding and results are based on actual nonbuilding assets planned, which will vary each year.

**3.1.08** Number of acres made available for recreation through management actions. (BUR)  
*(Budget and cost stated in absolute dollars)*

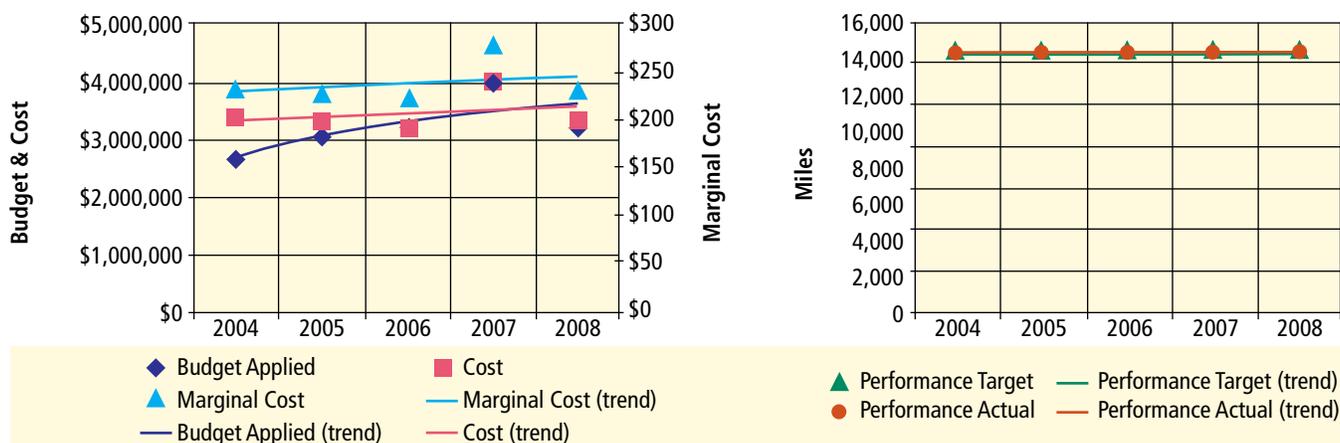
	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>	\$6,009,520	\$6,256,119	\$7,968,444	\$6,604,763	\$7,228,784	Power 0.4311
<b>Cost</b>	\$6,649,951	\$7,696,137	\$7,320,013	\$7,485,143	\$6,228,473	Exp. 0.0801
<b>Performance Target</b>	260,000,000	260,000,000	258,000,000	258,000,000	258,000,000	Power 0.7701
<b>Performance Actual</b>	260,000,000	260,000,000	258,000,000	258,000,000	258,000,000	Power 0.7701
<b>Marginal Cost</b>	\$0.03	\$0.03	\$0.03	\$0.03	\$0.02	Exp. 0.0591



**Target Met** – The BLM provides access to 258 million acres of public lands for recreation use. Land exchange and disposal actions have reduced the number of acres available.

**3.1.09** Number of trail and shoreline miles made available for recreation through management actions. (BUR)  
*(Budget and cost stated in absolute dollars)*

	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>	\$2,653,156	\$3,079,121	\$3,135,163	\$4,050,308	\$3,182,719	Power 0.5405
<b>Cost</b>	\$3,363,668	\$3,267,496	\$3,204,688	\$3,992,400	\$3,302,815	Linear 0.0879
<b>Performance Target</b>	14,500	14,500	14,500	14,500	14,500	Linear 0.0000
<b>Performance Actual</b>	14,500	14,500	14,500	14,500	14,500	Linear 0.0000
<b>Marginal Cost</b>	\$232	\$225	\$221	\$275	\$228	Linear 0.0879

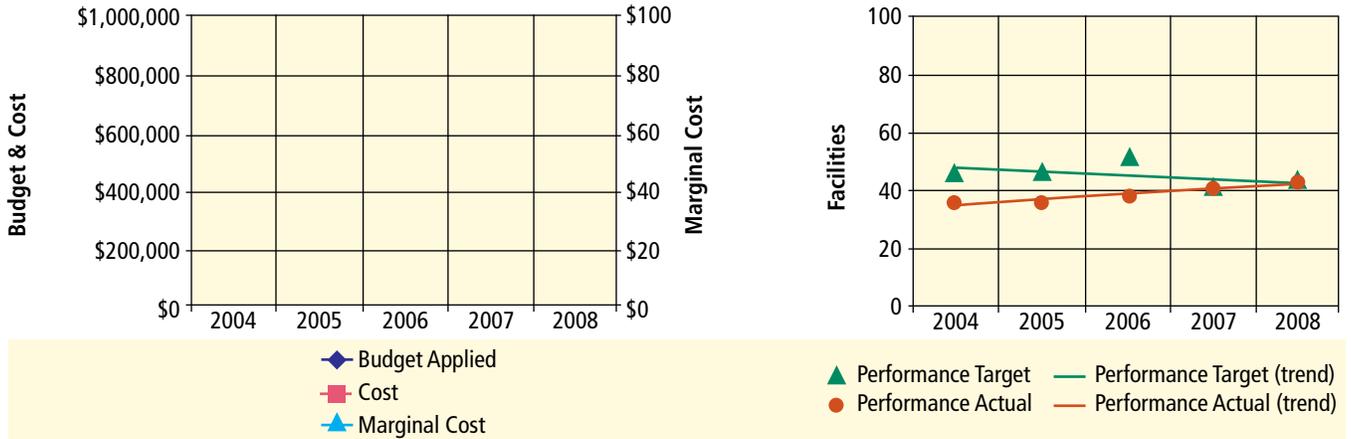


**Target Met** – The BLM makes 14,500 trails and shoreline miles available for recreation through management actions.

**3.1.10** Percent of priority recreation facilities that meet applicable accessibility standards. (SP/PART)  
*(Support measure – no cost will be shown.)*

	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>						
<b>Cost</b>						
<b>Performance Target</b>	46	46	51	41	43	Exp. 0.2299
<b>Performance Actual</b>	36	36	39	41	43	Linear 0.9500
<b>Performance Percent</b>	7	7	8	8	8	

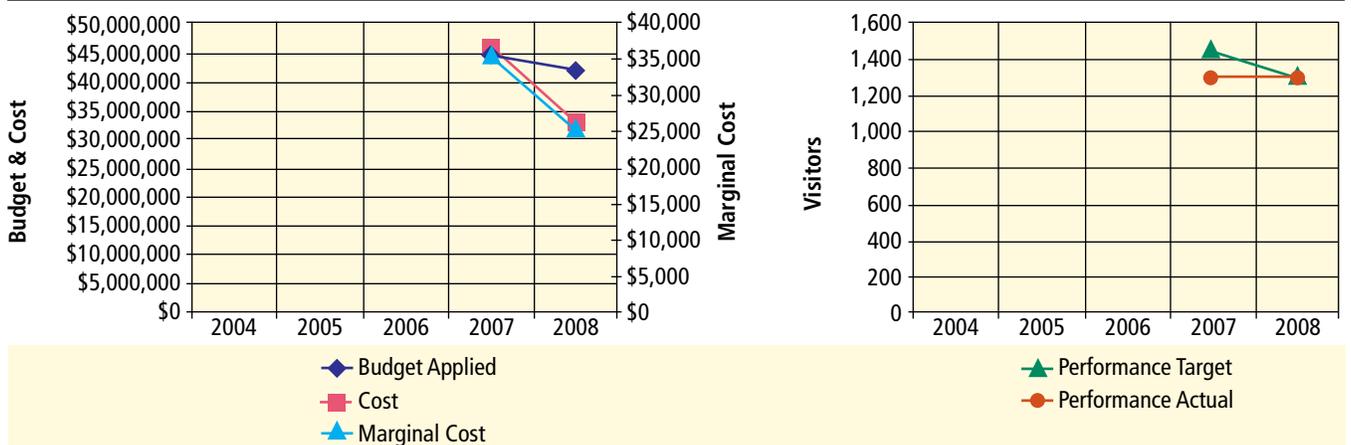
**Marginal Cost**



**Target Met** – The performance for this measure shows that 8%, or 41 out of 512 recreation facilities, meet applicable accessibility standards. The goal is to improve a minimum of 2 additional sites each year for an additional 2% increase by 2012.

**3.1.11** Percent satisfaction among visitors served by facilitated programs. (SP/PART)  
*(Budget and cost stated in absolute dollars)*

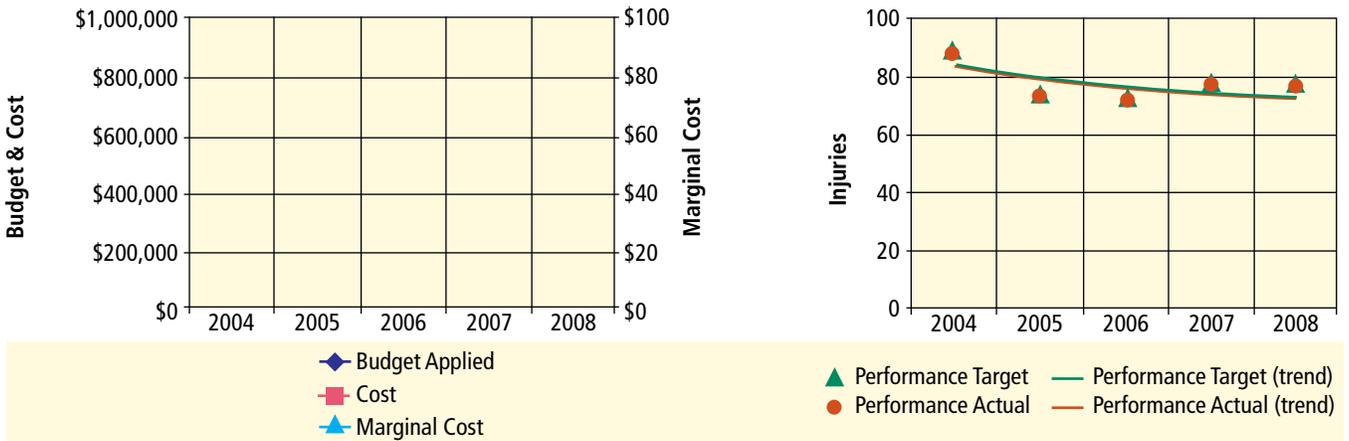
(new measure)	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>				\$44,806,293	\$42,027,004	N/A
<b>Cost</b>				\$46,220,240	\$33,045,801	N/A
<b>Performance Target</b>				1,475	1,313	N/A
<b>Performance Actual</b>				1,313	1,313	N/A
<b>Performance Percent</b>				81	81	
<b>Marginal Cost</b>				\$35,202	\$25,168	N/A



**Target Not Met** – In 2007, 81%, or 1,313 out of 1,621 visitors, was satisfied with facilitated programs. The goal is to maintain a satisfaction rating above 90% satisfied.

**3.1.12** Law enforcement: number of serious injuries per 100,000 visitors. (SP)  
 (Support measure – no cost will be shown.)

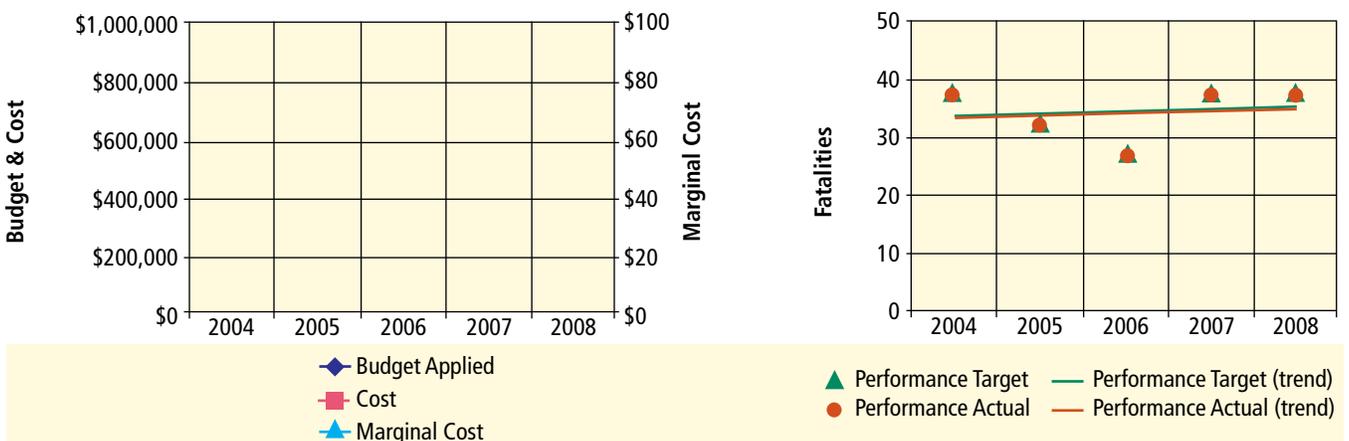
	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>						
<b>Cost</b>						
<b>Performance Target</b>	177	146	144	153	154	Log. 0.4238
<b>Performance Actual</b>	177	146	144	153	154	Log. 0.4238
<b>Marginal Cost</b>						



**Target Met** – The performance for this measure shows that there has been no significant increase in serious injuries since 2004. In 2007, 0.27% or 153 serious injuries were reported among 573 visitors (57,300,000 visitors divided by 100,000). A 5-year average is used to establish new targets. The goal is to maintain or decrease the historical average.

**3.1.13** Law enforcement: number of fatalities per 100,000 visitors. (SP)  
 (Support measure – no cost will be shown.)

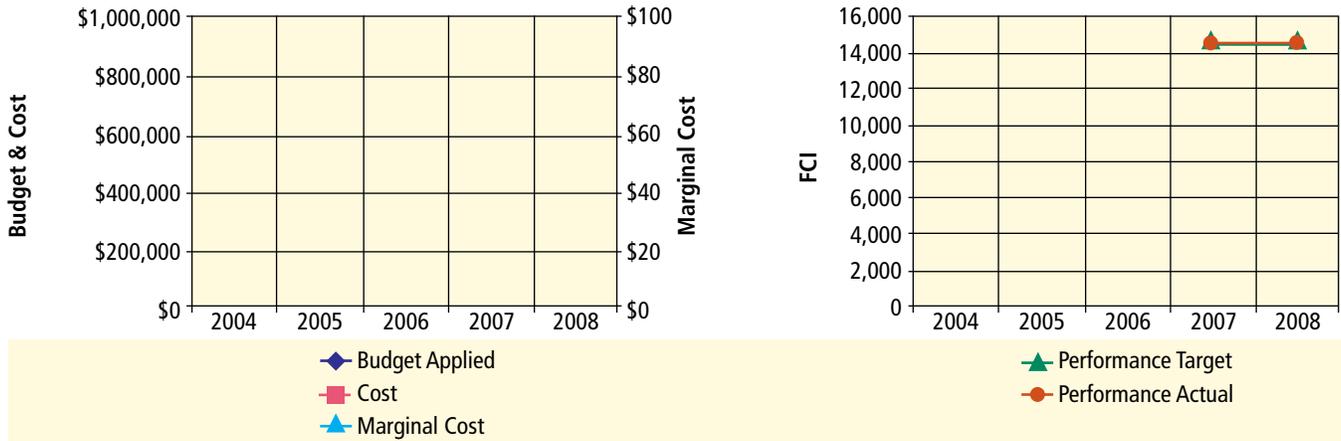
	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>						
<b>Cost</b>						
<b>Performance Target</b>	37	32	27	37	37	Linear 0.0313
<b>Performance Actual</b>	37	32	27	37	37	Linear 0.0313
<b>Marginal Cost</b>						



**Target Met** – The performance for this measure shows that there has been no significant increase in fatalities since 2004. In 2007, 0.06% or 37 fatalities were reported among 573 visitors (57,300,000 visitors divided by 100,000). A 5-year average is used to establish new targets. The goal is to maintain or decrease the historical average.

**3.1.14** Overall condition of trails and campgrounds as determined by the facilities condition index. (SP)  
*(Support measure – no cost will be shown.)*

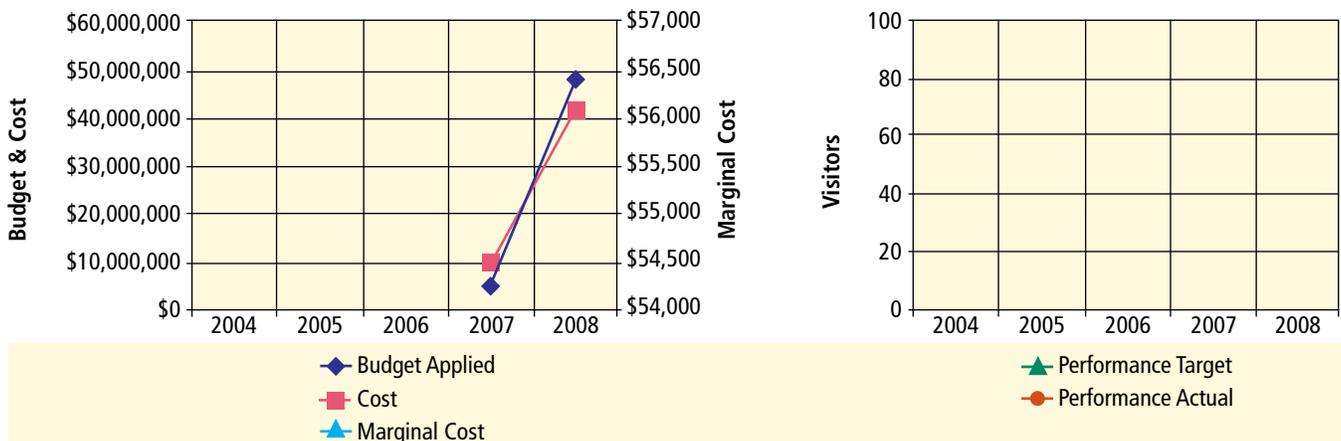
(new measure)	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>						
<b>Cost</b>						
<b>Performance Target</b>				14,670	14,670	N/A
<b>Performance Actual</b>				14,670	14,670	N/A
<b>Marginal Cost</b>						



**Target Met** – In 2007, 88%, or 14,670 out of 16,724 trails and campgrounds, was in adequate condition based on the facilities condition index. The goal is to increase the number of trails and campgrounds maintained in adequate condition to 90% by 2012.

**3.1.15** Percent of visitors satisfied with services provided by commercial recreational operations. (SP)  
*(Budget and cost stated in absolute dollars)*

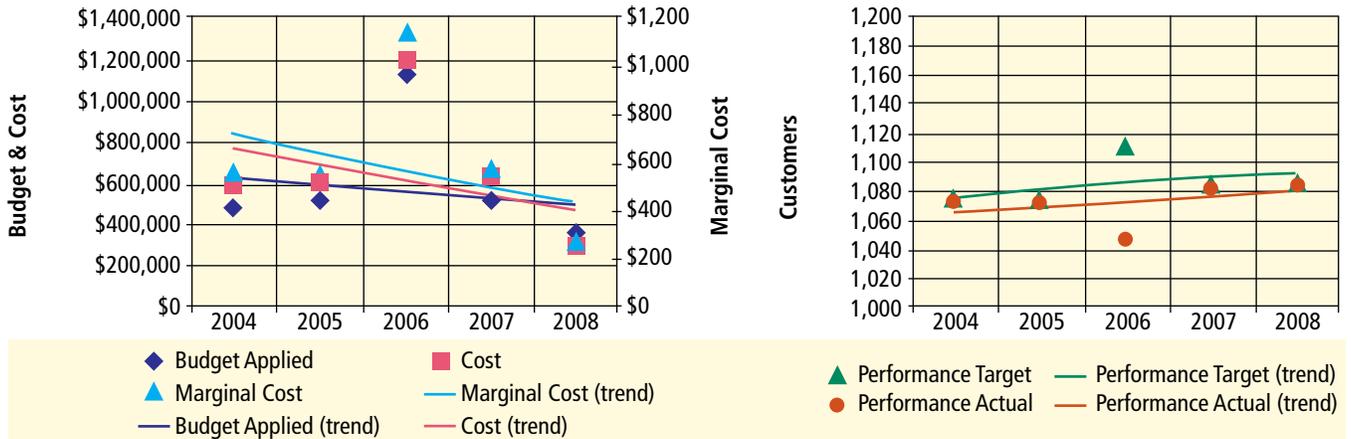
(new measure)	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>				\$5,874,154	\$47,959,983	N/A
<b>Cost</b>				\$10,120,290	\$41,656,580	N/A
<b>Performance Target</b>						
<b>Performance Actual</b>						
<b>Marginal Cost</b>						



**Target Not Met** – There was no performance report for this measure in 2007. The BLM is working to obtain approval for the survey instrument for this measure and will report data beginning in 2008.

**3.1.16** Percent of customers satisfied with the value for fee paid. (SP)  
(Budget and cost stated in absolute dollars)

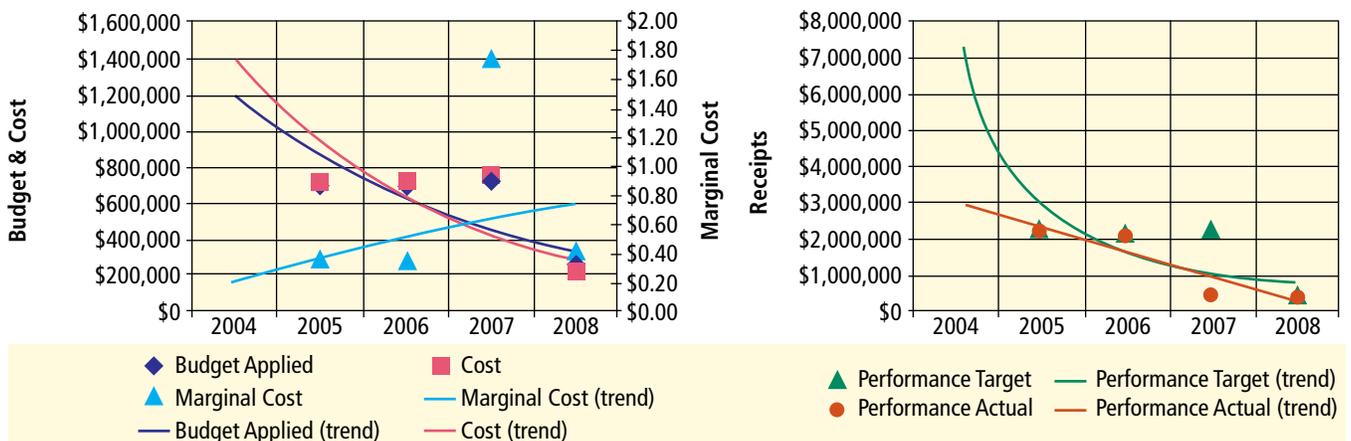
	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>	\$480,520	\$497,650	\$1,109,932	\$505,281	\$359,485	Exp. 0.0451
<b>Cost</b>	\$572,190	\$585,910	\$1,180,428	\$625,948	\$295,521	Exp. 0.1636
<b>Performance Target</b>	1,072	1,072	1,110	1,084	1,084	Power 0.2197
<b>Performance Actual</b>	1,072	1,072	1,047	1,084	1,084	Linear 0.1420
<b>Performance Percent</b>	85	85	83	86	86	
<b>Marginal Cost</b>	\$533.76	\$546.56	\$1,127.44	\$577.44	\$272.62	Exp. 0.1643



**Target Not Met** – In 2007, 86%, or 1,084 out of 1,261 customers, was satisfied with the value for fee paid. The result in 2007 is a 3% increase over 2006. The target for 2007 of 90% was overestimated.

**3.1.17** Percent of recreation fee program receipts spent on fee collection. (SP)  
(Budget and cost stated in absolute dollars)

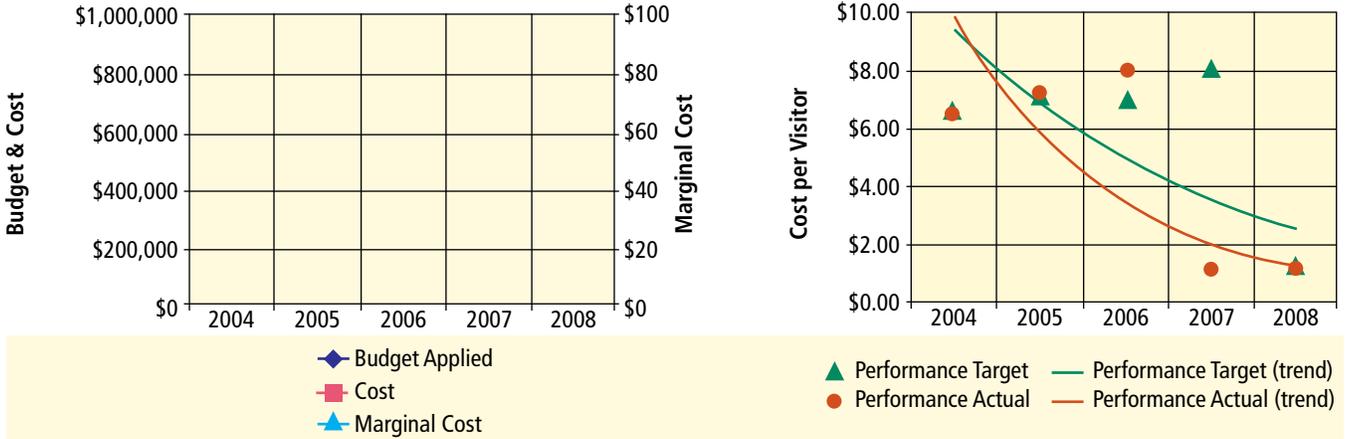
	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>		\$681,610	\$681,610	\$718,490	\$222,534	Exp. 0.5624
<b>Cost</b>		\$700,617	\$700,617	\$757,597	\$176,440	Exp. 0.5548
<b>Performance Target</b>		\$2,100,000	\$2,100,000	\$2,100,000	\$439,500	Power 0.7763
<b>Performance Actual</b>		\$2,100,000	\$2,100,000	\$439,500	\$439,500	Linear 0.8000
<b>Performance Percent</b>		15	15	3	3	
<b>Marginal Cost</b>		\$0.33	\$0.33	\$1.72	\$0.40	Power 0.1686



**Target Met** – In 2007, 3%, or \$439,500 out of \$14,000,000 in program receipts, was spent on fee collection. The measure uses a refined process to determine performance results beginning in 2007.

**3.1.18** Cost per visitor at developed recreational fee sites. (BUR/PART)  
*(Support measure – no cost will be shown.)*

	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>						
<b>Cost</b>						
<b>Performance Target</b>	\$6.40	\$7.00	\$7.00	\$8.00	\$1.14 Exp.	0.4087
<b>Performance Actual</b>	\$6.40	\$7.24	\$8.00	\$1.14	\$1.14 Exp.	0.6864
<b>Marginal Cost</b>						

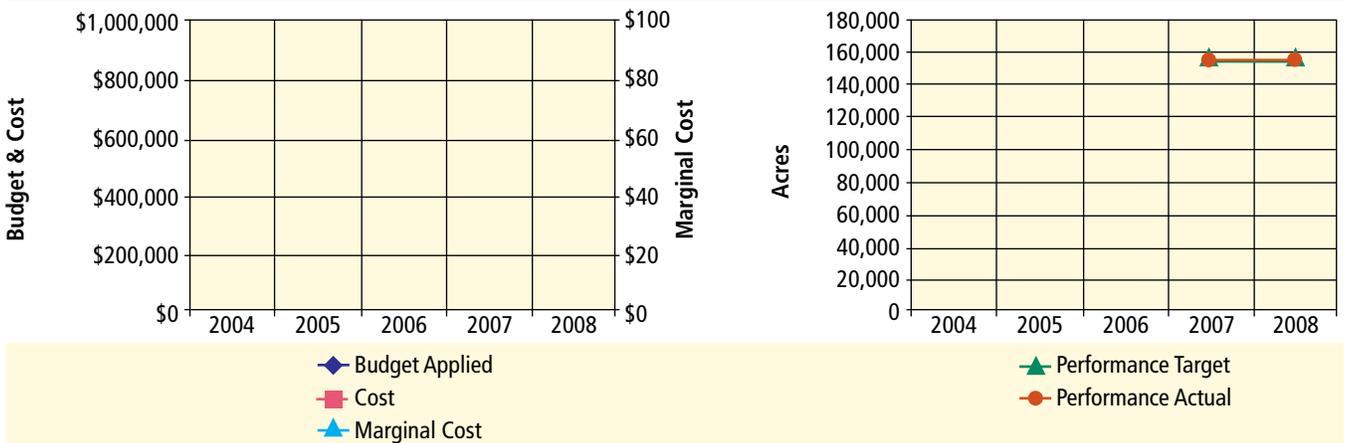


**Target Met** – In 2007, the cost per visitor at developed recreational fee sites is \$1.14. This measure uses a refined process to determine performance results beginning in 2007.

## Serving Communities

**4.1.01** Wildland fire: percent change from the 10-year average in the number of acres burned by unplanned and unwanted wildland fires on DOI lands. (SP)  
*(Support measure – no cost will be shown.)*

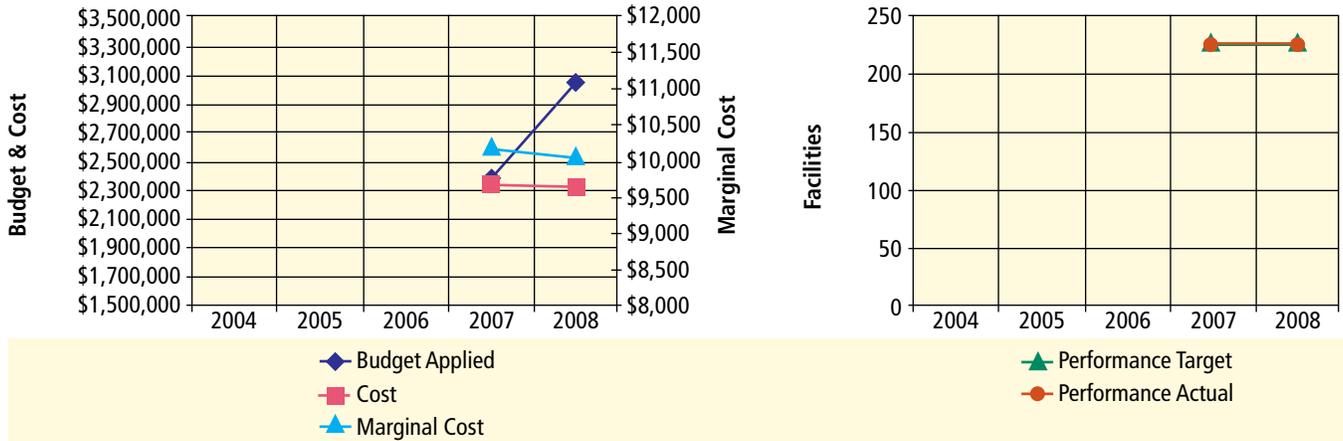
(new measure)	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>						
<b>Cost</b>						
<b>Performance Target</b>				153,606	153,606	N/A
<b>Performance Actual</b>				153,606	153,606	N/A
<b>Performance Percent</b>				-11	-11	
<b>Marginal Cost</b>						



**Target Met** – The 2007 baseline established for this measure is a decrease of 11%, or 153,606 out of 1,405,916 acres burned, from the 10-year average.

**4.1.02** 4.1.02 Law enforcement: percentage of facilities meeting the minimum departmental security guidelines. (SP)  
*(Budget and cost stated in absolute dollars)*

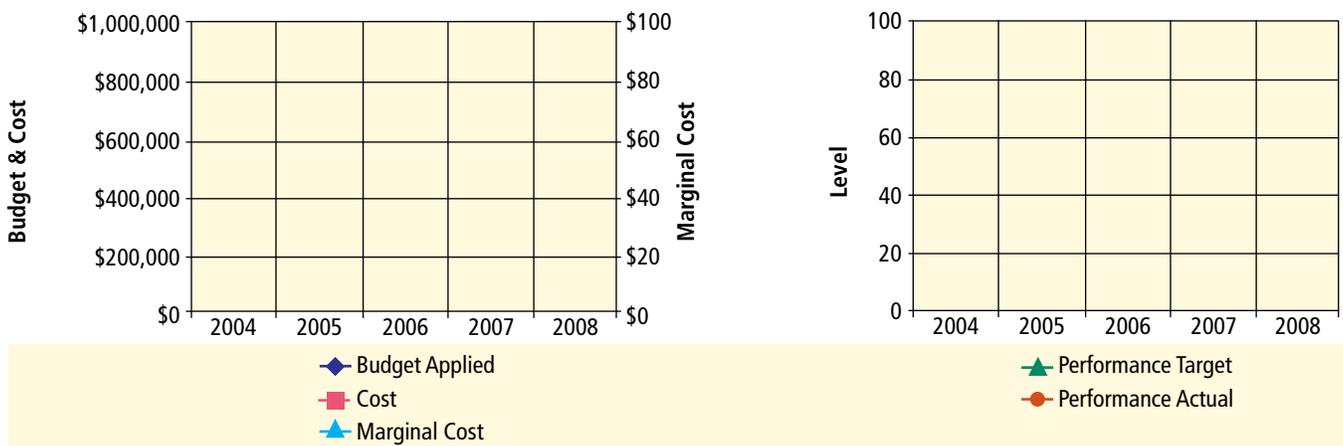
(new measure)	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>				\$2,386,967	\$3,066,200	N/A
<b>Cost</b>				\$2,354,798	\$2,327,185	N/A
<b>Performance Target</b>				230	230	N/A
<b>Performance Actual</b>				230	230	N/A
<b>Performance Percent</b>				100	100	
<b>Marginal Cost</b>				\$10,238.25	\$10,118.19	N/A



**Target Met** – In 2007, 100%, or 230 out of 230 facilities, met security guidelines. It is the goal of this measure to maintain the percent of facilities meeting guidelines at 100%.

**4.1.03** Law enforcement: level of emergency preparedness as measured by the Interior readiness (I-READ) index. (SP)  
*(Support measure – no cost will be shown.)*

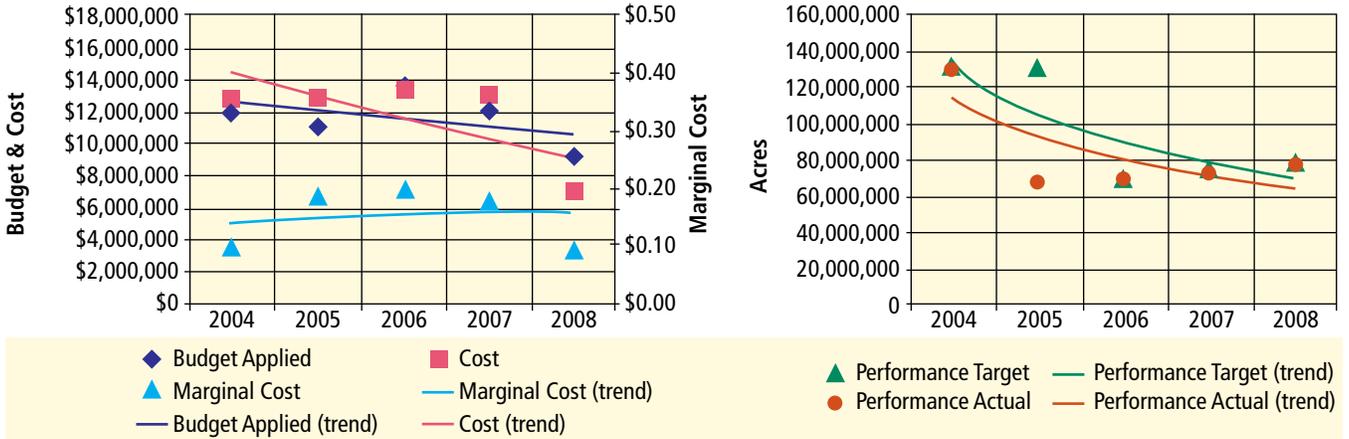
(new measure)	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>						
<b>Cost</b>						
<b>Performance Target</b>						
<b>Performance Actual</b>						
<b>Marginal Cost</b>						



**Target Not Met** – The I-READ Index is being defined by the Department of the Interior.

**4.1.04 Alaska land conveyances: percent of land patented to the state and Alaskan Native Corporations as required by statute. (BUR/PART)**  
*(Budget and cost stated in absolute dollars)*

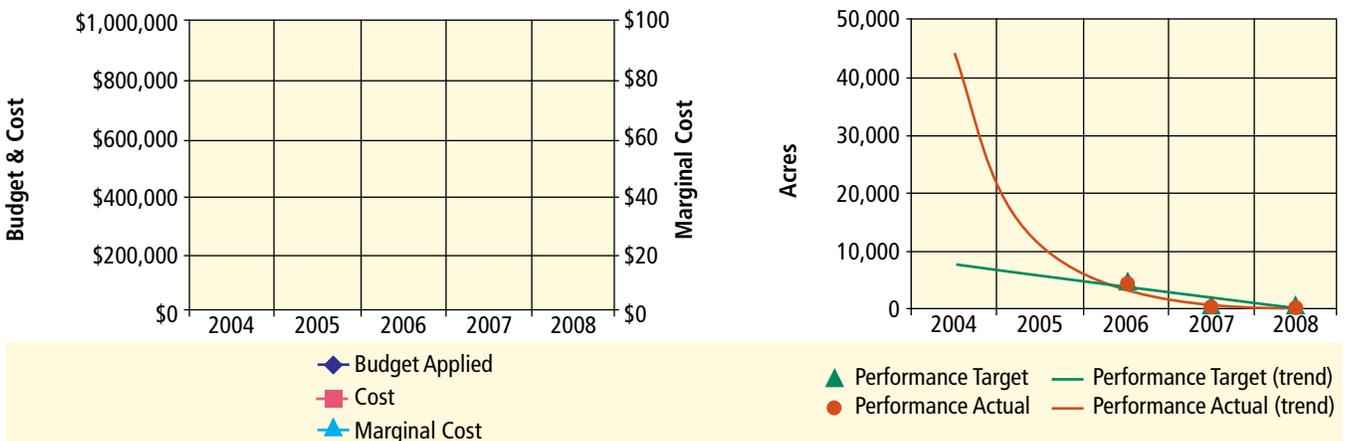
	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>	\$11,910,743	\$11,157,213	\$13,673,250	\$12,131,018	\$9,235,432	Exp. 0.2177
<b>Cost</b>	\$12,695,217	\$12,715,256	\$13,495,878	\$12,941,004	\$6,978,135	Exp. 0.4502
<b>Performance Target</b>	129,473,368	131,015,483	67,401,002	72,596,441	77,096,441	Log. 0.6974
<b>Performance Actual</b>	130,074,490	66,857,025	68,396,441	72,596,441	77,096,441	Log. 0.5723
<b>Performance Percent</b>	86	44	45	50	51	
<b>Marginal Cost</b>	\$0.10	\$0.19	\$0.20	\$0.18	\$0.09	Log. 0.0217



**Target Met** – The increase in performance in 2007 is a result of the Alaska Land Transfer Acceleration Act, which provided tools so that the Alaska Native Allotment Act, the Alaska Statehood Act, and the Alaska Native Claims Settlement Act, could be worked in concert in order to facilitate additional transfer of land.

**4.1.05 Percent of total land within SNPLMA boundary offered for sale or disposal under the Recreation and Public Purposes Act. (BUR/PART)**  
*(Support measure – no cost will be shown.)*

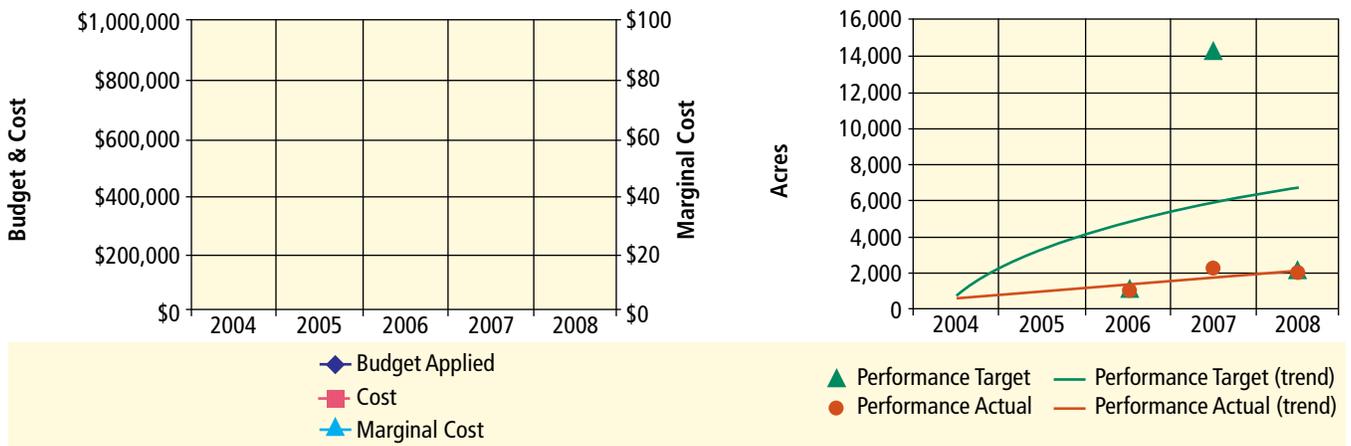
	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>						
<b>Cost</b>						
<b>Performance Target</b>			4,412	300	300	Linear 0.7500
<b>Performance Actual</b>			4,412	371	300	Exp. 0.8089
<b>Performance Percent</b>			13	1	1	
<b>Marginal Cost</b>						



**Target Met** – The Southern Nevada Public Lands Management Act legislation (as amended) identifies a specific amount of land that BLM is required to offer for sale upon request by a local government. The amount will vary each year. In 2007, 1%, or 371 out of 26,972 acres, was offered.

**4.1.06** Percent of parcels offered by a willing seller for acquisition by BLM that are acquired under the Southern Nevada Public Land Management Act. (BUR/PART)  
*(Support measure – no cost will be shown.)*

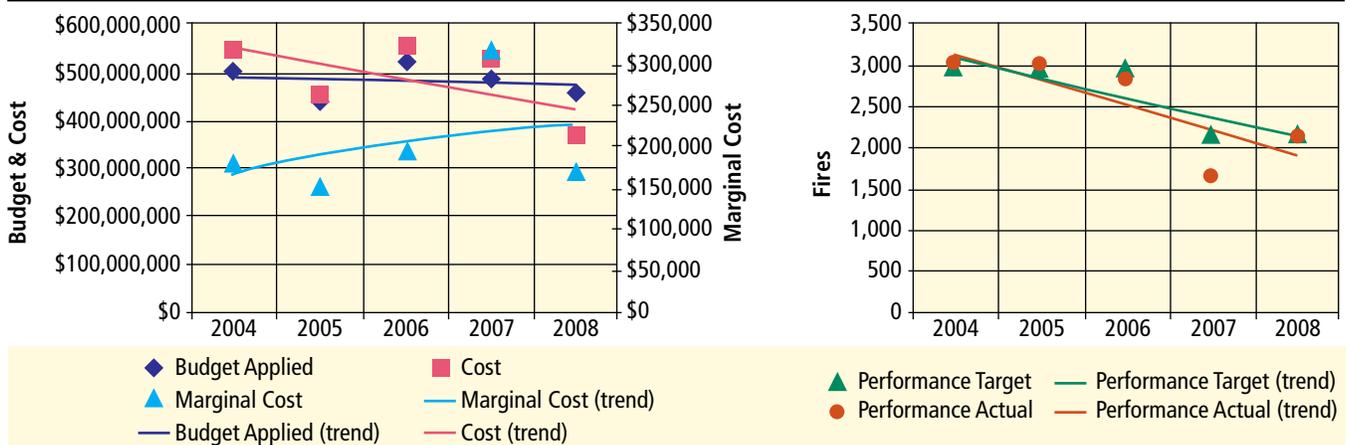
	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>						
<b>Cost</b>						
<b>Performance Target</b>			1,115	14,344	1,972	Exp. 0.0452
<b>Performance Actual</b>			1,115	2,146	1,972	Exp. 0.6409
<b>Performance Percent</b>			2	4	8	
<b>Marginal Cost</b>						



**Target Not Met** – A detailed selection process is used to recommend parcels for acquisition under the Southern Nevada Public Land Management Act. In 2007, 4%, or 2,146 out of 58,564 parcels, was acquired. Fewer parcels than anticipated were offered by a willing seller in 2007.

**4.1.08** Wildland fire: percent of unplanned and unwanted wildland fires on BLM land controlled during initial attack. (SP)  
*(Budget and cost stated in absolute dollars)*

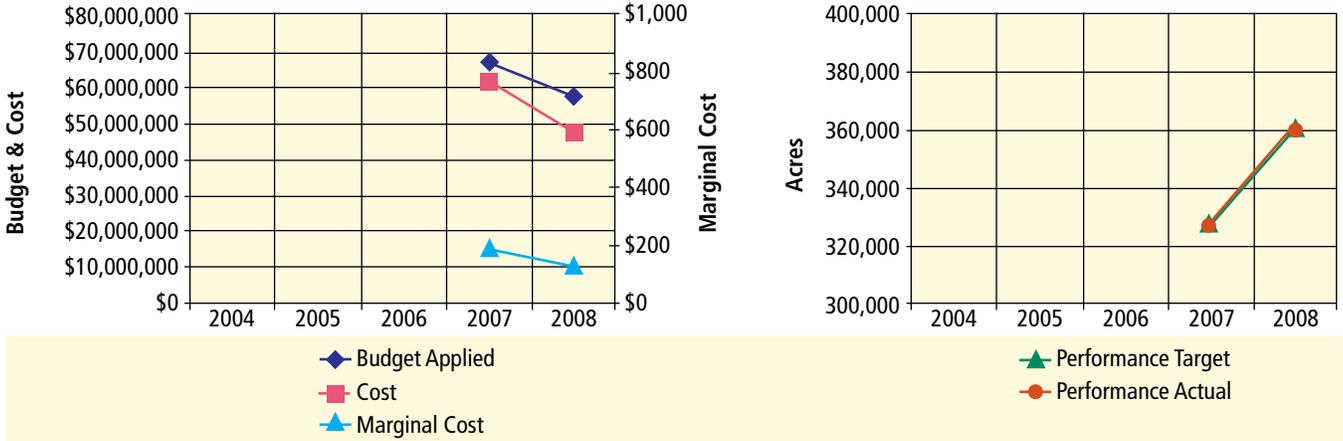
	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>	\$504,132,470	\$434,385,220	\$523,690,547	\$489,098,555	\$459,473,097	Log. 0.0253
<b>Cost</b>	\$547,159,381	\$452,267,396	\$553,203,213	\$523,563,031	\$366,013,440	Exp. 0.3554
<b>Performance Target</b>	2,936	2,936	2,936	2,143	2,143	Exp. 0.7500
<b>Performance Actual</b>	3,029	2,998	2,840	1,649	2,143	Linear 0.6537
<b>Performance Percent</b>	98	97	92	95	95	
<b>Marginal Cost</b>	\$180,640.27	\$150,856.37	\$194,789.86	\$317,503.35	\$170,794.89	Log. 0.1371



**Target Met** – Performance for this measure shows that 95%, or 1,649 out of 1,744, unplanned and unwanted wildland fires are controlled during initial attack. Performance for this measure has been above 90% each year since 2004. There was a 3% improvement in 2007.

**4.1.09** Wildland fire: percent of acres treated that achieve fire management objectives as identified in applicable management plans. (SP)  
*(Budget and cost stated in absolute dollars)*

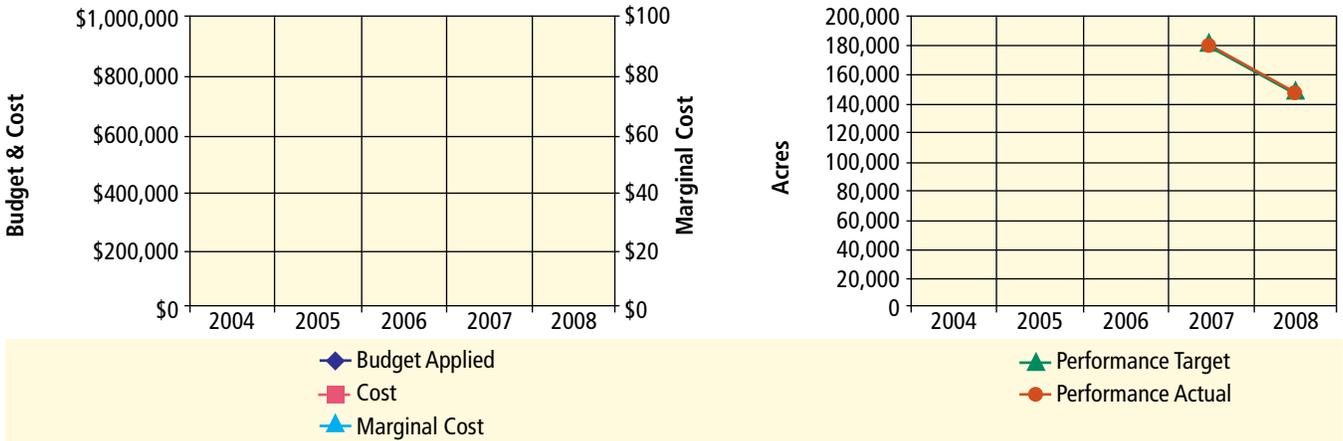
(new measure)	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>				\$67,165,564	\$57,056,560	N/A
<b>Cost</b>				\$61,916,157	\$46,269,287	N/A
<b>Performance Target</b>				329,035	360,000	N/A
<b>Performance Actual</b>				329,035	360,000	N/A
<b>Performance Percent</b>				66	90	
<b>Marginal Cost</b>				\$188.17	\$128.53	N/A



**Target Met** – This new measure establishes a baseline in 2007 of 66%, or 329,035 out of 495,251 acres, achieving fire management objectives.

**4.1.10** Wildland fire: number and percent of treated wildland-urban interface acres that are identified in community wildfire protection plans or other applicable collaboratively developed plans. (SP)  
*(Support measure – no cost will be shown.)*

(new measure)	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>						
<b>Cost</b>						
<b>Performance Target</b>				182,835	150,000	N/A
<b>Performance Actual</b>				182,835	150,000	N/A
<b>Performance Percent</b>				74	75	
<b>Marginal Cost</b>						



**Target Met** – This measure establishes a baseline in 2007 of 74%, or 182,835 out of 246,947 wildland-urban interface acres, identified in plans.

**4.1.11 Wildland fire: number of acres in wildland-urban interface treated per million dollars gross investment. (SP)**  
*(Support measure – no cost will be shown.)*

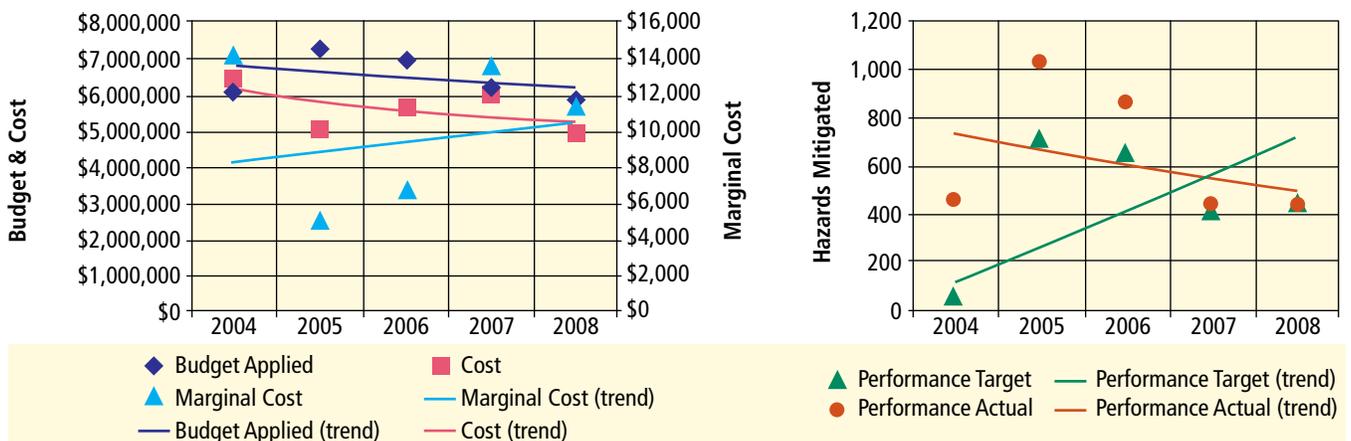
(new measure)	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>						
<b>Cost</b>						
<b>Performance Target</b>				3,546	3,383	N/A
<b>Performance Actual</b>				3,546	3,383	N/A
<b>Marginal Cost</b>						



**Target Met** – This measure establishes a baseline in 2007 of 3,546 acres, or 246,947 wildland-urban interface acres treated for \$69.65 million of gross investment.

**4.1.12 Percent of physical and chemical hazards mitigated within appropriate time to foster visitor or public safety. (SP)**  
*(Budget and cost stated in absolute dollars)*

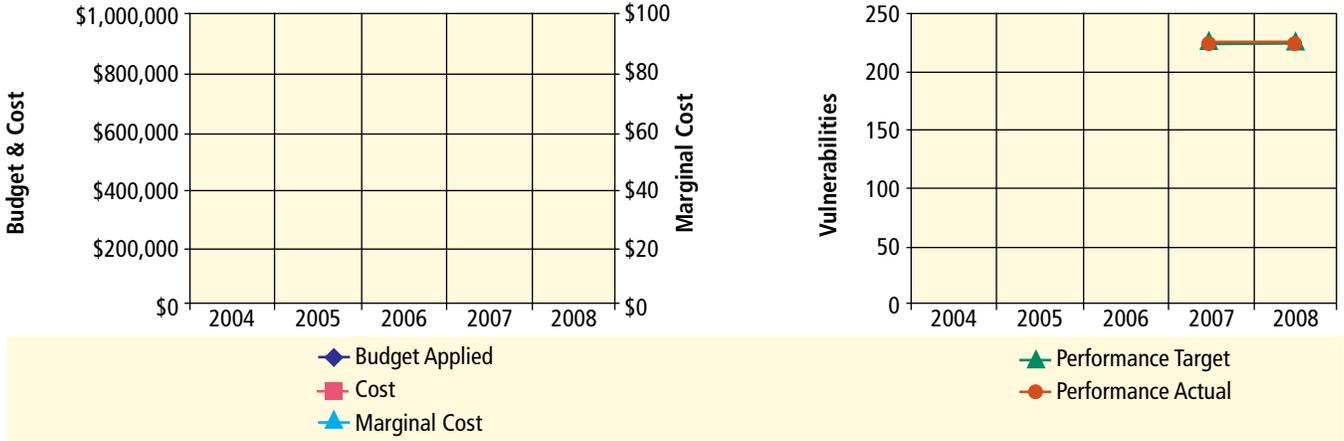
	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>	\$6,076,488	\$7,187,268	\$6,953,632	\$6,185,801	\$5,830,847	Exp. 0.1650
<b>Cost</b>	\$6,433,013	\$5,017,734	\$5,688,029	\$5,912,217	\$4,895,990	Log. 0.3466
<b>Performance Target</b>	59	718	649	410	436	Power 0.4915
<b>Performance Actual</b>	461	1,029	861	436	436	Exp. 0.1355
<b>Performance Percent</b>	78	97	90	93	93	
<b>Marginal Cost</b>	\$13,954.47	\$4,876.32	\$6,606.31	\$13,560.13	\$11,229.33	Exp. 0.0395



**Target Met** – In 2007, 93%, or 436 out of 468 physical and chemical hazards, was mitigated within appropriate time. BLM field offices are responding to an increased number of emergencies and time-critical removals.

**4.1.13** Law enforcement: percent change in physical security vulnerabilities identified at DOI facilities. (SP)  
 (Support measure – no cost will be shown.)

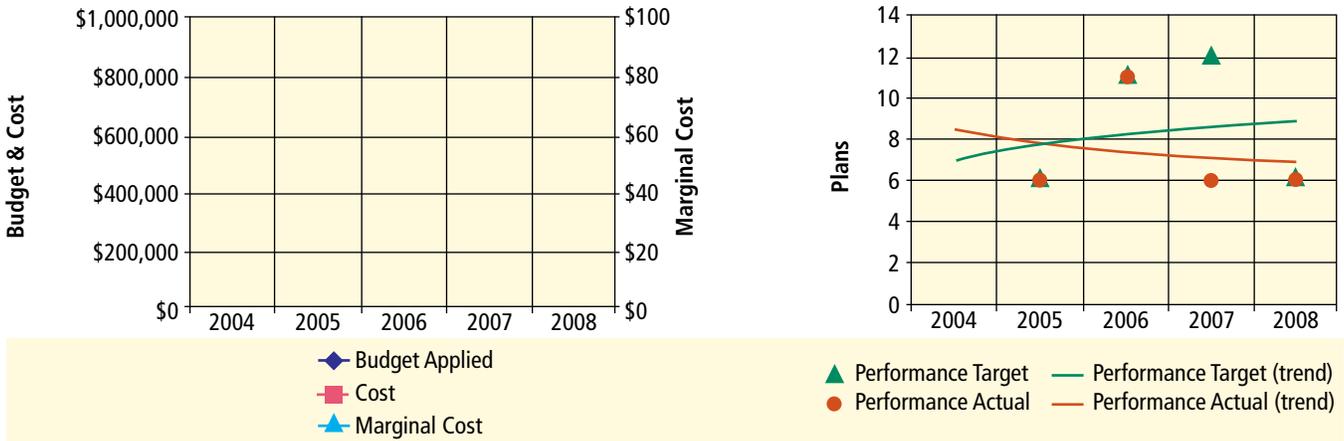
(new measure)	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>						
<b>Cost</b>						
<b>Performance Target</b>				230	230	N/A
<b>Performance Actual</b>				230	230	N/A
<b>Performance Percent</b>				100	100	



**Target Met** – In 2007, 100%, or 230 out of 230 physical security vulnerabilities, was reduced. It is the goal of this measure to maintain performance at 100% reduction of vulnerabilities.

**4.1.14** Percent of plans completed within 4 years of start. (BUR/PART)  
 (Support measure – no cost will be shown.)

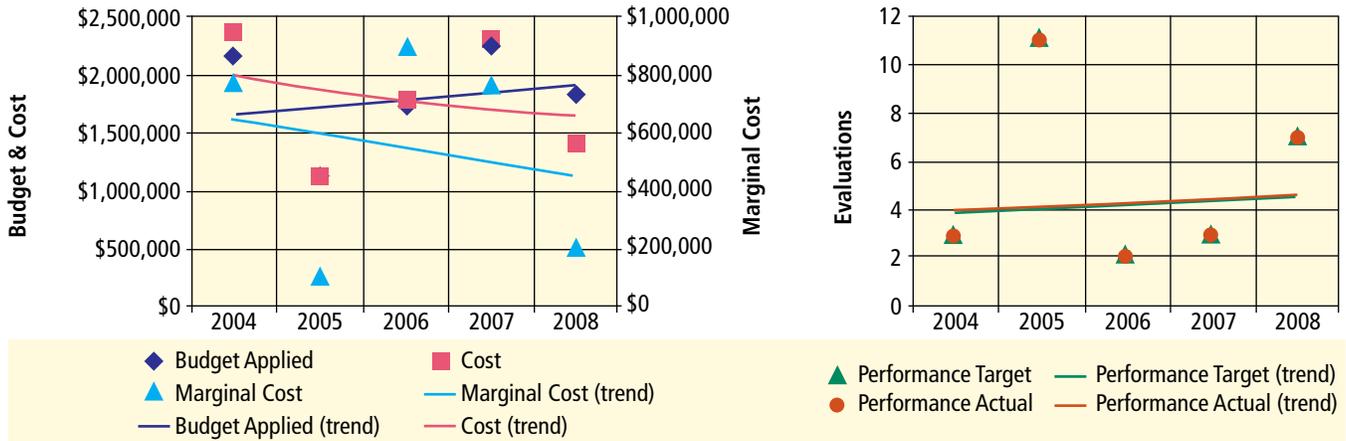
	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>						
<b>Cost</b>						
<b>Performance Target</b>		6	11	12	6	Power 0.0282
<b>Performance Actual</b>		6	11	6	6	Log. 0.1137
<b>Performance Percent</b>		55	55	30	75	



**Target Not Met** – In 2007, 30%, or 6 out of 20 plans, was completed within 4 years of start. The planning process involves consultation, coordination, and extensive public involvement to resolve public land management issues. These collaborative efforts affected plan completion times.

**4.1.15** Number of resource management plan evaluations completed. (BUR)  
*(Budget and cost stated in absolute dollars)*

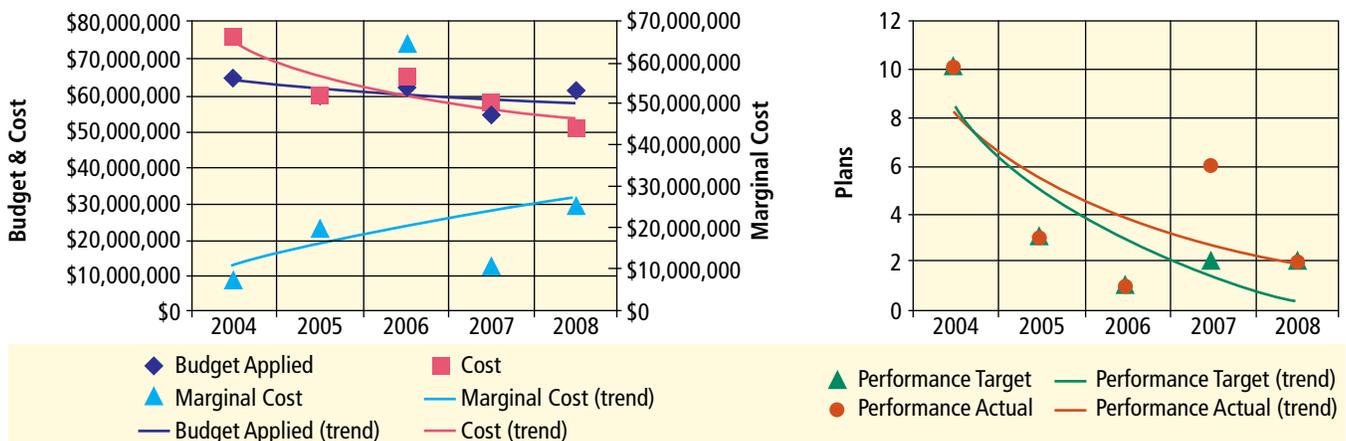
	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>	\$2,142,473	\$1,125,943	\$1,720,694	\$2,228,617	\$1,816,789	Exp. 0.0422
<b>Cost</b>	\$2,333,445	\$1,124,926	\$1,774,666	\$2,283,058	\$1,412,353	Log. 0.0802
<b>Performance Target</b>	3	11	2	3	7	Exp. 0.0080
<b>Performance Actual</b>	3	11	2	3	7	Exp. 0.0080
<b>Marginal Cost</b>	\$777,815	\$102,266	\$887,333	\$761,019	\$201,765	Linear 0.0458



**Target Met** – Plan evaluations are scheduled every 5 years. A large number of plans completed in the same year would be scheduled for evaluation at the same 5-year time period. The performance data in this chart shows a dramatic increase/decrease in evaluations between years. The plan evaluations shown in 2007 coincide with the cyclical schedule.

**4.1.16** Number of resource management plans/environmental impact statements completed. (BUR)  
*(Budget and cost stated in absolute dollars)*

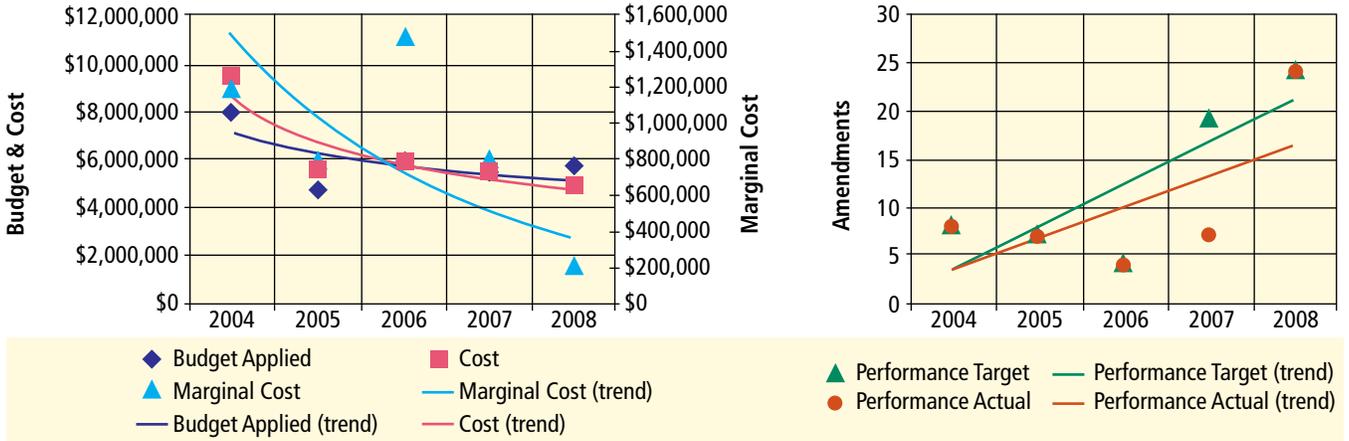
	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>	\$64,351,830	\$58,738,964	\$61,054,670	\$53,906,211	\$60,561,441	Log. 0.3710
<b>Cost</b>	\$74,691,313	\$58,924,307	\$64,354,496	\$57,523,693	\$49,675,577	Log. 0.7921
<b>Performance Target</b>	10	3	1	2	2	Log. 0.7569
<b>Performance Actual</b>	10	3	1	6	2	Log. 0.4692
<b>Marginal Cost</b>	\$7,469,131	\$19,641,436	\$64,354,496	\$9,587,282	\$24,837,789	Power 0.1882



**Target Not Met** – In 2007, six resource management plans were completed. These planning efforts have been ongoing for 1-5 years. The funding shown in any one year supports all of the ongoing planning workloads and not just the plans completed during that year.

**4.1.17** Number of resource management plan/environmental impact statement amendments completed. (BUR)  
*(Budget and cost stated in absolute dollars)*

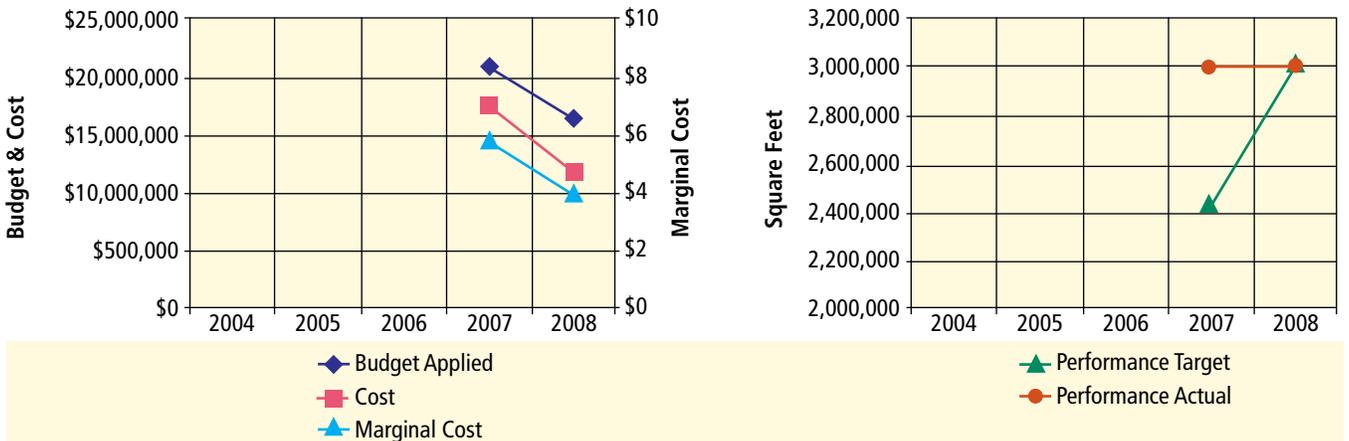
	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>	\$8,066,314	\$4,733,730	\$5,747,989	\$5,357,732	\$5,766,722	Log. 0.4305
<b>Cost</b>	\$9,528,614	\$5,489,423	\$5,878,298	\$5,511,065	\$4,935,418	Power 0.7975
<b>Performance Target</b>	8	7	4	19	24	Linear 0.6514
<b>Performance Actual</b>	8	7	4	7	24	Linear 0.4031
<b>Marginal Cost</b>	\$1,191,077	\$784,203	\$1,469,574	\$787,295	\$205,642	Exp. 0.5253



**Target Met** – Performance for this measure is based on the 10-year planning schedule. Amendments can cross years but typically require fewer years to complete than a resource management plan. The funding and number of amendments completed each year will vary to meet the planning schedule.

**4.1.18** Maintenance: number of square feet of buildings maintained in adequate condition, determined by FCI<0.15, at nonrecreation sites. (BUR)  
*(Budget and cost stated in absolute dollars)*

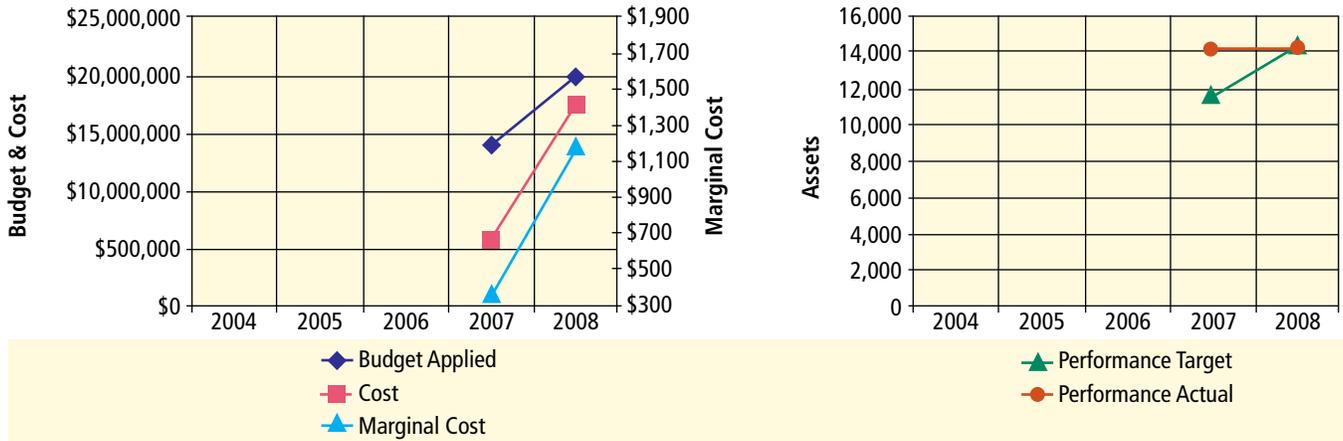
(new measure)	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>				\$21,244,939	\$16,976,759	N/A
<b>Cost</b>				\$17,617,600	\$11,696,785	N/A
<b>Performance Target</b>				2,459,990	3,000,073	N/A
<b>Performance Actual</b>				3,000,073	3,000,073	N/A
<b>Marginal Cost</b>				\$5.87	\$3.90	N/A



**Target Met** – In 2007, 97%, or 3,000,073 out of 3,085,585 square feet of buildings, was maintained in adequate condition. The goal is to maintain 97% of the square feet of buildings annually.

**4.1.19** Maintenance: number of nonbuilding assets maintained in adequate condition, determined by FCI<0.15, at nonrecreation sites. (BUR)  
*(Budget and cost stated in absolute dollars)*

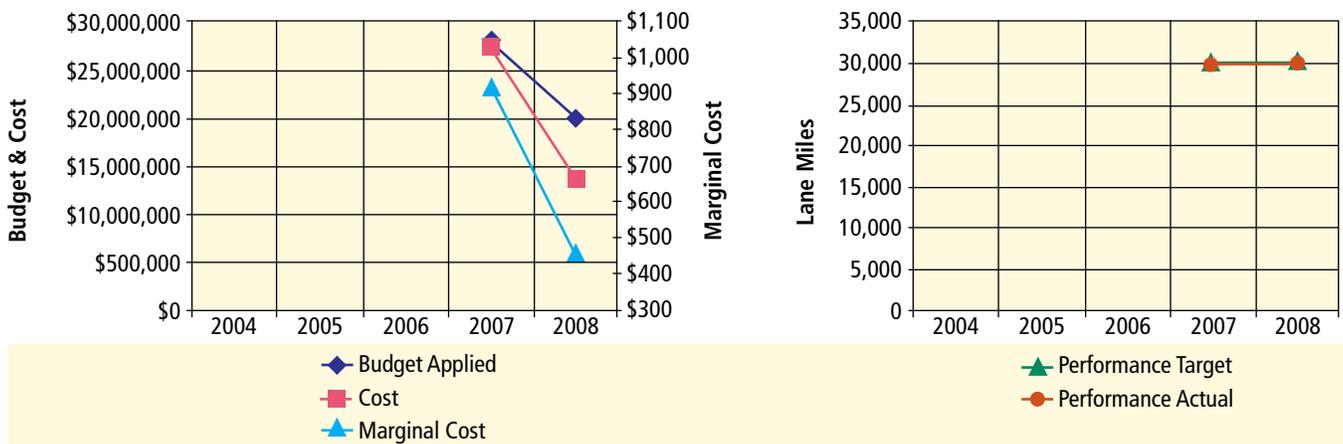
(new measure)	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>				\$13,977,280	\$20,072,243	N/A
<b>Cost</b>				\$5,302,151	\$16,852,534	N/A
<b>Performance Target</b>				11,407	14,174	N/A
<b>Performance Actual</b>				14,174	14,174	N/A
<b>Marginal Cost</b>				\$374	\$1,189	N/A



**Target Met** – In 2007, 95%, or 14,174 out of 14,970 nonbuilding assets, was maintained. The goal is to maintain 95% of nonbuilding assets annually.

**4.1.20** Maintenance: number of lane miles of roads maintained in adequate condition. (BUR)  
*(Budget and cost stated in absolute dollars)*

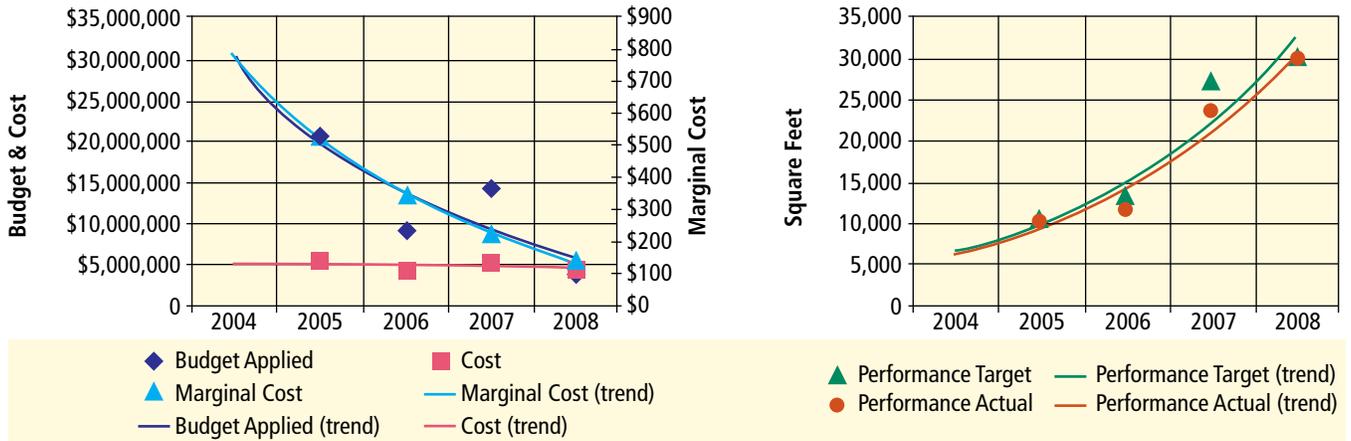
(new measure)	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>				\$27,928,875	\$19,986,547	N/A
<b>Cost</b>				\$27,007,496	\$13,600,714	N/A
<b>Performance Target</b>				29,500	29,500	N/A
<b>Performance Actual</b>				29,500	29,500	N/A
<b>Marginal Cost</b>				\$916	\$461	N/A



**Target Met** – This new measure establishes a baseline in 2007 of 29,500 lane miles maintained in adequate condition.

**4.1.21** Infrastructure improvement: number of square feet of buildings constructed at nonrecreation sites. (BUR)  
*(Budget and cost stated in absolute dollars)*

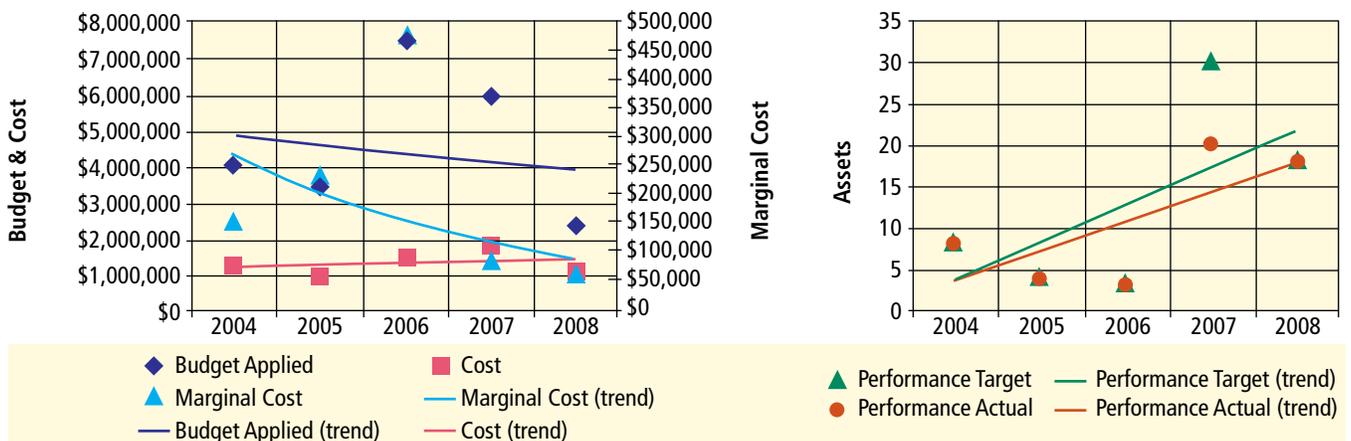
	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>		\$20,451,622	\$9,556,746	\$13,990,363	\$3,704,737	Log. 0.7076
<b>Cost</b>		\$5,149,376	\$4,079,069	\$5,066,749	\$4,455,339	Log. 0.1056
<b>Performance Target</b>		10,000	12,881	27,230	30,000	Exp. 0.9192
<b>Performance Actual</b>		10,000	11,760	23,471	30,000	Exp. 0.9417
<b>Marginal Cost</b>		\$515	\$347	\$216	\$149	Log. 0.9963



**Target Met** – The BLM maintains a 5-year plan for construction projects. Funding and results are based on the actual square feet of planned projects, which will vary each year. In 2007, 23,471 square feet of buildings, was constructed.

**4.1.22** Infrastructure improvement: number of nonbuilding assets constructed at nonrecreation sites (i.e., roads, bridges, etc.). (BUR)  
*(Budget and cost stated in absolute dollars)*

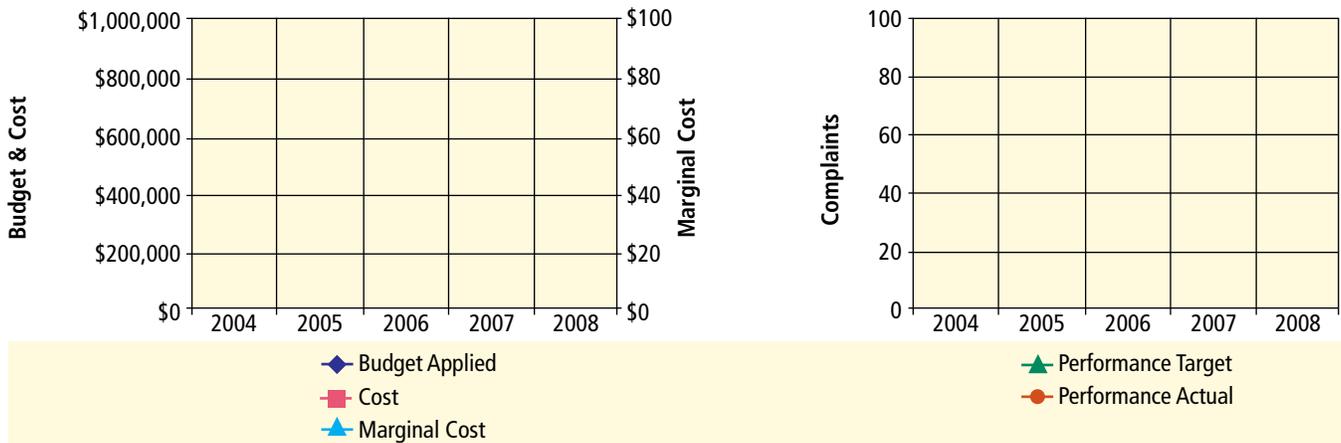
	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>	\$4,087,970	\$3,455,232	\$7,487,609	\$5,934,607	\$2,390,267	Exp. 0.0351
<b>Cost</b>	\$1,221,450	\$920,736	\$1,426,438	\$1,756,176	\$1,085,291	Log. 0.0916
<b>Performance Target</b>	8	4	3	30	18	Linear 0.4076
<b>Performance Actual</b>	8	4	3	20	18	Linear 0.5159
<b>Marginal Cost</b>	\$152,681	\$230,184	\$475,479	\$87,809	\$60,294	Exp. 0.3031



**Target Not Met** – The BLM maintains a 5-year plan for construction projects. Funding and results are based on actual planned projects, which will vary each year. In 2007, 20 nonbuilding assets were constructed.

**4.1.23** Percent of open complaints received from property owners, concerning DOI actions affecting status of their private property, resolved within 1 year. (SP)  
(Support measure – no cost will be shown.)

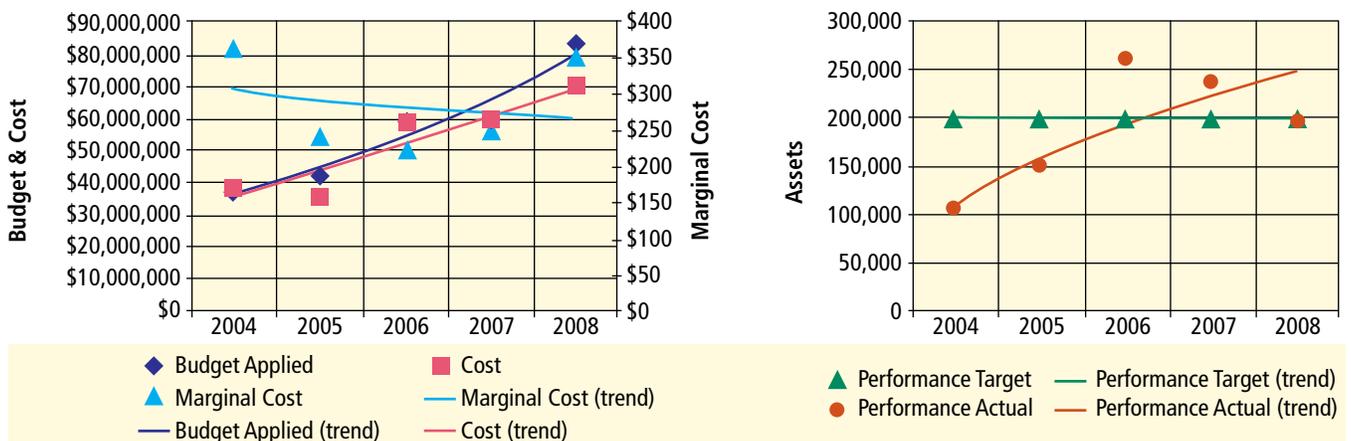
(new measure)	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>						
<b>Cost</b>						
<b>Performance Target</b>						
<b>Performance Actual</b>						
<b>Marginal Cost</b>						



**Target Met** – In 2007, no open complaints were received by the lands and realty staff.

**4.1.24** Number of public land title records posted on the Internet to assist title, survey, historical, and genealogical research and retrieval. (BUR)  
(Budget and cost stated in absolute dollars)

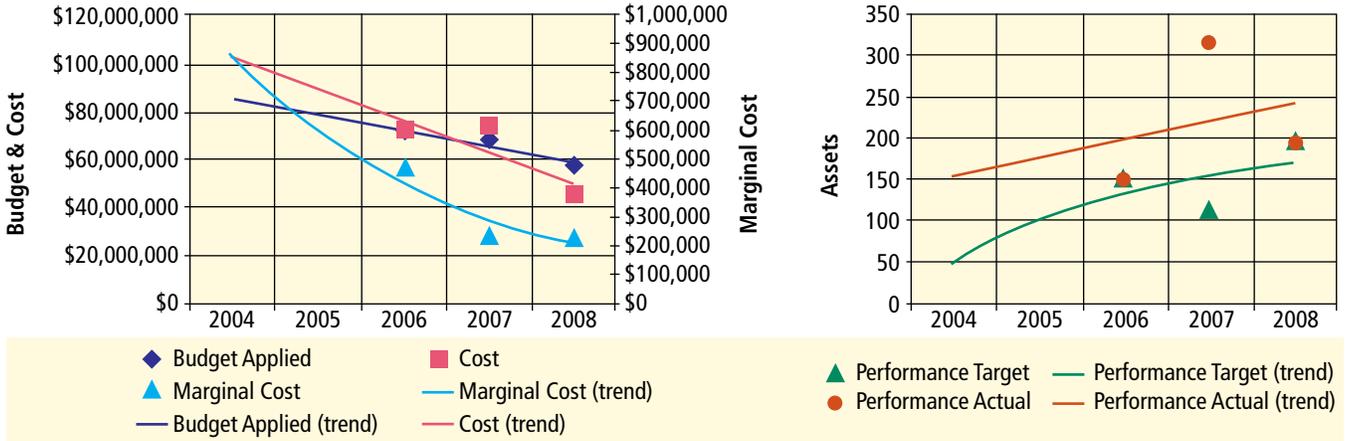
	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>	\$38,295,727	\$41,950,320	\$58,640,777	\$59,293,709	\$83,625,815	Exp. 0.9368
<b>Cost</b>	\$38,348,184	\$36,198,957	\$58,264,525	\$58,918,874	\$70,192,374	Linear 0.8749
<b>Performance Target</b>	200,000	200,000	200,000	200,000	200,000	Linear 0.0000
<b>Performance Actual</b>	106,299	150,151	260,397	238,124	200,000	Power 0.7268
<b>Marginal Cost</b>	\$361	\$241	\$224	\$247	\$351	Log. 0.0656



**Target Met** – Performance for this measure shows an improvement from 2004 of the number of records posted on the Internet. The goal is to post a minimum of 200,000 records annually. In 2007, 238,124 records were posted.

**4.1.25** Percent of survey projects of Federal and Indian trust lands that are funded. (BUR/PART)  
*(Budget and cost stated in absolute dollars)*

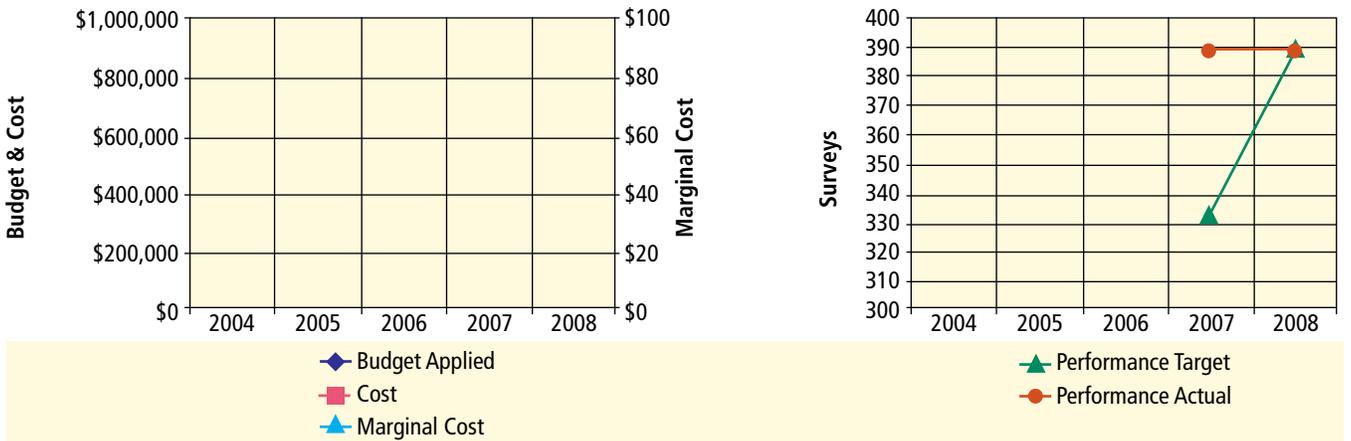
	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>			\$70,514,480	\$68,685,550	\$57,471,493	Linear 0.9348
<b>Cost</b>			\$71,419,299	\$73,878,491	\$45,276,065	Linear 0.8320
<b>Performance Target</b>			151	113	195	Log. 0.4307
<b>Performance Actual</b>			151	314	195	Exp. 0.1184
<b>Performance Percent</b>			11	14	14	
<b>Marginal Cost</b>			\$472,975.49	\$235,281.82	\$232,184.95	Exp. 0.7640



**Target Met** – In 2007, 14%, or 314 out of 2,176 survey projects, was funded. The cost of each project varies with the size of the project.

**4.1.26** Percent of cadastral surveys approved within 18 months of the funding date. (BUR/PART)  
*(Support measure – no cost will be shown.)*

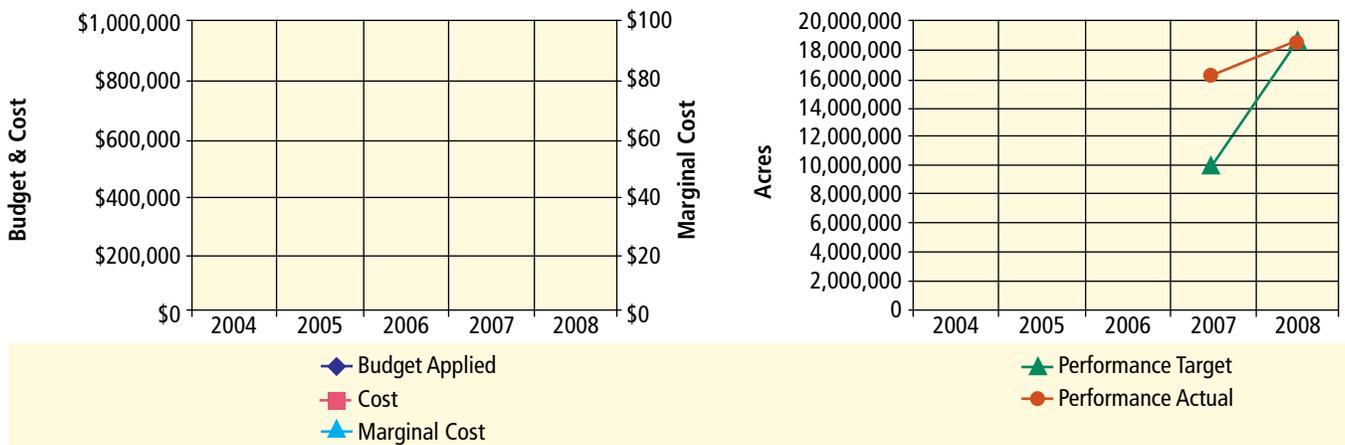
(new measure)	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>						
<b>Cost</b>						
<b>Performance Target</b>				332	389	N/A
<b>Performance Actual</b>				389	389	N/A
<b>Performance Percent</b>				63	63	
<b>Marginal Cost</b>						



**Target Met** – In 2007, 63%, or 389 out of 615 surveys, was completed within the 18-month timeframe. This measure tracks BLM’s ability to meet the needs of cadastral survey customers by completing surveys more timely. No lands actions can occur until a survey is approved.

**4.1.27** Percent of land processed under interim conveyance, tentative authorization, relinquishments, and rejections to the state and Alaskan Native Corporations. (BUR)  
*(Support measure – no cost will be shown.)*

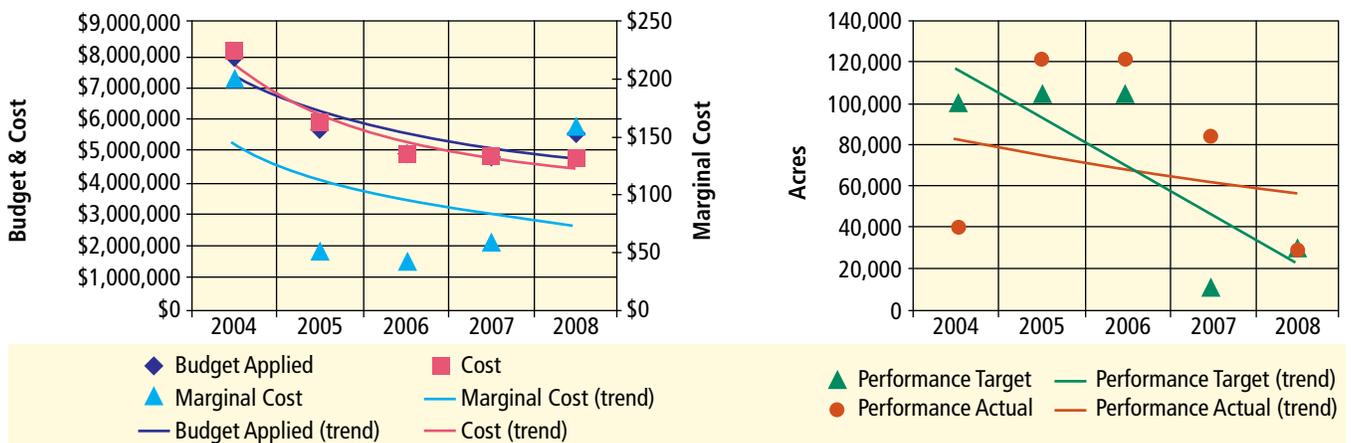
(new measure)	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>						
<b>Cost</b>						
<b>Performance Target</b>				9,900,000	18,603,000	N/A
<b>Performance Actual</b>				16,359,196	18,603,000	N/A
<b>Performance Percent</b>				23	26	
<b>Marginal Cost</b>						



**Target Met** – This new measure established a baseline in 2007 for the interim conveyance and tentative authorization in transferring lands to the State and Alaskan Native Corporations. The 2007 performance for this measure represents 23%, or 16,359,196 out of 71,550,000, acres of interim conveyance and tentative authorization relinquishments and rejections. The goal is to process 100% of the interim conveyance and tentative authorization workloads by 2012.

**4.1.28** Acreage of land disposals increased and conveyances completed outside Alaska. (BUR/PART)  
*(Budget and cost stated in absolute dollars)*

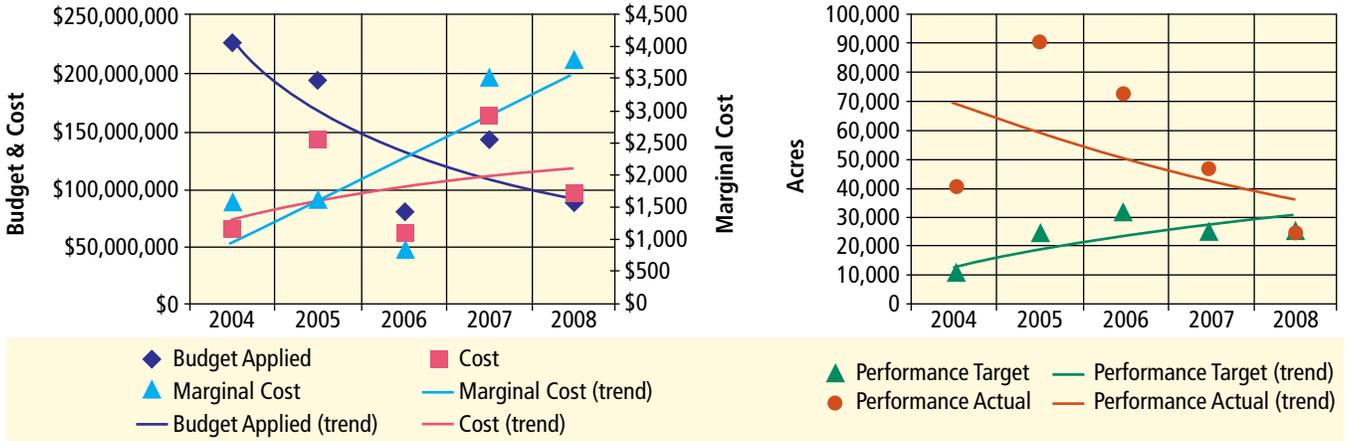
	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>	\$7,822,254	\$5,639,230	\$4,985,529	\$4,786,350	\$5,471,486	Log. 0.7414
<b>Cost</b>	\$8,070,927	\$5,792,440	\$4,858,413	\$4,717,397	\$4,741,290	Power 0.9245
<b>Performance Target</b>	100,000	105,000	105,000	11,500	30,000	Linear 0.6513
<b>Performance Actual</b>	40,200	121,046	121,788	84,363	30,000	Exp. 0.0538
<b>Marginal Cost</b>	\$201	\$48	\$40	\$56	\$158	Log. 0.1482



**Target Met** – Land disposals and conveyances may span several years. The funding shown each year supports the ongoing conveyance actions and not just the actions completed during the year.

**4.1.29** Number and acreage of land exchanges and acquisitions increased to improve land tenure distribution. (BUR/PART)  
*(Budget and cost stated in absolute dollars)*

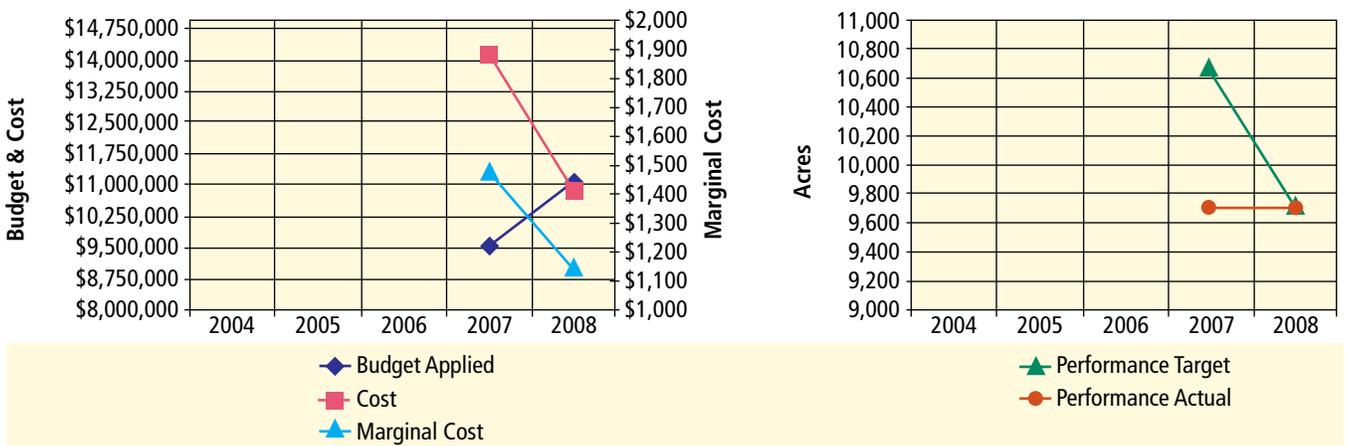
	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq	
<b>Budget Applied</b>	\$225,467,851	\$193,077,282	\$79,978,289	\$141,874,520	\$87,125,763	Log.	0.7201
<b>Cost</b>	\$63,080,087	\$146,170,159	\$60,530,041	\$163,250,360	\$95,759,959	Power	0.1493
<b>Performance Target</b>	10,255	23,360	31,125	25,000	25,000	Power	0.6833
<b>Performance Actual</b>	40,712	90,655	72,887	46,560	25,000	Exp.	0.2632
<b>Marginal Cost</b>	\$1,549	\$1,612	\$830	\$3,506	\$3,830	Linear	0.5965



**Target Met** – Southern Nevada Public Land Management Act exchanges and acquisitions are included in this measure and account for the large amount of funding in 2004 and 2005. Exchanges and acquisitions may span several years. Performance for this measure reflects the acreage involved in each action and will vary each year as exchanges and acquisitions are completed.

**4.1.30** Percentage of total acreage of land sales offered by competitive or modified competitive means. (BUR/ PART)  
*(Budget and cost stated in absolute dollars)*

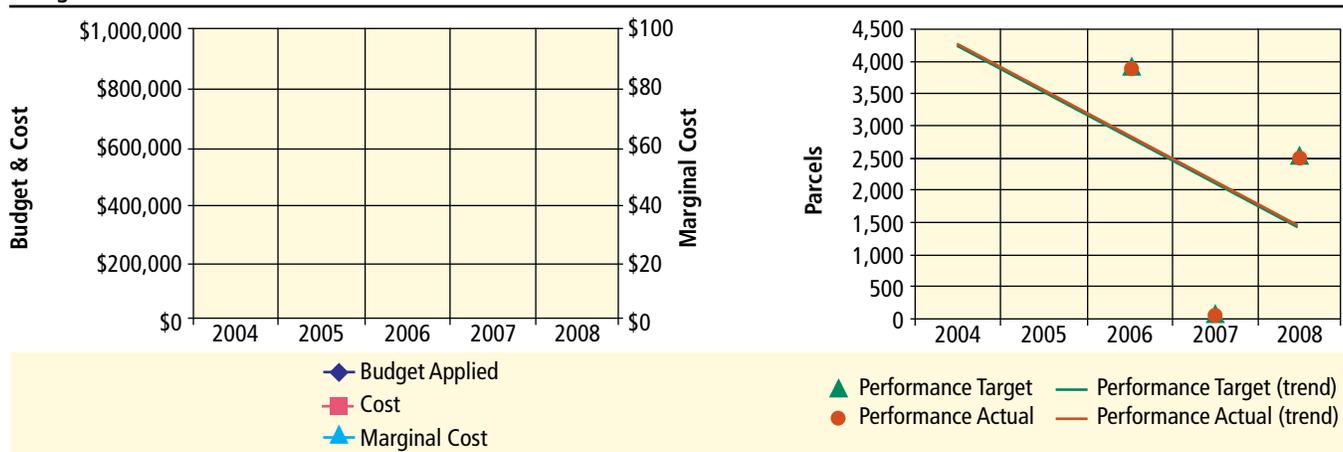
(new measure)	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>				\$9,554,867	\$11,028,027	N/A
<b>Cost</b>				\$14,072,059	\$10,904,679	N/A
<b>Performance Target</b>				10,664	9,694	N/A
<b>Performance Actual</b>				9,694	9,694	N/A
<b>Performance Percent</b>				82	82	
<b>Marginal Cost</b>				\$1,451.63	\$1,124.89	N/A



**Target Not Met** – The performance for this measure shows that 82%, or 9,694 out of 11,849 total land sales, is offered by competitive means. Performance for this measure is based on the acres of individual sales and will vary between years.

**4.1.31** Percent of Southern Nevada Public Land Management Act parcels offered for sale within 12 months of nomination. (BUR/PART)  
*(Support measure – no cost will be shown.)*

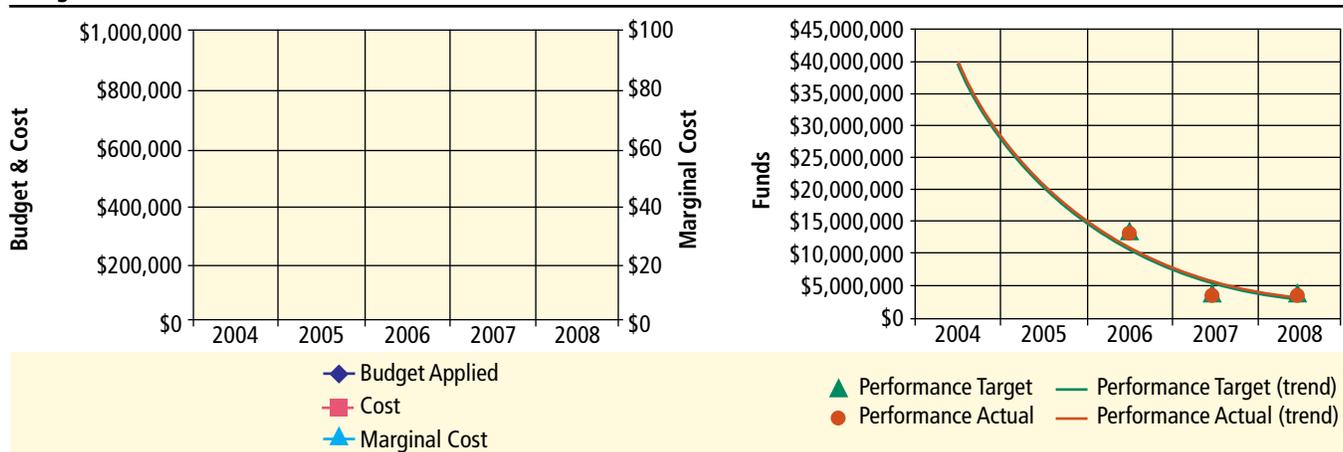
	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>						
<b>Cost</b>						
<b>Performance Target</b>			3,907	40	2,500	Linear 0.1292
<b>Performance Actual</b>			3,907	46	2,500	Linear 0.1296
<b>Performance Percent</b>			12	100	100	



**Target Met** – Local governments nominate Federal land parcels for sale based on community needs. The BLM offers the parcels through competitive land sales. The number of parcels nominated each year will vary. In 2007, 100%, or 46 out of 46 acres, was offered to meet the goal.

**4.1.32** Percent of funds expended on acquisitions by BLM from willing sellers within 2 years of approved Southern Nevada Public Land Management Act funding availability. (BUR/PART)  
*(Support measure – no cost will be shown.)*

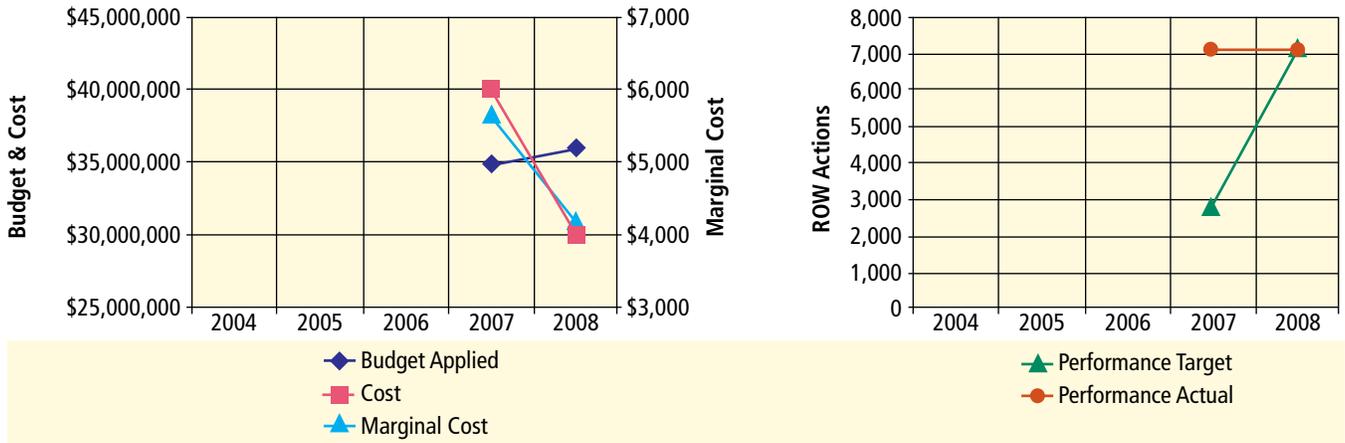
	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>						
<b>Cost</b>						
<b>Performance Target</b>			\$13,590,000	\$3,850,056	\$3,758,469	Exp. 0.7640
<b>Performance Actual</b>			\$13,590,000	\$3,758,469	\$3,758,469	Exp. 0.7500
<b>Performance Percent</b>			19	10	10	



**Target Not Met** – The performance for this measure shows the timely expenditure of funds for acquisitions to meet goals legislated to promote preservation of values contributing to public enjoyment and access. A collaborative process is used for selection of acquisitions. In 2007, 10%, or \$3,758,469 out of \$38,786,715 of funds, was expended. The target was overestimated by 3%.

**4.1.33** Number of rights-of-way actions completed to provide for use of public lands. (BUR)  
*(Budget and cost stated in absolute dollars)*

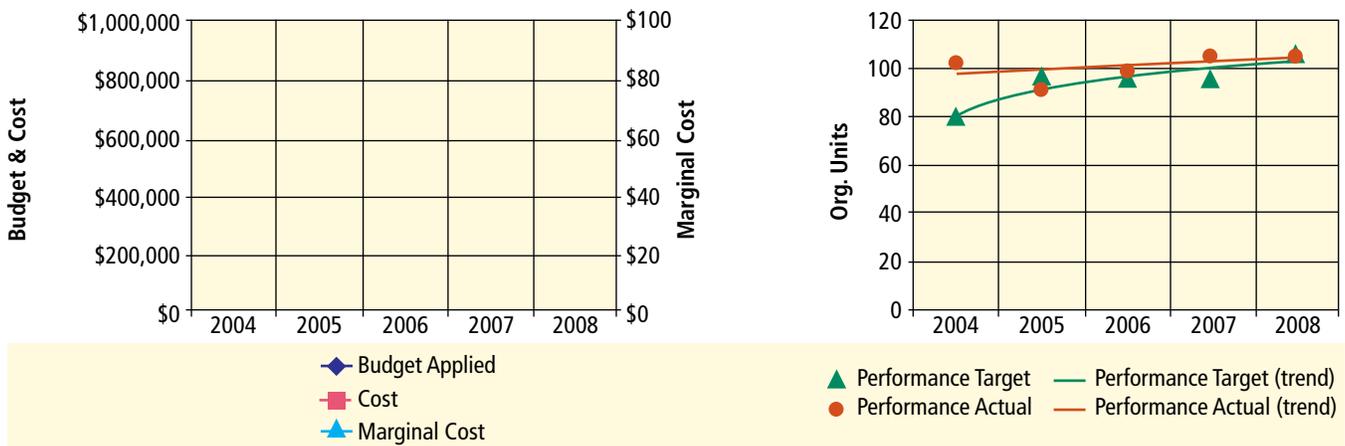
(new measure)	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>				\$34,754,854	\$36,035,079	N/A
<b>Cost</b>				\$39,970,418	\$29,578,291	N/A
<b>Performance Target</b>				2,755	7,140	N/A
<b>Performance Actual</b>				7,140	7,140	N/A
<b>Marginal Cost</b>				\$5,598	\$4,143	N/A



**Target Met** – The performance for this measure shows a total of 7,140 rights-of-way actions completed in 2007. The number of requests for rights-of-way related to energy development continues to increase.

**4.1.34** Facility compliance: increase the percentage of BLM organizational units rated in good safety, health, and environmental condition (CASHE). (BUR)  
*(Support measure – no cost will be shown.)*

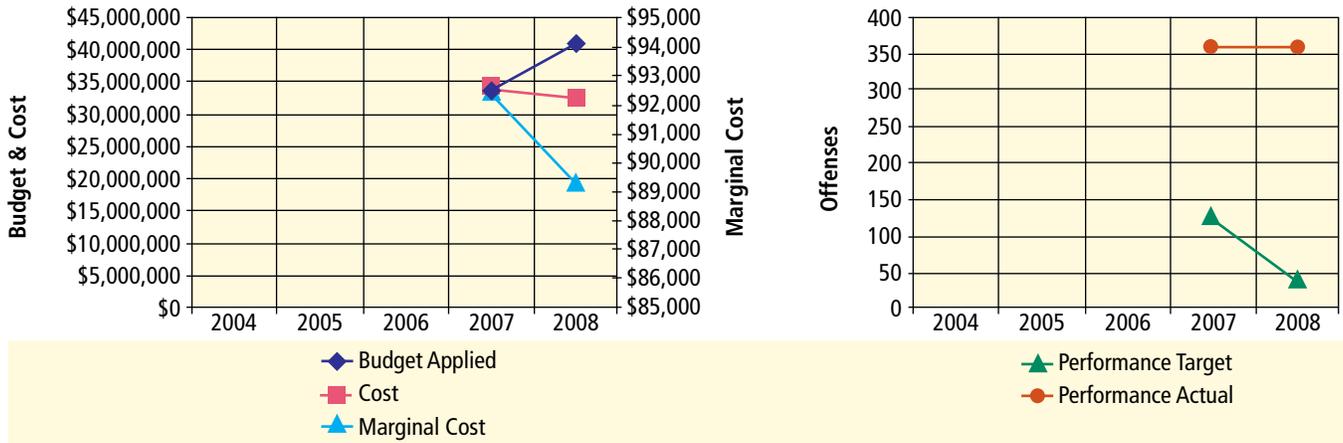
	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>						
<b>Cost</b>						
<b>Performance Target</b>	80	96	96	96	105	Power 0.8496
<b>Performance Actual</b>	103	93	99	105	105	Linear 0.2462
<b>Performance Percent</b>	87	78	83	88	88	



**Target Met** – The performance for this measure shows that 88%, or 105 out of 120 organizational units, is rated in good safety, health, and environmental condition. A high level of performance has been maintained since 2004.

**4.1.35** Law enforcement: percent change in Part I offenses that occur on DOI lands or under DOI jurisdiction. (SP)  
*(Budget and cost stated in absolute dollars)*

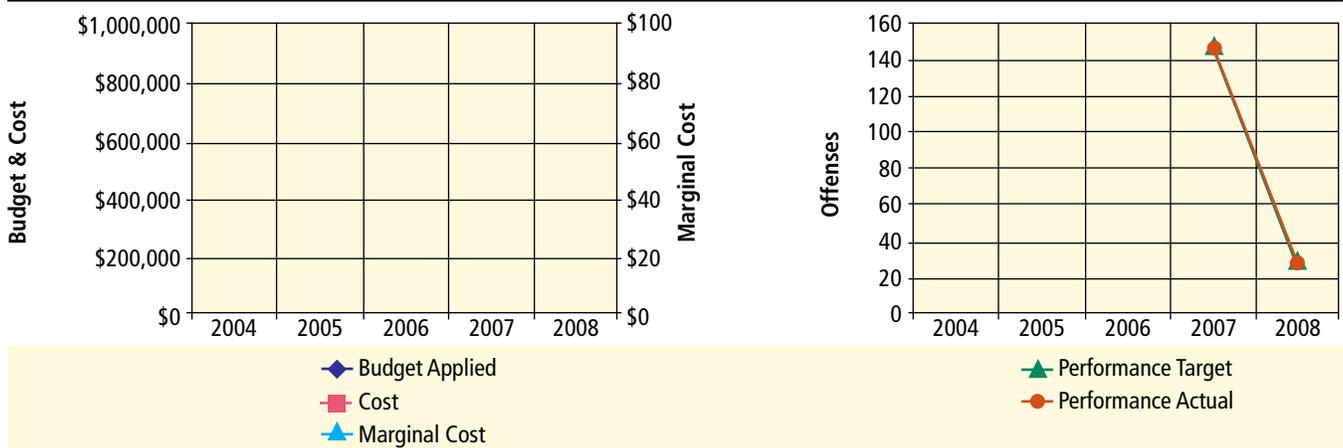
(new measure)	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>				\$32,831,526	\$41,809,535	N/A
<b>Cost</b>				\$33,736,783	\$32,556,988	N/A
<b>Performance Target</b>				127	37	N/A
<b>Performance Actual</b>				365	365	N/A
<b>Performance Percent</b>				-35	-10	
<b>Marginal Cost</b>				\$92,429.54	\$89,197.23	N/A



**Target Met** – In 2007, Part I offenses decreased by 35%, or 127 out of 365 offenses, occurring.

**4.1.36** Law enforcement: percent change in Part II offenses (excluding natural, cultural, and heritage resource crimes) that occur on DOI lands or under DOI jurisdiction. (SP)  
*(Support measure – no cost will be shown.)*

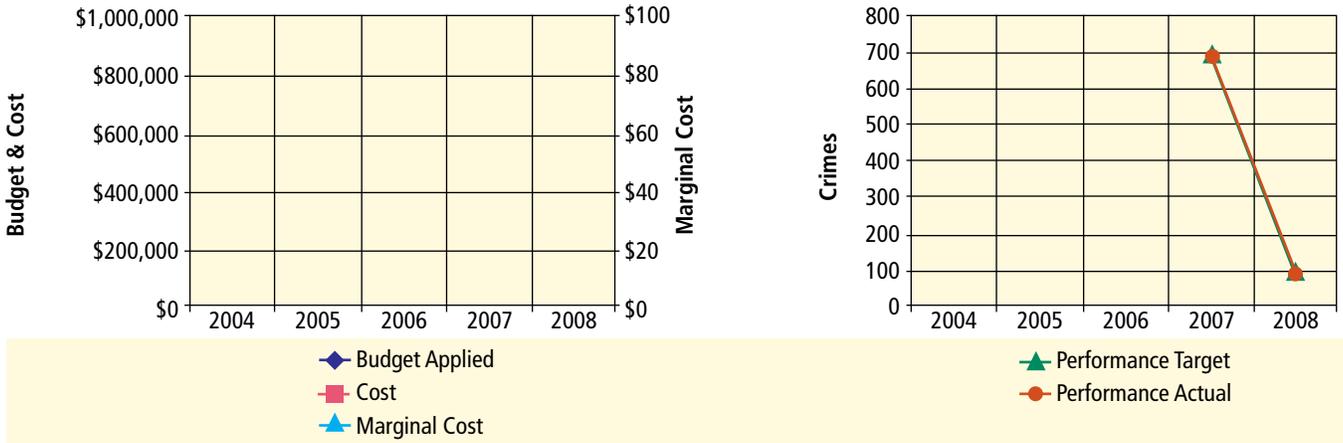
(new measure)	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>						
<b>Cost</b>						
<b>Performance Target</b>				148	30	N/A
<b>Performance Actual</b>				148	30	N/A
<b>Performance Percent</b>				5	1	
<b>Marginal Cost</b>						



**Target Met** – In 2007, Part II offenses increased by 5%, or 148 out of 2,974 offenses occurring.

**4.1.37** Law enforcement: percent change of natural, cultural, and heritage resource crimes that occur on DOI lands or under DOI jurisdiction. (SP)  
*(Support measure – no cost will be shown.)*

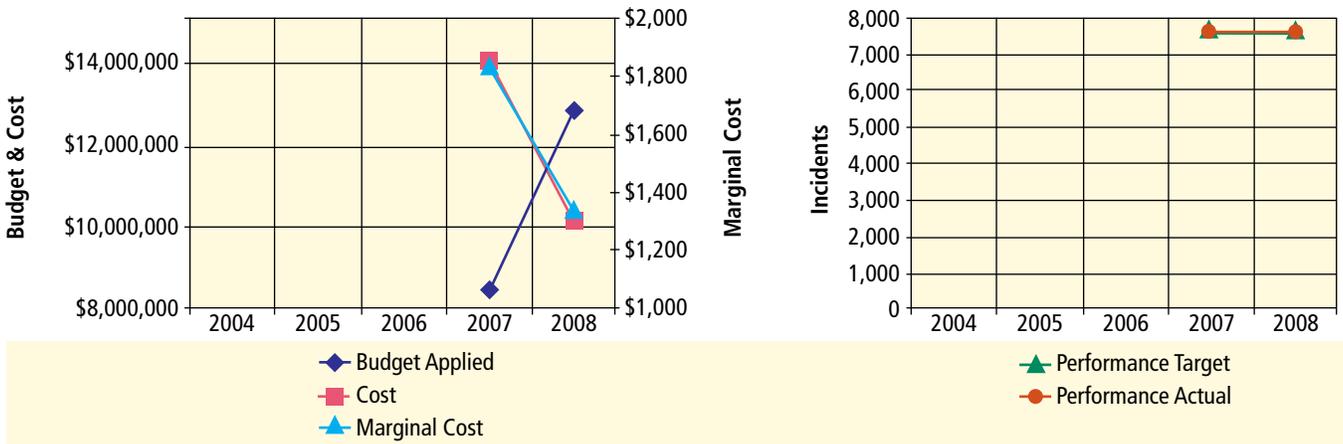
(new measure)	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>						
<b>Cost</b>						
<b>Performance Target</b>				692	103	N/A
<b>Performance Actual</b>				692	103	N/A
<b>Performance Percent</b>				-8	-1	
<b>Marginal Cost</b>						



**Target Met** – In 2007, the natural, cultural, and heritage resource crimes decreased by 8%, or 692 out of 10,317 crimes occurring.

**4.1.38** Law enforcement: percent of incidents or investigations closed for Part I; Part II; and natural, cultural and heritage resources offenses. (SP)  
*(Budget and cost stated in absolute dollars)*

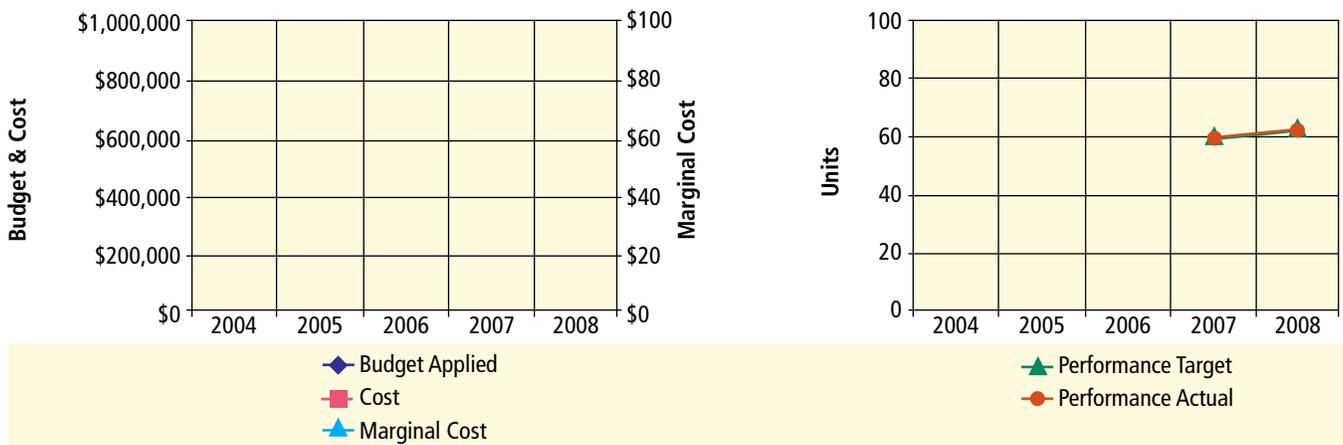
(new measure)	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>				\$8,350,075	\$12,764,716	N/A
<b>Cost</b>				\$14,072,191	\$10,184,539	N/A
<b>Performance Target</b>				7,596	7,596	N/A
<b>Performance Actual</b>				7,596	7,596	N/A
<b>Performance Percent</b>				59	59	
<b>Marginal Cost</b>				\$1,852.58	\$1,340.78	N/A



**Target Met** – This new measure establishes a baseline in 2007 of 59%, or 7,596 out of 12,985 incidents or investigations closed.

**4.1.39** Percentage of DOI public lands management units where the travel management plan or equivalent regulatory or policy document is completed. (SP)  
(Support measure – no cost will be shown.)

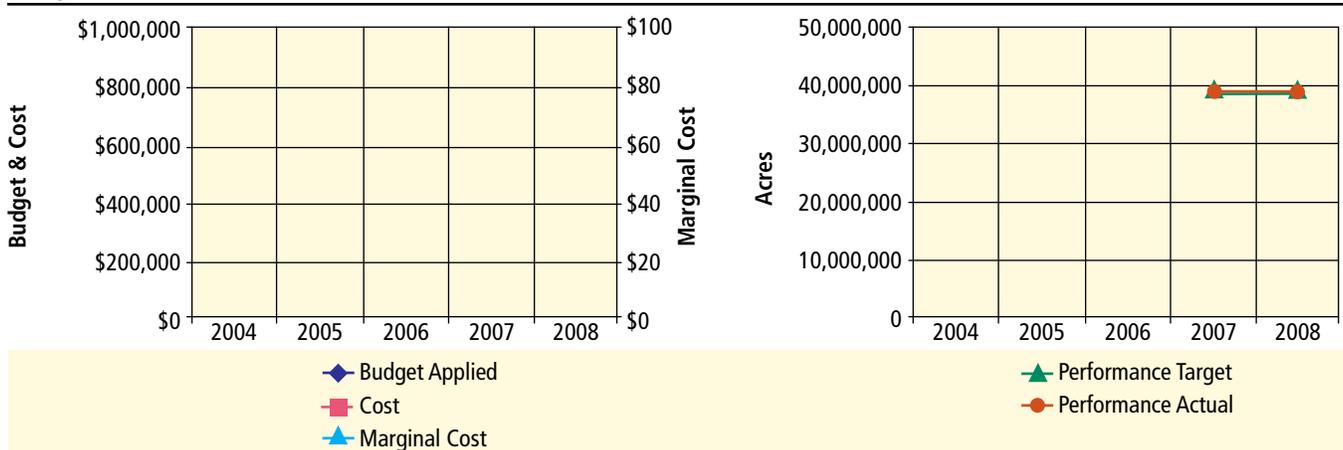
(new measure)	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>						
<b>Cost</b>						
<b>Performance Target</b>				61	63	N/A
<b>Performance Actual</b>				61	63	N/A
<b>Performance Percent</b>				39	40	
<b>Marginal Cost</b>						



**Target Met** – This new measure establishes a baseline in 2007 of 39%, or 61 out of 155 public lands management units with travel management plans completed.

**4.1.40** Percent of public lands where visual resource management data have been recorded in digital format for both inventory and management classes. (BUR)  
(Support measure – no cost will be shown.)

(new measure)	2004	2005	2006	2007	2008 Projected	Trend Type & R-Sq
<b>Budget Applied</b>						
<b>Cost</b>						
<b>Performance Target</b>				38,700,000	38,700,000	N/A
<b>Performance Actual</b>				38,700,000	38,700,000	N/A
<b>Performance Percent</b>				15	15	
<b>Marginal Cost</b>						



**Target Met** – This new measure establishes a baseline in 2007 of 15%, or 38,700,000 out of 258,000,000 acres recorded.

# Management Excellence

**Table 17.** Management Excellence Performance Summary

Performance Measure	Departmental 2012 Performance Target	BLM Actual Performance	Comments
1: Percent of reporting entities with unqualified audits.	100%	100%	The BLM has had 13 consecutive years of unqualified audits.
2: Percent of bureaus and offices that establish and maintain an effective, risk-based internal control environment as defined by the Federal Managers' Financial Integrity Act and revised OMB Circular A-123.	100%	100%	<p>Risk assessments were completed for BLM programs during FYs 2006 and 2007. The Bureauwide program risk assessments have been updated annually and will continue to be updated annually. The risk assessments considered existing internal controls and influenced decisions about evaluations and program reviews that were needed.</p> <p>All BLM Senior Executive Service managers (Assistant Directors and State Directors) provided an annual assurance statement in FY 2007. In the assurance statement, the managers identified their compliance with the requirements of OMB Circular A-123, analyzed how their organization met the five components of internal controls (control environment, risk assessments, control activities, communication, and evaluation) and listed the evaluations completed during the past year.</p>
3: Percent of material weaknesses and material noncompliance issues that are corrected on schedule.	100%	100%	No material weaknesses and no material noncompliance issues were identified during the FY 2006 review of BLM financial processes and activities. However, two material weaknesses were identified during the 2007 financial statement audit. These weaknesses will be corrected during FY 2008.
4: Percent of established targets in financial performance metrics met as defined in Financial Administration Memorandum (FAM) No. 2003-015.	100%	98%	Out of 120 performance indicators for this performance measure, BLM fully met 114 of the goals. For the six that we missed, four were related to prompt pay reporting where we didn't make the 98% goal, but our "miss" averaged only 1.05%. For the fifth one, delinquencies on charge cards, we were 0.47% off the goal 1 month. For the sixth one, unreconciled cash balance, we had \$54,295 in June and an equal offsetting amount of \$54,295 in July (relatively small amounts) related to Automated Standard Application for Payment (ASAP) system transactions.
5: Percent of time that networks are operational for all users.	99.5%	99.5%	DOI OCIO Enterprise Service Network (ESN) manages the routers in BLM's network. They report 99.95 percent compliance for the entire ESN network but do not break out performance by bureau.
6: Percent of completed information technology (IT) projects for which customers report objectives were met.	96%	96%	None.

**Table 17.** Management Excellence Performance Summary (continued)

Performance Measure	Departmental 2012 Performance Target	BLM Actual Performance	Comments
7: Percent of systems and lines of business/functional areas associated with an approved blueprint that is managed consistent with that blueprint.	95%	95%	None.
8: Percent of identified skill gaps across the workforce that is closed.	3%	Met	BLM completed a most efficient organization (MEO) for IT positions (security and helpdesk). This has resulted in savings as well as closing skill gaps in these MEOs.
9: Percent of IT systems that have certification and accreditation (C&A) and are maintaining C&A status.	100%	100%	The BLM has 100% of its systems covered by an authorization to operate.
10: Score achieved on the OMB enterprise architecture framework.	4.5	4.4	This is a DOI score, which is not broken down by bureau.
11: Stage achieved on the GAO IT investment management framework.	5	3	The target of 5 is set by OMB; the target of 3 is set by the Department for FY 2007. The BLM has met the DOI target.
12: Overall maturity level of controls based on the National Institute of Standards and Technology (NIST) 800-53 rev. 1 (2005)	5.0	4.88	This score is the average maturity level of the BLM's 13 accreditation boundaries using the NIST Federal IT security assessment framework. In accordance with the DOI Cyber Security Division's analysis of the financial and nonfinancial system internal control reviews submitted in August 2007, the BLM's score is 4.88.
13: Percent of all bureaus and offices developing a consistent records management policy.	100%	100%	Ongoing efforts.
14: Percent of electronic records managed through an approved electronic records management system. (2007 baseline)	NA	NA	There are no known Bureauwide records management systems.
15: Percent of employees who have resolved competency gaps for specified occupational groups representing Departmentwide skill needs.	3%	Met	BLM, through the Department, set a baseline for law enforcement, procurement, human resources, IT, and management occupations to identify competency gaps through the governmentwide assessment process.
16: Percent change in lost production days.	1%	- 47%	BLM exceeded the target by decreasing the number of lost production days by 47%.
17: Percent change in the number of employees on workers compensation rolls.	3%	- 3%	BLM met the target.
18: Percent annual change in the injury incidence rate at DOI.	3%	- 18%	BLM exceeded the target by decreasing the injury incidence rate for the year by 18%.

**Table 17.** Management Excellence Performance Summary (continued)

Performance Measure	Departmental 2012 Performance Target	BLM Actual Performance	Comments
19: Increase in the percentage of qualified, highly skilled, diverse candidates hired as a result of implementing specified requirements of the <i>DOI Strategic Plan for Achieving and Maintaining a Highly Skilled and Diverse Workforce</i> .	5%	1.3%	BLM exceeded the goal of 1% per year through rigorous outreach and recruitment efforts, especially through BLM's active student recruitment programs.
20: Number of volunteer hours per year supporting DOI mission activities. (2007 baseline)	NA	1.3 million	None.
21: Cooperative Conservation Internal Capacity: Percent of organizations that have trained and developed employees in collaboration and partnering competencies. (2007 baseline)	5%	10%	The BLM has incorporated collaboration into all the appropriate training, and we have initiated some training at the organizational level. In FY 2008, a strategy will be developed to define the approach we will take to reach 100 percent.
22: Cooperative Conservation External Capacity: Percent of conservation projects that actively involve the use of knowledge and skills of people in the area and local resources in priority setting, planning, and implementation processes. (2007 baseline)	5%	10%	In FY 2008, the BLM will develop a set of criteria that will more clearly define what projects to include in this measure.
23: Collation: Number of facilities with multiagency use/occupancy that coordinate services. (2007 baseline)	NA	78 Collocations	None.
24: Number of full-time equivalent employees in competitive sourcing studies completed during the fiscal year.	350	54 FTEs	None.
25: Percent savings compared to relevant GSA Federal Supply Schedule prices for contracts awarded through strategic sourcing.	2%	24.25%	None.
26: Increase Competition: Percent of eligible service contract actions over \$25,000 awarded as performance-based acquisitions.	70%	45%	None.
27: Efficiencies (in dollars) achieved through utilization of core operations principles. (2007 baseline)	NA	NA	None

**Table 17.** Management Excellence Performance Summary (continued)

Performance Measure	Departmental 2012 Performance Target	BLM Actual Performance	Comments
28: Percent of programs with demonstrated use of performance measures in budget justifications and decisions. (2007 baseline)	NA	100%	All BLM programs are shown in the budget justifications with a performance overview table that includes the DOI Strategic Plan and BLM Operating Plan performance measures for the program. A narrative discussion of performance is included.
29: Percent of programs that can estimate marginal cost of changing of performance. (2007 baseline)	NA	100%	All BLM programs can estimate marginal cost of changing of performance.
30: Overall condition of buildings and of structures (as measured by the Facility Condition Index or FCI) that are mission critical and mission dependent (as measured by the Asset Priority Index or API), with emphasis on improving the condition of assets with critical health and safety needs. (2007 baseline)	NA	FCI =0.036	FY 2007 was a baseline year. Additional variation in FCI will be experienced once all road condition assessments are compiled.
31: Percent change in operating costs (operations and maintenance costs) per square foot of buildings that are "not mission dependent" as reported in the Federal Real Property Profile (FRPP) in the current fiscal year compared to the previous fiscal year. (2007 baseline)	NA	\$8.36/GSF	FY 2007 was a baseline year.
32: Percent change in the total number of buildings (office, warehouse, laboratory, and housing) reported as "underutilized" or "unutilized" in the Federal Real Property Profile (FRPP) in the current fiscal year compared to the previous fiscal year. (2007 baseline)	NA	BLM reported 68 unutilized and 79 underutilized buildings in 2007 FRPP. Most unutilized facilities were on current disposal list, but not all (5% of 147=7.35).	Many assets on the unutilized facilities listing should not have had utilization reported and needed to be reclassified. However, BLM's procedure (at this time) is to report buildings as unutilized if they are reported for disposition. However, since BLM continues to reorganize and respond to changing mission priorities, the assets that are underutilized will change every year.
33: Percent of assets targeted for disposal that were disposed. (2007 baseline)	NA	BLM reported 448 assets on its original disposition listing in 2006. There were 200 assets listed that were disposed in 2007.	These disposed assets are not all on the original listing.

